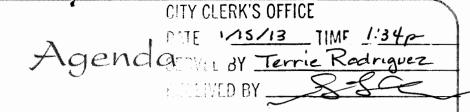
City of Santa Fe





#### **LEAD Task Force**

Monday, January 28, 2013
Santa Fe Community Convention Center, Nambe Room
201 West Marcy
4:00pm-6:00 p.m.

- 1. Call to Order Chairperson Emily Kaltenbach 5 minutes
- 2. Approval of Agenda
- 3. Approval of Minutes
- 3. New Business
  - a. HUGS Presentation Member Kathy Armijo Etre 30 minutes including Q&A
  - b. Revisit measures of success; model; and current assumptions 10 minutes
  - c. Eligibility; Treatment; Process; Funding Updates—20 minutes
    (Each sub-committee presents the essential portions for the model)

#### Break – 10 minutes

- d. Facilitated discussion/mapping of model
- 4. Next Meeting February 25, 2013
- 5. Adjournment

Persons with disabilities in need of accommodations should contact the City Clerk's office at 955-6520 five (5) working days prior to the meeting date.

#### INDEX SUMMARY OF MINUTES LEAD MEETING JANUARY 28, 2013

INDEX	ACTION TAKEN	PAGE(S)
Cover Page		1
Call to Order	Meeting called to order by the Chair, Emily Kaltenbach at 4:00 pm, Nambe Room, Santa Fe Convention Center.	2
Roll Call	Roll call by sign in sheet, a quorum did exist.	2
Approval of Agenda	Add: Santa Fe Mountain Center presentation	2
	Mr. Bauer moved to approve the agenda as amended, second by Dr. Brown, motion carried by unanimous voice vote.	
Approval of Minutes	Corrections to minutes – Attendance Maria Jose was listed as absent, she was present. Jay Archuleta, name spelling: Jade Archuleta. Absent were: Alfred Perez, Eric Garcia, George Ortiz, Jayde Archuleta, Kate Ferlic, Ken Johnson, Marcela Diaz, Michael Delgado, Milagro Castillo, Ray Byford, Raymond Chavez, Sheila Lewis, Stephen Branch, and William Johnson.  Mr. Bauer moved to approve the minutes as corrected, second by Ms. O'Connor, motion carried by unanimous voice vote.	3
New business  a. HUGS Presentation  b. Santa Fe Mountain Center  Presentation/Harm Reduction  Program  c. Revisit Measures of Success,  Model and Current Assumptions	Informational	3-6

#### INDEX SUMMARY OF MINUTES LEAD MEETING JANUARY 28, 2013

d. Eligibility, Treatment, Process,		
Funding Updates		
Next Meeting	February 25, 2013	6
Signature Page and Adjournment	The meeting was adjourned	6
	at 6:00 pm	

#### LEAD TASK FORCE **MINUTES** MONDAY – JANUARY 28, 2013 NAMBE CONFERENCE ROOM SANTA FE, NEW MEXICO 4:00 PM - 6:00 PM

#### 1. Call to order

The meeting of the LEAD Task Force was called to order by the Chair, Emily Kaltenbach at 4:00 pm in the Nambe Room of the Convention Center, Santa Fe, New Mexico. A quorum did exist.

#### Roll Call

Present:

Emily Kaltenbach, Chair

Thom Allena Steve Kopleman Rachel O'Connor Pablo Sedillo, III Cathy Anheles Laura Brown

Yolanda Briscoe Jeneen Lujan Jessica Dimas

Councilor Bill Dimas Jerome Sanchez Krishna Picard Mary Sky Gray Kathy Armijo-Etre Bennett Bauer

Angela "Spence" Pacheco

Mark Boschelli

Maria Jose Rodriguez Cadiz

**Not Present** 

Milagro Castillo Michael Delgado

Eric Garcia

Captain George Ortiz Jade Archuleta

Stephen Branch

Marcela Diaz

Councilor Patti Bushee

Katherine Ferlic Lt. Alfred Perez Eric Garcia Chief Ray Byford Major Ken Johnson

Deputy Chief William Johnson

Sheila Lewis

<u>Guests</u>

Arturo Gonzales Christa Coggins

Ju Le

Chris Sanchez Jadvin Cortz Kevin Gallegos Joan Morales Joev Brashier Dave Koppa Marge Kelley

**Others Present:** 

Anna Serrano for Fran Lucero,

Stenographer

**Staff Present:** 

Terrie Rodriguez, Staff Liaison

#### 2. Approval of Agenda

Add: Santa Fe Mountain Center presentation

Mr. Bauer moved to approve the agenda as amended, second by Dr. Brown, motion carried by unanimous voice vote.

