

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Increase Opportunities for At-Risk Populations	2019	2020	Affordable Housing Public Housing Homeless		Emergency Shelter Support Services for Homeless and At Risk Rental Units & Support Services Rental Rehabilitation Homeowner Rehab, Upgrades and Retrofits Fair Housing Outreach Diversity of Housing Types AFH Factor: Aging Housing Stock AFH Factor: Work opportunities for disabled people AFH Factor: Accessible Housing for Disabled AFH Factor: Access to Schools & Transportation AFH Factor: Fair Housing Information and Resources	CDBG: \$360,000	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: <u>30 Households Assisted</u> Public service activities for Low/Moderate Income Housing Benefit: <u>1365 Households Assisted</u> Rental units rehabilitated: <u>100 Household Housing Unit</u> Homeowner Housing Rehabilitated: <u>20 Household Housing Unit</u> Homeless Person Overnight Shelter: <u>160 Persons Assisted</u>

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Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Increase Affordable Rental Housing Opportunities	2019	2020	Affordable Housing	Citywide	Rental Units & Support Services; Rental Rehabilitation; Fair Housing Outreach; Diversity of Housing Types; AFH Factor: High Housing Costs AFH Factor: Aging Housing Stock AFH Factor: Accessible Housing for Disabled AFH Factor: Fair Housing Information and Resources	CDBG: \$100,000	Rental units constructed: <u>45 Household Housing Unit</u> Rental units rehabilitated: <u>100 Household Housing Unit</u>
3	Increase Affordable Homeowner Opportunities	2019	2020	Affordable Housing	Citywide	Refinancing Services & Support-Current Homeowners; Mortgage Principal Reduction; Homebuyer Training and Counseling; Homeowner Rehab, Upgrades and Retrofits; Construction of Affordably-priced Homes; Fair Housing Outreach; Diversity of Housing Types AFH Factor: High Housing Costs AFH Factor: Aging Housing Stock AFH Factor: Accessible Housing for Disabled	CDBG: \$200,000	Direct Financial Assistance to Homebuyers: <u>10 Households Assisted</u>

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Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Align Housing Opportunities with Emerging Needs	2019	2020	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	Citywide	Support Services for Homeless and At Risk; Rental Units & Support Services; Rental Rehabilitation; Fair Housing Outreach; Diversity of Housing Types AFH Factor: High Housing Costs AFH Factor: Aging Housing Stock AFH Factor: Fair Housing Information and Resources		Public service activities for Low/Moderate Income Housing Benefit: <u>1365 Households Assisted</u> Rental units constructed: <u>45 Household Housing Unit</u> Rental units rehabilitated: <u>100 Household Housing Unit</u> Homeowner Housing Rehabilitated: <u>20 Household Housing Unit</u> Direct Financial Assistance to Homebuyers: <u>10 Households Assisted</u> Homeless Person Overnight Shelter: <u>190 Persons Assisted</u>
5	AFH Goal1: Create more affordable, quality housing	2019	2020	Affordable Housing		Rental Vouchers; Refinancing Services & Support-Current Homeowners; Rental Units & Support Services; Rental Rehabilitation; Mortgage Principal Reduction; Homebuyer Training and Counseling; Homeowner Rehab, Upgrades and Retrofits; Construction of Affordably-priced Homes Diversity of Housing Types AFH Factor: High Housing Costs		Rental units constructed: <u>45 Household Housing Unit</u> Rental units rehabilitated: <u>100 Household Housing Unit</u> Homeowner Housing Rehabilitated: <u>20 Household Housing Unit</u> Direct Financial Assistance to Homebuyers: <u>10 Households Assisted</u>

