



# Agenda

DATE 1/9/14 TIME 2:37m  
BY Terrie Rodriguez  
FILED BY [Signature]

**LEAD Task Force**  
**Thursday, January 16, 2014**  
**City of Santa Fe Market Station Offices**  
**500 Market Street, Suite 200**  
**Round House Conference Room**  
**5:15 p.m. - 6:35 p.m.**

1. Call to Order and Welcome – 5 Minutes Jerome Sanchez
2. Discussion of Operations Team Activities -30 Minutes
  - Seattle Trip – Monica Ault and Jerome Sanchez
  - Release of RFP – Terrie Rodriguez
  - Draft Protocols – Jerome Sanchez
  - Financial Update – Monica Ault
3. Next Meeting - 5 Minutes
4. Adjournment

**PERSONS WITH DISABILITIES IN NEED OF ACCOMMODATIONS, CONTACT THE CITY CLERK'S OFFICE AT 955-6520, FIVE (5) WORKING DAYS PRIOR TO MEETING DATE.**

LEAD TASK FORCE  
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JANUARY 16, 2014

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**Thursday, January 16, 2014**  
**City of Santa Fe Market Station Offices**  
**500 Market Street, Suite 200**  
**Round House Conference Room**  
**5:15 p.m. - 6:35 p.m.**

**MINUTES**

1. Call to Order and Welcome – 5 Minutes Jerome Sanchez  
Captain Jerome Sanchez called the meeting to order at 5:15 pm at the City of Santa Fe Market Station Offices, Santa Fe, New Mexico.
2. Attendance reflected by sign in sheet.

Present:

Captain Jerome Sanchez  
Emily Kaltenbach  
Monica Ault  
Ben Bauer, Public Defenders Office  
Jason Lidyard, DA  
Det. Casey Salazar, Santa Fe Police Department  
Johee Rand, Santa Fe Community Foundation  
Fred Sandoval  
Ms. Terrie Rodriguez, City of Santa Fe  
Pablo Sedillo, Santa Fe County  
Maria Jose Rodriguez-Solis  
Bryan Snyder, City Manager  
Dr. Laura Brown  
Jessica Dimas, Santa Fe Public Schools  
Jeanine Lujan, Santa Fe Public Schools  
Anna Serrano for Fran Lucero, Stenographer

- Core Group in attendance
- Introduction of all members with short statement as to their involvement in LEAD.
- Mayor David Coss expressed his sincerest of thanks to the Core Group for all of their hard work. As Mayor and the City Council are in support and believe that this program is going to happen. Mayor Coss said that the whole community in Santa Fe is in support of LEAD and all the work that has been done to make this a reality.

Captain Sanchez expressed his thanks to the Mayor, Emily and all members of the Task Force. We now need to be hopeful that the funding will be secured for this program.

### 3. Discussion of Operations Team Activities -30 Minutes

Captain Sanchez informed the Task Force members that LEAD proposal will be going to Finance Committee on January 21, 2014 and back to City Council on January 29, 2014. Det. Salazar will be the line guy who has the boots on the ground and available on a day-to-day basis. Unfortunately, due to work commitments, Captain Sanchez cannot undertake this task consistently. Det. Salazar will be the lead contact.

- Seattle Trip – Monica Ault and Jerome Sanchez

Ms. Ault distributed the itinerary for the recent trip to Seattle. There was a small group from Santa Fe that participated in this trip to meet with their Stakeholders and see the program in action. The itinerary will show that it was quite busy, 10 am in the morning until about 9 pm at night. Two of the officers stayed out even later. The group observed the Seattle Policy Group meeting, their operational work group meeting, met with the King County Prosecuting attorney's, with many of the other professionals, the Downtown Neighborhood Association, with the LEAD Project Manager who is a huge driver of the program. The group did as much as they could with the limited time. One of the highlights of the trip was spending 5 hours with the Seattle Police Department including the Axe team. Ms. Ault stated that it was a good opportunity to nourish the relationship with the Seattle LEAD team.

Captain Sanchez said it is a very different scenario in Seattle as opposed to Santa Fe; open area, drug markets in your face a bad situation over there. It was so bad they were meeting in the DA's office, 4<sup>th</sup> floor and I am looking down and there are two guys passed out on their lawn. Captain Sanchez said he was surprised at how quickly they could get the buy-bust done. Different scenario, not a lot of heroin but a lot of crack and cocaine.

Jason: It was a very different scenario a lot happens behind closed doors. We drove in a squad car and went with an undercover on the street and made a transaction on a street corner, which doesn't happen here. It is a very small geographic area, downtown is about 5 blocks deep by 5 blocks across. What was most interesting was seeing the meetings. Counselors were very youthful and energetic and very involved with their clients. It wasn't just meetings and telling them what they should do; it was meeting with them and going out with them, holding their hand, showing them how to wait in a waiting room for an appointment to happen. Teaching them basic life skills that a lot of users never have to confront. They gave an example where one counselor had to show this girl how to order a subway sandwich and the manners you need to have when interacting with the public. Also very impressed by the meeting with the operational work group. A large room talking across the table about the people who were in the program. If you talked to other people who were involved in LEAD they too were impressed in having a meeting with counselors, defense attorneys, ACLU, police officers and District Attorney actually sat in a room and

talked about their common goal. They broke down barriers in communication that always existed. That was most essential to the success of this type of program, that communication. The officers in the street see the people who are applying to the program more than anyone else, more than their counselors some times. The counselor may ask if the client has been seen and the officer might response that they saw the person down the street in the last few days.

