



# City of Santa Fe, New Mexico

## LEGISLATIVE SUMMARY

RESOLUTION NO. 2014-\_\_

### Hospital Study Group

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**SPONSOR(S):** Bushee, Coss, Ives

**SUMMARY:** The proposed resolution authorizes the establishment of a Hospital Study Group for the purpose of gathering information and making recommendations related to the current general state of CHRISTUS St. Vincent Regional Medical Center.

**PREPARED BY:** Rebecca Seligman, Legislative Liaison Assistant

**DATE:** December 17, 2013

**ATTACHMENTS:** Resolution  
FIR

1 CITY OF SANTA FE, NEW MEXICO

2 RESOLUTION NO. 2014-\_\_\_\_\_

3 INTRODUCED BY:

4  
5  
6 Councilor Patti Bushee

7 Mayor David Coss

8 Councilor Peter Ives

9  
10 A RESOLUTION

11 AUTHORIZING THE ESTABLISHMENT OF A HOSPITAL STUDY GROUP FOR THE  
12 PURPOSE OF GATHERING INFORMATION AND MAKING RECOMMENDATIONS  
13 RELATED TO THE CURRENT GENERAL STATE OF CHRISTUS ST. VINCENT  
14 REGIONAL MEDICAL CENTER.

15  
16 WHEREAS, CHRISTUS St. Vincent Regional Medical Center ("CHRISTUS") is a  
17 community-based, private, not-for-profit hospital serving more than 300,000 people in seven counties  
18 in northern New Mexico; and

19 WHEREAS, CHRISTUS was founded in 1865 by the Sisters of Charity and is New  
20 Mexico's first hospital and the largest private employer in Santa Fe; and

21 WHEREAS, in April 2008, CHRISTUS Health and St. Vincent finalized the formation of a  
22 partnership that allowed St. Vincent to benefit from the resources of the international 40-hospital  
23 system; and

24 WHEREAS, CHRISTUS is designated as a "sole community provider" by the Centers for  
25 Medicare and Medicaid Services and accredited by the Joint Commission on Accreditation of

1 Healthcare Organizations; and

2       **WHEREAS**, recent news accounts report that CHRISTUS eliminated 58 positions and is  
3 laying off 36 employees as part of a restructuring to meet the challenges of the federal Affordable  
4 Care Act; and

5       **WHEREAS**, CHRISTUS has expressed concerns to its employees and area residents  
6 suggesting that due to changes in the Health Care system and proposed changes in hospital expense  
7 reimbursement policies of federal, state and regional governments St. Vincent's hospital may be  
8 undergoing significant changes in the manner it provides services to the greater Santa Fe community;  
9 and

10       **WHEREAS**, direct care nurses and other supportive service employees of CHRISTUS have  
11 expressed concerns regarding reduced staffing levels and the impact of same on the ability of St.  
12 Vincent Hospital to provide safe and proper care to its patients; and

13       **WHEREAS**, CHRISTUS' St. Vincent Hospital Regional Medical Center is the community's  
14 only acute care hospital, and essentially the only community hospital for area residents; and

15       **WHEREAS**, the City of Santa Fe provides ambulance, police and fire, and other related  
16 public health and safety services for the residents and visitors of Santa Fe which interact with St.  
17 Vincent Hospital, in addition to the City of Santa Fe being a partner with its city employees in a self-  
18 insurance program for the health needs of City of Santa Fe employees, including the services  
19 provided for by CHRISTUS; and

20       **WHEREAS**, in an effort to bring together the community and its related stakeholders of the  
21 services provided by our community hospital to gather input and make recommendations regarding  
22 the current general state and projected future of CHRISTUS, the Governing Body desires to establish  
23 a study group that would ultimately arrive at an understanding of the general state of CHRISTUS.

24       **NOW THEREFORE, BE IT RESOLVED BY THE GOVERNING BODY OF THE**  
25 **CITY OF SANTA FE** that the Governing Body authorizes the establishment of a hospital study

1 group and in doing so reaches out to the County Commissioners of Santa Fe County to invite them to  
2 participate (in a joint effort, should the County Commissioners participate) in the following:

3       **Section 1. NAME:** The study group shall be called the Community of Santa Fe Hospital  
4 Study Group (“CSF Hospital Study Group”).