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Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
6	AFH Goal 2: Preserve and Improve Existing Housing	2019	2020	Affordable Housing		Rental Rehabilitation; Homeowner Rehab, Upgrades and Retrofits; AFH Factor: High Housing Costs AFH Factor: Aging Housing Stock		Rental units rehabilitated: <u>100 Household Housing Unit</u> Homeowner Housing Rehabilitated: <u>20 Household Housing Unit</u>
7	AFH Goal 3: Cont. to work to improve econ. opport.	2019	2020	Non-Homeless Special Needs			CDBG: \$0	
8	AFH Goal 4: Create more access., afford. qual. hou	2019	2020	Affordable Housing Non-Homeless Special Needs		Rental Units & Support Services; Rental Rehabilitation; Mortgage Principal Reduction; Homeowner Rehab, Upgrades and Retrofits; Fair Housing Outreach; Diversity of Housing Types AFH Factor: High Housing Costs AFH Factor: Aging Housing Stock AFH Factor: Fair Housing Information and Resources	CDBG: \$432,000	Rental units constructed: <u>45 Household Housing Unit</u> Rental units rehabilitated: <u>100 Household Housing Unit</u> Homeowner Housing Rehabilitated: <u>20 Household Housing Unit</u> Direct Financial Assistance to Homebuyers: <u>10 Households Assisted</u>
9	AFH Goal 5: Improve access to high quality schools	2019	2020	Non-Housing Community Development	Citywide	Support Services for Homeless and At Risk Rental Units & Support Services AFH Factor: Access to Schools & Transportation	CDBG: \$0	

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Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
10	AFH Goal 6: Strengthen access to fair housing	2019	2020	Fair Housing & Renter's Rights		Homebuyer Training and Counseling AFH Factor: Fair Housing Information and Resources	CDBG: \$0	

Table 6 – Goals Summary

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## Goal Descriptions

1	<b>Goal Name</b>	Increase Opportunities for At-Risk Populations
	<b>Goal Description</b>	<p>Increased Opportunities for At Risk Population-Reduced Rate of Households with cost burden: Preventing homelessness through rental vouchers, emergency assistance, support services expanding rental choices for households earning less than 30% AMI, providing rehab services for rental properties serving very low income renters, improving outreach efforts to mono-lingual Spanish speakers. This goal incorporates actions from the following AFH Goals:</p> <ol style="list-style-type: none"> <li>1. Create more affordable, quality housing, that is equitably distributed throughout the City</li> <li>2. Preserve and improve existing housing occupied by low and moderate income renters and owners</li> <li>6. Strengthen access to fair housing and knowledge of fair housing among residents and landlords</li> </ol>
2	<b>Goal Name</b>	Increase Affordable Rental Housing Opportunities
	<b>Goal Description</b>	<p>Increased Affordable Rental Housing Opportunities- Inventory of very low income rental units and vouchers is expanded to meet increased demand: Supporting LIHTC projects and the provision or retention of permanent, subsidized rental units, rental units reserved for persons transitioning out of homelessness, rehabilitating existing rentals to expand choice and housing quality, identifying additional funding sources and/or creating revenue streams to fund local rental vouchers. This goal incorporates actions from the following AFH Goals:</p> <ol style="list-style-type: none"> <li>1. Create more affordable, quality housing, that is equitably distributed throughout the City</li> <li>2. Preserve and improve existing housing occupied by low and moderate income renters and owners</li> <li>4. Create more accessible, affordable, quality housing, to accommodate persons with disabilities</li> <li>6. Strengthen access to fair housing and knowledge of fair housing among residents and landlords</li> </ol>