#### 3. Approval of Minutes

#### Corrections to minutes - Attendance

Maria Jose was listed as absent, she was present. Jay Archuleta, name spelling: Jade Archuleta. Absent were: Alfred Perez, Eric Garcia, George Ortiz, Jayde Archuleta, Kate Ferlic, Ken Johnson, Marcela Diaz, Michael Delgado, Milagro Castillo, Ray Byford, Raymond Chavez, Sheila Lewis, Stephen Branch, and William Johnson.

Mr. Bauer moved to approve the minutes as corrected, second by Ms. O'Connor, motion carried by unanimous voice vote.

#### 4. New Business

Emily provided information on a recent article in the New Mexican where Chief Rael was interviewed and spoke about LEAD. She encouraged the members to read this article.

a. HUGS Presentation: Member Kathy Armijo-Etre
 Power Point Presentation: (Exhibit A) followed by all in attendance.

 Santa Fe United – Addressing Mental Illness and Addictions in our Community:
 Kathy Armijo Etre and Pablo Sedillo III.

It was recommended that next month Mark Boschelli present on the treatment model. It was noted that there is more collaboration amongst the community to handle this serious matter. Mr. Sedillo stated that there are a large number of programs they have implemented in their facility. Although voluntary they encourage participation and they ask for support from the families. They do a continuous program plan and do follow up. Mr. Sedillo stated that in collaboration with St. Vincent's they also have a domestic violence program. Ms. Armijo-Etre said there is a big problem with opiate addiction pregnant women; this topic can be discussed in the future. There is a reduction of 63% return to the emergency room. Next step is called "making the cake". Making the Cake would be the option of no hospital and no jail but encourage them for treatment depending on the range. The cost benefit study is to evaluate the cost in all these different areas.

Q&A: Are you finding a correlation between alcohol and drugs and opiates? There was a group of 25 and out of that 23 were in pain. It is very hard to separate the alcohol/drugs and mental illness. As mentioned earlier there is a high amount of pregnant women on opiates. These women need to be medically supervised. Mr. Sedillo said that in the month of November there were 6 women that came into the facility. They had to be transported to Albuquerque as the Milagro Center is the only facility right now to work with pregnant women addicted to opiates. Ms. Armijo-Etre said they are seeing the same number at St. Vincent's. There was no place for them to go; they give birth to these babies who stay in the hospital for a long period of time who greatly suffer during their care.

It was asked what is the percentage have dual diagnosis? Mr. Sedillo responded that the entire population that comes in, about 10,000 people are booked a year and out of that about 80% are addicted to substance abuse and about 67% have that dual diagnosis of mental illness. Historically everyone thought they were alcoholics or drug addicts but a lot of them have mental illness. An additional question was asked on the percentage of those on psychotropic drugs. Mr. Sedillo will provide that information at a later meeting.

If you look across the United States, any detention center is becoming the default psychiatric medical center. In Los Angeles County their metropolitan detention center is the biggest hospital for psychiatric issues. It is equitable here. In California there was about a 70% closure of psychiatric facilities and they are now using the jails and prisons as their psychiatric wards. This is very disturbing because that is not the place for them. We do a very good job at our facility in terms of mental health and psychiatric and medical and this is why a lot of times they send them to us. We need to find alternatives and some solutions to this issue.

The Chair stated that this presentation and its supporting information are valuable as there are so many links to the model that they want to develop. One issue is; we don't want to recreate systems of care and treatments that may already be created through a model like this. Secondly we would like to identify the users; we know that these high utilizers are probably the same individuals that the LEAD's program will identify once it is up and running. We can imagine that there will be different doors into the same set of services from the same service system. If you can imagine the law enforcement interaction and that is one way to get in to the service system, the ER is another way and the jail being a third. In addition there is the idea of having a social diversion door so that someone can actually access that treatment system or schedule support system without having law enforcement engagement, ending up in the ER or in jail. This group would then divert those directly into the model. We wanted to share that as we develop our recommendations to keep in mind that a lot of work has already been done with almost the same group of individuals and how do we connect them together.