5       **Section 2. SCOPE OF WORK: The CSF Hospital Study Group shall:**

6       A. Conduct at least three public hearings to gather input from the public (with at least  
7 one meeting held in the evening of a workday and one on a Saturday) relating to the  
8 current general state of CHRISTUS;

9       B. Hear from financial and medical industry experts on:

10           (1) Financial condition of CHRISTUS

11           (2) The current business environment of hospitals like CHRISTUS

12           (3) Local needs and plans for the short- and long-term

13       C. Hear from CHRISTUS executives regarding business planning, financing, future  
14 needs

15       D. Hear from bargaining units employees through representatives regarding conditions  
16 and suggestions for improvements in the delivery of care and potential more effective  
17 and efficient and cost savings practices

18       E. Hear from all representatives of the Nurse Staffing Committee (a/k/a Nurse Staffing  
19 Council) of CHRISTUS St. Vincent Regional Medical Center, as more particularly  
20 described in the agreement between CHRISTUS and District 1199 NM

21       F. Arrive at recommendations for:

22           (1) Understanding the general state of CHRISTUS

23           (2) Improving public communication and transparency

24           (3) Local government support of CHRISTUS

25           (4) Improving local community engagement and support for CHRISTUS

1 (5) Future of the study group and other issues that should be addressed

2 **Section 3. MEMBERSHIP.** Membership on the CSF Hospital Study Group shall  
3 consist of the following:

- 4 • Two Santa Fe City Council representatives
- 5 • Two Santa Fe County Commission representatives
- 6 • Two Christus Hospital Board representatives
- 7 • Two Hospital Workers' union representatives
- 8 • Two local doctors that are not considered employees of CHRISTUS
- 9 • Two representatives of the City of Santa Fe Self-insured Committee (one  
10 each representing employees and management)
- 11 • Three hospitalists (doctors), one of whom would be a representative of the  
12 Emergency Department providing services to CHRISTUS
- 13 • Three representatives of area providers of health care not employees of  
14 CHRISTUS, and one of whom shall represent Mental Health services
- 15 • Four knowledgeable consumer representatives from the community, two  
16 each chosen by the City Council of Santa Fe and Santa Fe County  
17 Commissioners

18 **Section 4. MEETINGS; DURATION; STRUCTURE:** The CSF Hospital Study  
19 Group shall:

- 20 A. Conduct an initial organizing panel discussion with the membership and before the  
21 public and at least four times thereafter and shall conduct public meetings in  
22 accordance with the Open Meetings Act and adopted city policy and procedures. The  
23 CSF Hospital Study Group shall create whatever sub-committees comprised of their  
24 members necessary to adequately conduct the charge of the CSF Hospital Study  
25 Group, and in doing so shall conduct all sub-committee meetings in accordance with

1 the Open Meetings Act and adopted city policy and procedures.

2 B. Unless further extended by the Governing Body, the CSF Hospital Study Group  
3 meetings shall conclude no later than April 30, 2014.

4 C. The recommendations and final report of the CSF Hospital Study Group shall be  
5 presented to the Governing Body no later than May 31, 2014.

6 PASSED, APPROVED and ADOPTED this \_\_\_\_\_ day of \_\_\_\_\_, 2014.

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9 \_\_\_\_\_  
10 DAVID COSS, MAYOR

11 ATTEST:

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13 \_\_\_\_\_  
14 YOLANDA Y. VIGIL, CITY CLERK

15 APPROVED AS TO FORM:

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17   
18 \_\_\_\_\_

19 KELLELY A. BRENNAN, INTERIM CITY ATTORNEY  
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22  
23  
24

25 *M/Melissa/Resolutions 2014/Hospital Study Group*

**City of Santa Fe  
Fiscal Impact Report (FIR)**

This Fiscal Impact Report (FIR) shall be completed for each proposed bill or resolution as to its direct impact upon the City's operating budget and is intended for use by any of the standing committees of and the Governing Body of the City of Santa Fe. Bills or resolutions with no fiscal impact still require a completed FIR. Bills or resolutions with a fiscal impact must be reviewed by the Finance Committee. Bills or resolutions without a fiscal impact generally do not require review by the Finance Committee unless the subject of the bill or resolution is financial in nature.

**Section A. General Information**

(Check) Bill: \_\_\_\_\_ Resolution: X  
(A single FIR may be used for related bills and/or resolutions)

**Short Title(s): The proposed resolution authorizes the establishment of a hospital study group for the purpose of gathering information and making recommendations related to the current general state of CHRISTUS St. Vincent Regional Medical Center.**

Sponsor(s): Bushee, Coss, Ives

Reviewing Department(s): City Attorney's Office

Person Completing FIR: Rebecca Seligman Date: December 17, 2013 Phone: 955-6501

Reviewed by City Attorney: *Kelley A. Brennan* Date: 12/19/13  
(Signature)

Reviewed by Finance Director: *[Signature]* Date: 12/19/13  
(Signature)

**Section B. Summary**

Briefly explain the purpose and major provisions of the bill/resolution.