3	<b>Goal Name</b>	Increase Affordable Homeowner Opportunities
	<b>Goal Description</b>	<p>Increase of Affordable Homeownership Opportunities-Increased homeownership opportunities and support for long term affordability and accessibility for current homeowners: Continuing mortgage principal reduction loans, homebuyer counseling and training services, production of affordably-priced homes, supporting partnerships with nonprofits, for-profit builders and other housing providers, considering acquisition/rehab programs to absorb existing market supply, funding energy efficiency upgrades, continuing foreclosure prevention and legal aid and refinancing services for existing homeowners, offering accessibility improvements to help “age in place” and multi-generational transfers.</p> <p>This goal incorporates actions from the following AFH Goals:</p> <ol style="list-style-type: none"> <li>1. Create more affordable, quality housing, that is equitably distributed throughout the City</li> <li>2. Preserve and improve existing housing occupied by low and moderate income renters and owners</li> <li>4. Create more accessible, affordable, quality housing, to accommodate persons with disabilities</li> <li>6. Strengthen access to fair housing and knowledge of fair housing among residents and landlords</li> </ol>
4	<b>Goal Name</b>	Align Housing Opportunities with Emerging Needs
	<b>Goal Description</b>	<p>Address Emerging and Current Needs and Changing Demographics-Housing opportunities reflect emerging needs, changing demographics and are aligned with redevelopment objectives and sustainability goals: Supporting non-traditional housing types and live/work housing, including housing as a required component of redevelopment projects, prioritizing housing that is located in transit corridors, has access to community facilities, accommodates live/work or other flexible scenarios, is aimed at the “creative” worker, can accommodate needs of aging residents, achieving high standards of sustainability through green building, design, and alternative energy sources.</p> <p>This goal incorporates actions from the following AFH Goals:</p> <ol style="list-style-type: none"> <li>1. Create more affordable, quality housing, that is equitably distributed throughout the City</li> <li>3. Continue to work to improve economic conditions of persons with disabilities</li> <li>5. Improve access to high quality schools and public transportation</li> </ol>
5	<b>Goal Name</b>	AFH Goal1: Create more affordable, quality housing
	<b>Goal Description</b>	<p>This AFH goal corresponds to Consolidated Plan goals: 1, 2, 3, 4. The following milestones and metrics are established in the AFH to guide the achievement of this goal: support 60 rental units (min); revise SFCC 26-1 to require &lt;50%AMI units in LIHTC (15 units); dedicate local funding to rental assistance to support 40 renter HH; DPA + homebuyer support services to 30 HH; revise SFCC 26-1 to create menu of compliance options to support inclusion of 100 rent-restricted units in market rate projects.</p>



6	<b>Goal Name</b>	AFH Goal 2: Preserve and Improve Existing Housing
	<b>Goal Description</b>	<i>This goal corresponds with Consolidated Plan Goals: 1, 2, 3. Metrics and milestones include: continue support of emergency repair grants to serve 15 – 30 HH; continue support of emergency repair loans to serve 10 – 15; design program for historic districts to offset costs of repair to serve 3 – 5; rehab of affordable rental units and soft costs for construction of new affordable units to add 145 affordable units in the rental market.</i>
7	<b>Goal Name</b>	AFH Goal 3: Cont. to work to improve econ. opport.
	<b>Goal Description</b>	The metrics and milestones associated with this AFH goal are to establish and expand job creation opportunities for under-employed workers with disabilities. This work would be supported by the City's Office of Affordable Housing but is carried out primarily by other City divisions, government agencies and nonprofit partners. None of the funding would be housing-related.
8	<b>Goal Name</b>	AFH Goal 4: Create more access., afford. qual. hou
	<b>Goal Description</b>	This AFH goal corresponds with Consolidated Plan Goals: 2, 3. Metrics and milestones include focusing housing rehabilitation programs (both homeownership and rental) on serving the needs of the disabled, including the mentally ill, chronically ill, developmentally disabled, mobility-impaired and those in recovery to rehab an additional 10 - 15 housing units. Also, this goal necessitates supporting the efforts of current homeless and special needs providers to link resources and align the provision of services. This would build on the model established by the NMCEH in its successful effort to meet the USICH's criteria for ending veteran homelessness.
9	<b>Goal Name</b>	AFH Goal 5: Improve access to high quality schools
	<b>Goal Description</b>	This AFH goal does not have a Consolidated Plan equivalent because it is not directly related to housing; however, it establishes the following metrics and milestones: align housing resources with efforts serving young people at risk of being homeless; align housing resources with school based social services and workforce training/support program; align housing resources with transit planning to expand services and improve access.
10	<b>Goal Name</b>	AFH Goal 6: Strengthen access to fair housing
	<b>Goal Description</b>	This AFH Goal corresponds with all Consolidated Planning Goals; however it is directly related to the City's obligation to further fair housing. Metrics and milestones include: continuing to support fair housing training (1 event/year) through donation of City meeting space, assistance with marketing, PSAs with trainers, etc.; dedicating local resources to support bi-lingual Landlord/Tenant counseling and assistance through Hotline, including focus on Landlord responsibilities under FHA (serving 300 renters/year).