It was commented by Mr. Sedillo that our law enforcement needs to be back in the streets, they don't need to be going to the hospital to the jail back to the hospital and back to the jail. We need to stream line a process and I think one of the parts that are being done in cooperation with Christus St. Vincent's is better communication between our medical staff and the ER. Law enforcement needs to be back in the streets for public safety.

The Chair reiterated that when the Mayor and Councilor Dimas presented the idea of prebooking so that law enforcement could be back in the street and the case manager would take over.

Santa Fe Mountain Center Presentation/Harm Reduction Program
 (FY 2-13 and beyond) – Joey Brashier, Health Services Program Manager for the
 Santa Fe Mountain Center (Dave and Vivian – staff members joined to answer
 questions)

Power Point Presentation: (Exhibit B)

Vision Statement: We save lives by overdose prevention and reducing the harm associated with substance abuse so that clients can have improved health outcomes at recovery.

Mission Statement: The Santa Fe Mountain Center Harm Reduction Program to reducing behavioral and drug-related harm among individual's and communities in Northern New Mexico, through education, needle-exchange, overdose prevention and by providing access to recovery programs.

Included in this presentation were a couple of definitions on addiction. A disease of the brain where persons continue to use despite harm to self or others. It is a physical dependence that must be sated without regard to self or others. The AMA and APA define addiction as a chronic relapsing disease like diabetes or hypertension; yet addiction patients are not treated like diabetes or hypertension patients.

Thank you to the presenters.

**Break** 

(Exhibits available in City Clerk's office)

Break Out Sessions by Group

- c. Revisit measures of success; model; and current assumptions
- d. Eligibility, Treatment, Process Funding Updates
  (Each sub-committee presents the essential portions for the model)

Eligibility Group by: Maria Jose Rodriguez Cadiz, Det. Sanchez, Angela Spence Pacheco, DA and Krishna Picard.

Discussion was held regarding the crime scenes on the street and the citation process. Det. Sanchez provided the "descriptive" terminology used in the streets, i.e., tripa, paper is a BB of heroin. The DA noted that they do not deal with citations. (Exhibit C) – Detective Sanchez provided a handout: LEAD Process Recommendations. A definition was offered regarding "violent crime" and discussion and examples were presented. Councilor Bushee stated that the frustration is high in the statistics of crime in the City of Santa Fe. Discussion was held regarding burglary statistics and repeat offenses. Det. Sanchez commented that it would be hard to say if you could be hit again (home burglary) since in some cases the perpetrator is an addicts. Priority is treatment to start to eliminate the high ratio of crimes. The Chair reiterated that it will be important to get these people in to treatment and to monitor their continuation of services. Det. Sanchez noted that what is happening is a cycle; they commit the crime, they are incarcerated, they are released and it starts again. The treatment is the step that is badly needed to get this crime cycle under control.

Treatment Workgroup: Yolanda Briscoe, Santa Fe Recovery Center

Note: IEP model works best. Dr. Brown commented that treatment has a lot of different
meanings, i.e., housing, jobs, etc., depending on the funding. The Chair asked about a
cost benefit analysis. DA Pacheco would like to have after care so they don't slip out of
treatment. Det. Sanchez recommended that they stay one year in the program.

The Chair recommended that the members and community express their voice to obtain
\$1 million dollars in funding per year for this pilot. This is not a budget session and any
communications with our legislators is beneficial. A question was raised regarding the
cost benefit analysis, participation with the Human Services Department regarding the
mentally ill and how it merges into the LEAD Pilot program. The Chair commented that
the cost benefit and its correlation to the cycle of addiction will be presented moving
forward. The Santa Fe Community Foundation is partnering with LEAD to provide the
professional services of a consultant to produce a cost benefit analysis.

Note to members and minutes: Flip chart notes were maintained by the staff liaison on each reporting group, transcription can be viewed in the staff office.

- 5. Next Meeting, February 25, 2013
- 6. Adjournment

There being no further business to come before the committee, the meeting was adjourned at 6:00 pm.