Det. Salazar: We were able to meet the operational work group, which is the policy group. Communication is the common goal. The primary problem there is crack and cocaine which is different from opiates. It was important to see the differences but to know that it still could work. I stayed late and was able to work through a referral. It was reiterated that the counselors and case workers work very closely with the client.

Monica Ault: To reiterate, it is very different there, they have an open air drug market, it is an urban center; here it is a rural area compared to Seattle. Our group has done such a fabulous job in keeping our model so versatile. There is a large homeless population in Seattle and it was great to go there which will enlighten us to make our program better.

Captain Sanchez said it was nice to see the Chief of Police involved in all meetings. The dedication of their team was very evident. A lot of people at the top were all involved. We need to have our people at the top engaged all the way through to make our program a success. Seattle has a different problem then Santa Fe, but communication is key with the case managers and counselors.

Pablo Sedillo: Since we are known as a rural area, wrap around services are limited. As a group we need to identify those wrap around services in our community. We do need to teach these people how to live without drugs and that there is a support program.

- Release of RFP – Terrie Rodriguez

Mr. Rodriguez explained that the Request for Proposals is ready to be released. The sub-committee worked to assure that the guidelines and required work were spelled out clearly. We knew that the organizations would not have all the services in-house and that they might need to contract with other providers to deliver the services. The RFP was released and we asked organizations for their experience. Two respondents were Lovelace Medical Center from Albuquerque, NM and Life Link here in Santa Fe. Christus St. Vincent's did not respond, the timing was not right for them at this time. Life Link is the organization being recommended. The recommendation will go to the Finance Committee and then to City Council. Life Link is being recommended because they have those connections in our community. They do have a lot of their own capacity to bring to the table, especially in the area of case management. Case management is very difficult to find. Their application was much stronger due to their community connections. We will continue to have this program developed along with the

Police Department. Protocols are not completely defined because we want the Police Department to figure out how they will be able to work with the organization.

- Draft Protocols – Jerome Sanchez

Ms. Ault stated that the role of the Policy Coordinating Team which is part of LEAD will be to provide support to the treatment provider and help them. If we find a new wrap around service we will let them know and we will create a net if you will, so those sorts of referrals don't fall through the cracks. Even though we don't have as much as Seattle, we have a lot.

Johee Rand: Agency's may not have very strong capacity for wrap around support for client's there may be a need for training on wrap around services.

Ms. Rodriguez did say that the training will hopefully happen next month, February. Captain Sanchez said that they will start with a small group of people. More information will follow as the Property Crime Division gets acquainted with LEAD.

Dr. Brown asked the question for example if someone needed housing, how quickly were they able to get this done in Seattle.

Det. Salazar responded that it seemed like the initial services went pretty fast as they had funding in place.

Captain Sanchez did say that they were not big on getting hotel rooms for their people. They said that the person would end up having drug parties so they weren't keen on hotel rooms.

Det. Salazar said that long term housing was their priority in Seattle.

Ms. Ault said that Evergreen is the main treatment provider there and they have a lot of services in-house.

It was asked if Evergreen had detox capacity. Yes.

Ms. Ault said we would not do the intake due to the liability to do detox for an individual.

Ms. Ault added that we are completely different from Seattle, they are funded by private foundations. They had \$1 million dollars for the first year which is why they could address emergency services quickly. Funding is a major barrier and we will see other barriers in February when we start working with the treatment providers and start coordinating the services. Part of the reason we are doing this

as a pilot with a smaller population of people is so we can identify the kinks in how we set up the program.

Det. Salazar: One big problem in our community with suboxone is that we do not have enough doctors who can prescribe. People are terrified of withdrawals and getting sick.

Dr. Brown stated that Senator Udall has gotten behind a plan where nurse practitioners can prescribe suboxone. It was noted that Rachel O'Connor from Santa Fe County is very committed to this issue and is very involved to assure that Santa Fe County has the funds for suboxone through Life Link and other organizations. There actually are funds for suboxone but a lot of people don't realize. The other thing people don't understand is that this is a program.

Captain Sanchez stated that he has made many presentations on LEAD and it is almost like the awareness of the need for suboxone is not there.

Jessica asked if 18 is still the age limit.

Captain Sanchez said yes. Jessica said if they want to take it in to the schools the age limit will need to be changed.

- Financial Update – Monica Ault

Jeanine: At one time we talked about the state helping to fund, what is the status.

Ms. Ault said that there will be a state appropriation that will be introduced.

Ms. Rodriguez reported that the City will be asking for \$200,000 for the remaining fiscal year. We have met with our legislative delegation and they want to put it in to another bill which we do not want to happen. The City Lobbyist, Mark Duran will push for the separate bill.

Jeanine: It seems like the state is not taking drug addiction seriously. She asked if there was anything the LEAD core group could do to create more awareness.

Captain Sanchez said that this is the first time that a formal program can be presented on drug addiction. They want to know about it but they don't know enough about it and money is always an issue.

Ms. Ault reported that they are trying to get funds from the major national foundations and several proposals pending with private foundations.

Jason: What about tapping in to private corporate businesses?

Captain Sanchez stated that in Seattle private businesses were a major component engaged in funding.

Ms. Ault stated that they have enough money for 10 candidates until June 30<sup>th</sup>.

The protocols are still in draft form.

4. Next Meeting and Follow Up


Emily Kaltenbach will send an e-mail regarding sponsorship of the bill for the legislature to Mark Duran, City of Santa Fe Lobbyist.

5. Adjournment

There being no further business to come before the LEAD Task Force, the meeting was adjourned at 6:35 pm.

Signature Sheet

  
Captain Jerome Sanchez

  
Fran Lucero, Stenographer