## Projects

### AP-35 Projects – 91.220(d)

#### Introduction

Projects funded for FY 19-20 reflect a variety of programs, facilities improvements and public services in addition to programs focused upon increasing affordable housing to include rental and homeowner rehabilitation and mortgage principal reduction for homebuyers for low-to moderate income households as well as soft costs for affordable housing rental unit development. Additionally, the City operates a local affordable housing trust fund (AHTF) that is funded through developer fees, pay off of City-held affordability liens, and land sales revenues from City-held mortgages. When a funding balance is accrued to support an allocation of local funds, the City disburses them in alignment with CDBG funds. The trust funds are monitored by the NM Mortgage Finance Authority for compliance with the NM Affordable Housing Act which allows funds to be used for beneficiaries earning up to 120% AMI (area median income). This enables the subrecipients to serve a full range of incomes as CDBG funds are used for those at 80% AMI and below and the AHTF can be used for those at 81-120% AMI. Additionally, program income provides additional revenue for eligible programs. In the past, PI has been used for mortgage principal reduction loans and home repair loans. For the upcoming program year, the City anticipates that \$200,000 will be generated and used for mortgage principal reduction loans (via CDBG agreements for PY 19 - 20).

#### Projects

#	Project Name
1	Homewise Mortgage Principal Reduction
2	Santa Fe Habitat Home Repair
3	Santa Fe Civic Housing Authority Calle La Resolana LIHTC
4	Santa Fe Civic Housing Authority Villa Consuelo Rehabilitation
5	Youth Shelters and Family Services TLP/Cold Weather Shelter Security System
6	SFPS Adelante Expanded School Liaison Project
7	Coming Home Connection-Casa Cielo
8	Interfaith Women's Summer Safe Haven Shelter
9	Youth Shelters and Family Services Street Outreach Program
10	Project Administration

**Table 7 - Project Information**

**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

The nine community projects under subrecipient professional service agreement contracts with the City, were selected for presented strategies that address the highest and immediate needs in the community, to include organizational effectiveness, the ability of the organization to leverage funding for the projects, to positively and sustainably impact the most individuals in need. Allocations for projects reflect approximately 15% usage of the CDBG grant for public service projects, 3% for public facilities improvements, 28% for mortgage reduction assistance, 20% for home repairs, 14% for soft costs in the development of affordable rentals, and 20% for project management and administration.

## AP-38 Project Summary

### Project Summary Information

1	<b>Project Name</b>	Homewise Mortgage Principal Reduction
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Increase Affordable Homeowner Opportunities Align Housing Opportunities with Emerging Needs AFH Goal1: Create more affordable, quality housing AFH Goal 4: Create more access., afford. qual. hou AFH Goal 6: Strengthen access to fair housing
	<b>Needs Addressed</b>	Mortgage Principal Reduction Homebuyer Training and Counseling Fair Housing Outreach
	<b>Funding</b>	CDBG: \$200,000
	<b>Description</b>	Mortgage principal reduction assistance for households under 80% AMI. 10-15 Households: \$20K limit per h/h. Organizational Mission: To help create successful homeowners so that they improve their financial well being and contribute to the vitality of the community. Project Services: Homewise was awarded \$200,000 to assist 10-15 homeowners earning below 80% AMI in the City of Santa Fe to establish homeownership through mortgage reduction assistance services. This project addresses the following goals from the AFH:1. Create more affordable, quality housing, that is equitably distributed throughout the City. Create more accessible, affordable, quality housing, to accommodate persons with disabilities. Strengthen access to fair housing and knowledge of fair housing among residents and landlords.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Mortgage principal reduction assistance for households under 80% AMI. 10-15 Households: \$20K limit per h/h.
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	Homewise will provide mortgage principal reduction assistance to homebuyers who qualify and have completed educational requirements for eligibility.
2	<b>Project Name</b>	Santa Fe Habitat Home Repair
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Increase Opportunities for At-Risk Populations Increase Affordable Homeowner Opportunities AFH Goal1: Create more affordable, quality housing AFH Goal 2: Preserve and Improve Existing Housing AFH Goal 4: Create more access., afford. qual. hou AFH Goal 6: Strengthen access to fair housing
	<b>Needs Addressed</b>	Homeowner Rehab, Upgrades and Retrofits AFH Factor: High Housing Costs AFH Factor: Aging Housing Stock AFH Factor: Accessible Housing for Disabled AFH Factor: Fair Housing Information and Resources