Signature Page:

Emily Kaltenbach, Chair

Fran Lucero, Stenographer

ExhibitA

1/28/2013

## Santa Fe United

# Addressing Mental Illness and Addictions in our Community

CHRISTUS St. Vincent Regional Medical Center Kathy Armijo Etre, PhD, VP Community Health and Santa Fe County Department of Public Safety Pablo Sedillo, Director

January 2013

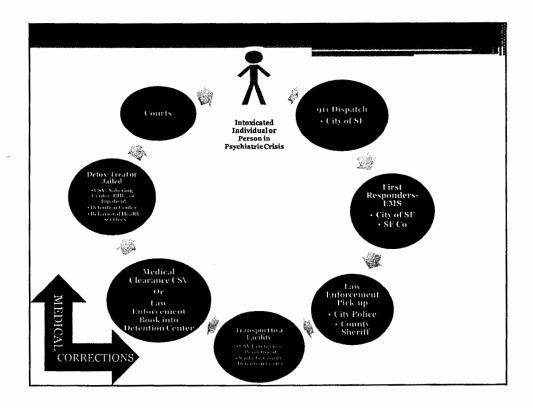
#### Background: CHRISTUS St. Vincent Initiative

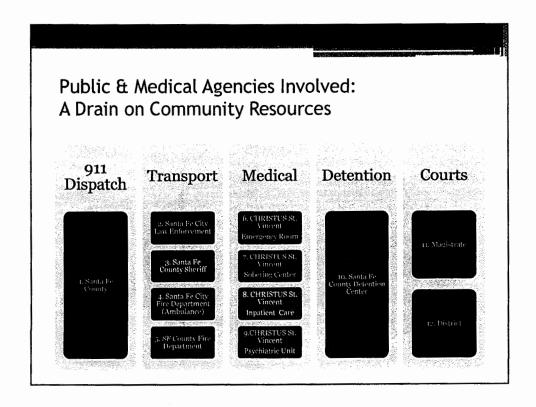
- August 2010 CHRISTUS St. Vincent conducted an initiative to reduce behavioral health related ER readmissions
- Identified the Top 25 most frequent users of the ER, Hospital,
   Sobering Center and SF County Detention Center
- Team involved multiple departments across the hospital to identify gaps: ER, CARE Connection, Case Management, & Behavioral Health Unit

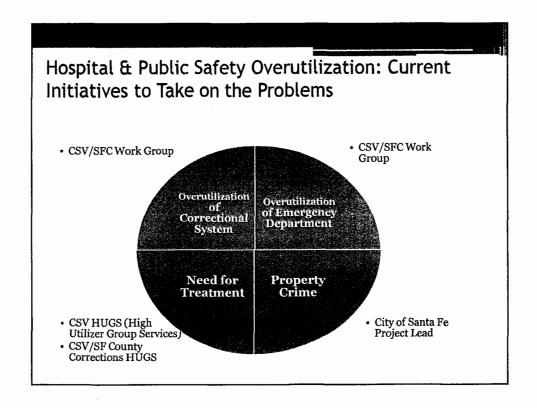
	Pt ED Inpt/Out Unit Sobering Jail
	# Admits # of days # of days # of days # of days * ""
	2 ,22 .27 .0 .22
. 41	3 37 13 0 12 37 4 6 2 13 0 41
ions by	5 30 0 4 5 292 6 36 3 4 21 28
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o5 Agrype	8 22 5 3 42 9 32 0 7 26
Top Zoline	10 22 41 3 35 39 0
Base	11 26 17 7 60 12 35 0 0 3
Top 25 Admissions by Type 2010 Baseline	13 24 1 0 0 0 14 17 8 3 0 0
	15 18 43 3 2 12
	16 17 15 0 0 17 22 0 8 0 1
	18 31 133 4 0 0 19 18 36 0 0
	20 40 16 2 0 0
	21 28 83 0 0 22 22 33 0 0
	23 18 3 4 1 24 18 0 0
	25 31 5 0 0
	618 489 76 147 628