**The purpose of this resolution is to establish a hospital study group to gather information and make recommendations to the current general state of CHRISTUS St. Vincent Regional Medical Center.**

**Section C. Fiscal Impact**

**Note:** Financial information on this FIR does not directly translate into a City of Santa Fe budget increase. For a budget increase, the following are required:

- a. The item must be on the agenda at the Finance Committee and City Council as a "Request for Approval of a City of Santa Fe Budget Increase" with a definitive funding source (could be same item and same time as bill/resolution)
- b. Detailed budget information must be attached as to fund, business units, and line item, amounts, and explanations (similar to annual requests for budget)
- c. Detailed personnel forms must be attached as to range, salary, and benefit allocation and signed by Human Resource Department for each new position(s) requested (prorated for period to be employed by fiscal year)\*

**1. Projected Expenditures:**

- a. Indicate Fiscal Year(s) affected – usually current fiscal year and following fiscal year (i.e., FY 03/04 and FY 04/05)
- b. Indicate: "A" if current budget and level of staffing will absorb the costs  
"N" if new, additional, or increased budget or staffing will be required
- c. Indicate: "R" – if recurring annual costs  
"NR" if one-time, non-recurring costs, such as start-up, contract or equipment costs
- d. Attach additional projection schedules if two years does not adequately project revenue and cost patterns
- e. Costs may be netted or shown as an offset if some cost savings are projected (explain in Section 3 Narrative)



Check here if no fiscal impact

Column #:	1	2	3	4	5	6	7	8
	Expenditure Classification	FY _____	"A" Costs Absorbed or "N" New Budget Required	"R" Costs Recurring or "NR" Non-recurring	FY _____	"A" Costs Absorbed or "N" New Budget Required	"R" Costs – Recurring or "NR" Non-recurring	Fund Affected

Personnel*	\$ _____	_____	_____	\$ _____	_____	_____	_____	_____
Fringe**	\$ _____	_____	_____	\$ _____	_____	_____	_____	_____
Land/ Building	\$ _____	_____	_____	\$ _____	_____	_____	_____	_____
Professional Services	\$ _____	_____	_____	\$ _____	_____	_____	_____	_____
All Other Operating Costs	\$ _____	_____	_____	\$ _____	_____	_____	_____	_____
Total:	\$ _____	_____	_____	\$ _____	_____	_____	_____	_____

\* Any indication that additional staffing would be required must be reviewed and approved in advance by the City Manager by attached memo before release of FIR to committees. \*\*For fringe benefits contact the Finance Dept.

**2. Revenue Sources:**

- a. To indicate new revenues and/or
- b. Required for costs for which new expenditure budget is proposed above in item 1.

Column #:	1	2	3	4	5	6
	Type of Revenue	FY _____	"R" Costs Recurring or "NR" Non-recurring	_____	"R" Costs – Recurring or "NR" Non-recurring	Fund Affected

_____	\$ _____	_____	\$ _____	_____	_____	_____
_____	\$ _____	_____	\$ _____	_____	_____	_____
_____	\$ _____	_____	\$ _____	_____	_____	_____
Total:	\$ _____	_____	\$ _____	_____	_____	_____

**3. Expenditure/Revenue Narrative:**

Explain revenue source(s). Include revenue calculations, grant(s) available, anticipated date of receipt of revenues/grants, etc. Explain expenditures, grant match(s), justify personnel increase(s), detail capital and operating uses, etc. (Attach supplemental page, if necessary.)

Not applicable

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**Section D. General Narrative**

**1. Conflicts:** Does this proposed bill/resolution duplicate/conflict with/companion to/relate to any City code, approved ordinance or resolution, other adopted policies or proposed legislation? Include details of city adopted laws/ordinance/resolutions and dates. Summarize the relationships, conflicts or overlaps.

None staff is aware of.

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**2. Consequences of Not Enacting This Bill/Resolution:**

Are there consequences of not enacting this bill/resolution? If so, describe.

The proposed hospital study group would not be able to gather information and make recommendations regarding current state and projected future of CHRISTUS which could potentially impact the quality of care in our community.

**3. Technical Issues:**

Are there incorrect citations of law, drafting errors or other problems? Are there any amendments that should be considered? Are there any other alternatives which should be considered? If so, describe.

No.

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**4. Community Impact:**

Briefly describe the major positive or negative effects the Bill/Resolution might have on the community including, but not limited to, businesses, neighborhoods, families, children and youth, social service providers and other institutions such as schools, churches, etc.

The purpose of the resolution would be to bring together the community and its related stakeholders of the services provided by our community hospital to gather input and make recommendations regarding the current general state and projected future of CHRISTUS, the Governing Body desires to establish a study group that would ultimately arrive at an understanding of the general state of CHRISTUS which would potentially impact the quality of care for the community.

Form adopted: 01/12/05; revised 8/24/05; revised 4/17/08