	<b>Funding</b>	CDBG: \$132,000
	<b>Description</b>	Emergency repairs for homeowners earning below 60% AMI (CDBG). Limit of \$10K per h/h. Organizational Mission: Santa Fe Habitat for Humanity promotes affordable home ownership for Santa Fe area residents by constructing simple, adequate and safe houses through the cooperative efforts of volunteers, partner families, donors and staff. Project Service: Will provide home repairs for 20-29 households earning less than 60% AMI. This project addresses the following AFH goals: 1. Create more affordable, quality housing, that is equitably distributed throughout the City. Preserve and improve existing housing occupied by low and moderate income renters and owners. Create more accessible, affordable, quality housing, to accommodate persons with disabilities. Strengthen access to fair housing and knowledge of fair housing among residents and landlords.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	20-29 Households earning less than 60% AMI. (Historically this program serves majority of elderly homeowners earning less than 50% AMI).
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	Habitat for Humanity will provide emergency home repair for homeowners who qualify for the assistance.
3	<b>Project Name</b>	Santa Fe Civic Housing Authority Calle La Resolana LIHTC
	<b>Target Area</b>	
	<b>Goals Supported</b>	Increase Opportunities for At-Risk Populations Increase Affordable Rental Housing Opportunities Align Housing Opportunities with Emerging Needs AFH Goal 1: Create more affordable, quality housing AFH Goal 4: Create more access., afford. qual. hou AFH Goal 6: Strengthen access to fair housing
	<b>Needs Addressed</b>	Rental Units & Support Services AFH Factor: High Housing Costs AFH Factor: Fair Housing Information and Resources
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Predevelopment, acquisition and soft costs for (45) Affordable rental unit development. Organizational Mission: To improve the living environment of low to moderate income families served by creating and sustaining safe, decent and affordable housing that fosters stability and increased self-sufficiency. The agency promotes personal, economic and social upward mobility by providing individuals and families the opportunity to make the transition from subsidized to non-subsidized housing. The mission emphasizes the efficient and successful management of resources in today's time of transition. Over the past twenty years, the SFCHA has collaborated with local non-profit agencies to make significant progress toward this mission. Project Service: The Santa Fe Civic Housing Authority will develop an affordable townhouse unit style on Calle La Resolana. The development will provide housing for 45 households earning below 80% AMI.
	<b>Target Date</b>	6/30/2020



	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	45 households earning less than 80% of AMI will be served to include (11) ELI and (34) LI.
	<b>Location Description</b>	111 Calle La Resolana
	<b>Planned Activities</b>	Santa Fe Civic Housing Authority will provide pre-development activities for affordable rental development comprised of 45 units.
4	<b>Project Name</b>	Santa Fe Civic Housing Authority Villa Consuelo Rehabilitation
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Increase Opportunities for At-Risk Populations Increase Affordable Rental Housing Opportunities Align Housing Opportunities with Emerging Needs AFH Goal1: Create more affordable, quality housing AFH Goal 2: Preserve and Improve Existing Housing AFH Goal 4: Create more access., afford. qual. hou AFH Goal 6: Strengthen access to fair housing
	<b>Needs Addressed</b>	Rental Rehabilitation AFH Factor: High Housing Costs AFH Factor: Aging Housing Stock AFH Factor: Accessible Housing for Disabled AFH Factor: Fair Housing Information and Resources
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Villa Consuelo offers 100 Infill Rental Units and Support Services for Low Income households at or below 50% AMI. Funds will be used for soft costs associated with rehabilitation of 100 units to replace HVAC, windows, floor coverings, bathrooms and kitchens and bring each unit into 100% ADA compliance. Organizational Mission: To improve the living environment of low to moderate income families served by creating and sustaining safe, decent and affordable housing that fosters stability and increased self-sufficiency. The agency promotes personal, economic and social upward mobility by providing individuals and families the opportunity to make the transition from subsidized to non-subsidized housing. The mission emphasizes the efficient and successful management of resources in today's time of transition. Over the past twenty years, the SFCHA has collaborated with local non-profit agencies to make significant progress toward this mission. Project Service: The Santa Fe Civic Housing Authority will rehabilitate the affordable units at Villa Consuelo which are inhabited by individuals earning at or below 50% AMI.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A minimum of (100) households earning less ELI-MLI, mainly seniors, will benefit from the rehabilitation of the rental units.
	<b>Location Description</b>	1200 Camino Consuelo, Santa Fe, NM 87507
	<b>Planned Activities</b>	Santa Fe Civic Housing Authority will rehabilitate 100 affordable rental units.
5	<b>Project Name</b>	Youth Shelters and Family Services TLP/Cold Weather Shelter Security System
	<b>Target Area</b>	Citywide

	<b>Goals Supported</b>	Increase Opportunities for At-Risk Populations Align Housing Opportunities with Emerging Needs AFH Goal 2: Preserve and Improve Existing Housing AFH Goal 6: Strengthen access to fair housing
	<b>Needs Addressed</b>	Emergency Shelter
	<b>Funding</b>	CDBG: \$23,000
	<b>Description</b>	Security system expansion for the TLP/Cold Weather Shelter serving (30) ELI-LI youth ages 17-21. Organizational Mission: Youth Shelters and Family Services (YSFS) delivers life-changing solutions to homeless, runaway and in-crisis youth by providing shelter and addressing health, safety, education and workforce opportunities so they can achieve lifetime independence. Project Service: YSFS will install an expanded security system for the Youth Emergency Shelter and Transitional Living Program/Cold Weather Shelter in order to increase mitigation of unauthorized resident contact with non-residents, flight of minors, co-mingling, and provide security for on-site staff.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated minimum of (30) individuals ages 17-21 will benefit from the proposed project. The Youth Emergency is a 24-hour safe haven for youth in crisis ages 10-17. The Transitional Living Program is a supervised home and apartment setting for youth ages 17-21 attending school, job training, or working as youth transitioning to independence. The Cold Weather Shelter is a winter emergency shelter with 8 beds where youth can stay nightly during the coldest months.
	<b>Location Description</b>	4435 Airport Rd., Santa Fe, NM 87507
	<b>Planned Activities</b>	Youth Shelters and Family Services will expand the security system for the TLP and the Cold Weather Shelter.
<b>6</b>	<b>Project Name</b>	SFPS Adelante Expanded School Liaison Project
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Increase Opportunities for At-Risk Populations Align Housing Opportunities with Emerging Needs AFH Goal 4: Create more access., afford. qual. hou AFH Goal 5: Improve access to high quality schools AFH Goal 6: Strengthen access to fair housing
	<b>Needs Addressed</b>	Support Services for Homeless and At Risk Fair Housing Outreach AFH Factor: High Housing Costs AFH Factor: Access to Schools & Transportation AFH Factor: Fair Housing Information and Resources
	<b>Funding</b>	CDBG: \$35,000



	<b>Description</b>	The liaison project links Adelante parents, their children K-12. Organizational Mission: The Santa Fe Public School (SFPS) Adelante Program works to strengthen opportunities for the academic achievement and life success of Santa Fe children and youth who are experiencing homelessness. Based on the federal McKinney-Vento Homeless Assistance Act, SFPS Adelante Program is part of the Santa Fe Public Schools and a fiscal project of Santa Fe Partners in Education Foundation. Services are bilingual and include advocacy, tutoring, evening programs, case management and providing material aid such as school supplies and clothing. Project Services: SFPS Adelante will provide staffing for multi-level, bilingual services to students and their families. The increased staffing will facilitate and expand access to long term, stable housing for a minimum of eight hundred and fifty (950) children, youth and their families experiencing homelessness. Children ages birth through five years of age, receive appropriate support in order to be prepared for Kindergarten. School age children experiencing homelessness receive the appropriate support to succeed in school. School age youth that are disconnected from school and experiencing homelessness will receive support to re-engage with school or attend an alternative program with career pathways. This project incorporates actions from the following AFH Goals: 6. Strengthen access to fair housing and knowledge of fair housing among residents and landlords.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated minimum of (950) youth and ELI/and or Homeless families will benefit from the proposed activities.
	<b>Location Description</b>	1300 Camino Sierra Vista, Santa fe, NM 87505
	<b>Planned Activities</b>	SFPS Adelante will provide housing and educational support services to youth and their families qualifying as homeless through McKinney-Vento.
	<b>Target Date</b>	
7	<b>Project Name</b>	Coming Home Connection-Casa Cielo
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Increase Opportunities for At-Risk Populations AFH Goal 4: Create more access., afford. qual. hou
	<b>Needs Addressed</b>	Support Services for Homeless and At Risk AFH Factor: Accessible Housing for Disabled
	<b>Funding</b>	CDBG: \$20,000
	<b>Description</b>	Staffing for End of life home and services for 15 Homeless, ELI and LI individuals. Organization Mission: For over ten years Coming Home Connection has provided skilled and compassionate in-home care to those in need in Santa Fe and the surrounding counties. They provide unique volunteer-hybrid model combines free and low-cost care, administering services to a wide range of people regardless of their ability to pay. Caregivers, all of whom are trained and background checked, are committed to honoring the dignity and privacy of each care recipient, and providing the highest quality of care. Project Goals: Casa Cielo will provide staffing specializing in care for the end-of-life and hospice support, for (15) elderly, indigent and ELI-LMI individuals facing end of life housing and care needs.
	<b>Target Date</b>	

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated minimum of (15) homeless, ELI-LMI individuals facing the end of their life will benefit from the proposed activities.
	<b>Location Description</b>	TBD
	<b>Planned Activities</b>	Coming Home-Casa Cielo will provide end of life services and housing for individuals facing terminal illness and/or are at the end of their life stage.
8	<b>Project Name</b>	Interfaith Women's Summer Safe Haven Shelter
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Increase Opportunities for At-Risk Populations
	<b>Needs Addressed</b>	Emergency Shelter Support Services for Homeless and At Risk AFH Factor: Fair Housing Information and Resources
	<b>Funding</b>	CDBG: \$30,000
	<b>Description</b>	Staffing for Support Services/Emergency Shelter: WSSH will provide safety, security and community for 160 women and their children from May through October 2019. Organizational Mission: Interfaith Community Shelter offers hope and a safe place for anyone who is homeless or vulnerable as they overcome adversity, providing short-term survival services and long-term services in collaboration with other local service provider partners. Project Service: Interfaith will increase staffing for the Women's Summer Safe Haven (WSSH). This project incorporates actions from the following AFH Goals: 1. Create more affordable, quality housing, that is equitably distributed throughout the City. Create more accessible, affordable, quality housing to accommodate persons with disabilities. Strengthen access to fair housing and knowledge of fair housing among residents and landlords
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated minimum of (160) homeless/at risk for homelessness ELI to LI women and their children will benefit from the proposed activities.
	<b>Location Description</b>	2801 Cerrillos Rd., Santa Fe, NM 87505
	<b>Planned Activities</b>	Interfaith Shelters will provide shelter services for women and their children who are homeless or at risk for homelessness from May-October in 2019 and May-June in 2020.
9	<b>Project Name</b>	Youth Shelters and Family Services Street Outreach Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Increase Opportunities for At-Risk Populations Align Housing Opportunities with Emerging Needs
	<b>Needs Addressed</b>	Support Services for Homeless and At Risk AFH Factor: Fair Housing Information and Resources
	<b>Funding</b>	CDBG: \$20,000



	<b>Description</b>	Funding will provide staff for outreach services at the Interfaith Community Shelter during the Winter season and during year-round Resource Center hours. Additional relief staff hours will continue at the drop in center to ensure shifts are covered. Organizational Mission: Youth Shelters and Family Services (YSFS) delivers life-changing solutions to homeless, runaway and in-crisis youth by providing shelter and addressing health, safety, education and workforce opportunities so they can achieve lifetime independence. Project Service: YSFS will provide staffing for street-based critical services such as food, water, clothing emergency aid supplies, tents, backpacks, sleeping bags and blankets to six hundred and fifty (400) ELI youth up to age 21. The Street Outreach Program also has a Drop-in Center where youth who do not have a safe place to live can shower, do laundry and receive case management support services. This project incorporates actions from the following AFH Goals: 1. Create more affordable, quality housing, that is equitably distributed throughout the City. Strengthen access to fair housing and knowledge of fair housing among residents and landlords.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated minimum number of (400) homeless/ELI-LI individuals will benefit from the proposed activities.
	<b>Location Description</b>	402 S. St. Francis Dr., Santa Fe, NM 87501
	<b>Planned Activities</b>	Youth Shelters and Family Services will provide outreach and linkage to housing services to youth and young adults who are homeless or at risk for homelessness.
10	<b>Project Name</b>	Project Administration
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Increase Opportunities for At-Risk Populations Increase Affordable Rental Housing Opportunities Increase Affordable Homeowner Opportunities Align Housing Opportunities with Emerging Needs AFH Goal1: Create more affordable, quality housing AFH Goal 2: Preserve and Improve Existing Housing AFH Goal 4: Create more access., afford. qual. hou AFH Goal 6: Strengthen access to fair housing

<b>Needs Addressed</b>	Emergency Shelter Support Services for Homeless and At Risk Rental Units & Support Services Rental Rehabilitation Mortgage Principal Reduction Homebuyer Training and Counseling Homeowner Rehab, Upgrades and Retrofits Diversity of Housing Types AFH Factor: High Housing Costs AFH Factor: Aging Housing Stock AFH Factor: Work opportunities for disabled people AFH Factor: Accessible Housing for Disabled AFH Factor: Access to Schools & Transportation AFH Factor: Fair Housing Information and Resources
<b>Funding</b>	CDBG: \$140,000
<b>Description</b>	Administrative and staff activities associated with CDBG projects and services.
<b>Target Date</b>	6/30/2020
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated total number of (1,700) ELI-MI individuals and households to benefit from the proposed CDBG projects.
<b>Location Description</b>	500 Market Street, Suite 200, Santa Fe, NM 87501
<b>Planned Activities</b>	Administration of (9) 2019-20 CDBG projects.

## AP-50 Geographic Distribution – 91.220(f)

### Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The Community Development Commission placed the highest funding priority on affordable housing and provided related services citywide, rather than focusing on a specific area or neighborhood. Though it is desired to utilize CDBG towards rental units such as the Soleras Station project and additional rental developments in the Midtown Campus Qualified Census Tract, the developer expense of constructing these is challenging in the absence of Low Income Housing Tax Credits. One LIHTC project (Calle La Resolana) chosen this year will be developed along the main corridor of the City near Cerrillos Rd and will serve a growing area of need. The LIHTC application and award timeline does not often synchronize with that of CDBG; however, if future projects of this type are awarded and CDBG funding becomes available later in the year, it can be used towards them, such as in the case of Stage Coach Apartments in previous years.

The final high priority of the CDC is funding **public facilities** that most closely serve households transitioning out of homelessness as well as funding **public services** that help very low income individuals and households to transition out of homelessness. Again, because of Santa Fe's relatively compact geography, funds are not prioritized for a particular area as all facilities serve city-wide residents.

### Geographic Distribution

Target Area	Percentage of Funds
Citywide	100

Table 8 - Geographic Distribution

### Rationale for the priorities for allocating investments geographically

All programs for the 2019 CDBG program year will serve extremely low to moderate-income residents throughout the City as the City of Santa Fe does not have priorities for allocating resources geographically.

### Discussion

The City's policy of city-wide distribution of resources is due in part because the population of low income/minority residents is not substantial enough relative to specific areas of concentration in Santa Fe. In contrast, a larger urban area with more population is more likely to have higher numbers of low income/minority residents living in concentrated areas which makes geographic priorities more feasible and effective. In Santa Fe, eligibility is defined based on household (income) versus the location of the project or program. For example the City allocates funding programs for mortgage principal reduction assistance which is dependent on the household income versus the location of the home, which is also

the same standard for home improvement funds. Likewise, public service programs that serve at risk youth, for example, focus on serving citywide residents versus those coming from a specific geographic area.