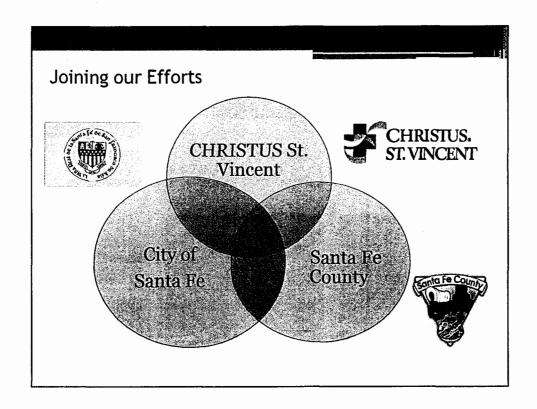
## The Problem

- Jail/ER Cycle
- · Public Nuisance
- · Property Crime
- · Over-utilization of the jails & ER
- · Individuals fall through the cracks
- · Individuals need treatment not jail or ER
- · Lack of Coordination across the system
- Waste of public \$ resources
- Individuals who over-utilize the ER causing long wait times for medical emergencies, an inefficient use of medical resources









## CHRISTUS St. Vincent/Santa Fe County Behavioral Health Work Group



## The Team: CHRISTUS St. Vincent/Santa Fe County Behavioral Health Work Group

- Kathy Armijo Etre, VP Community Health, CSV
- Pablo Sedillo III, Director, Santa Fe County Dept of Public Safety
- Mark Gallegos, Warden, Santa Fe County Detention Ctr
- Mary Justice, Director, CARE Connection, CSV
- Chris Brothers, MD Medical Dir, SF County Detention Ctr
- · Ryan Baer, MD Medical Director, CSV ER
- Anjali Dasari, MD, Medical Dir, CSV Psych Unit
- Kelly Bernatene, Director, CSV Emergency Dept
- Mark Boschelli, Clinical Director, CARE Connection
- Steve Moya, Assistant. Chief, Santa Fe County Fire Dept
- Barbara Salas, Chief, City of Santa Fe Fire and EMS
- Eli Fresquez, Behavioral Health, Santa Fe County Detention Center
- Kristin Carmichael, Domestic Violence Coordinator, CSV
- Lisa Leading, Interim Health Services Director, Santa Fe County DetentionCenter
- Rachel O'Conner, Director, Director, Santa Fe County Health & Human Services
- Robert Garcia, Sheriff, Santa Fe County Sheriff's Office
- Ken Johnson, Major, Santa Fe County Sheriff's Office
- Raymond Rael, Chief, Santa Fe City Law Enforcement
- · Dean Norris, Lieutenant, Santa Fe City Law Enforcement
- Ken Martinez, Director, Regional Emergency Command Center 911 Dispatch
- Tom Griego, Director, CSV Security

# Responding to the Individuals with Addictions Mental Illness Crisis

The Problem	What's Being Done	Lead
Improving Management of Persons with Addictions or Mental Illness by Law Enforcement & Corrections	Crisis Intervention Technique Training for 100+ Law Enforcement Officers & Corrections Staff	SF County Dept of Public Safety (Pablo Sedillo III & Warden Gallegos)
	Became Certified to Train the Trainers	SF County Dept of Public Safety (Pablo Sedillo)
Improving Management of Persons with Addictions or Mental Illness by ER staff	Mental Health First Aid Training & Motivational Interviewing	CSV CARE Connection- Outpatient Behavioral Health (Mary Justice)

## Addressing CSV Emergency Room Issues

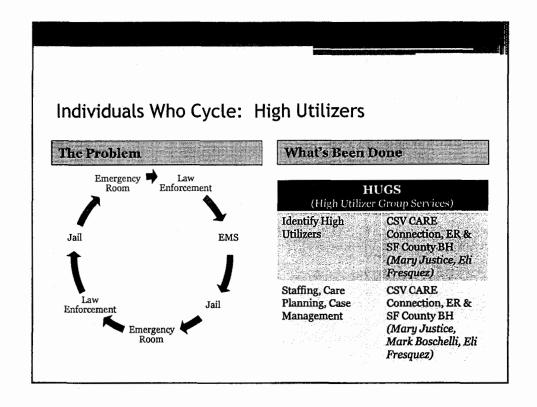
The Problem	What's Being Done	Lead
Lack of Pre-Notification of ER	911 Dispatch Notifying ER	ER & SF County Regional Dispatch (Ken Martinez & Kelly Bernatene)
Lack of hand-off from Law Enforcement or EMS to ER	New Protocol to facilitate no drop-off at ER without pre-notification	SF County Sheriff's Office & ER (Kelly Bernatene & Lt. Norris)
Safety of ER Staff from Violent Individuals	Law enforcement accompanying violent patients	SF County Sherriff's Office & CSV Security (Tom Griego & Lt. Norris)

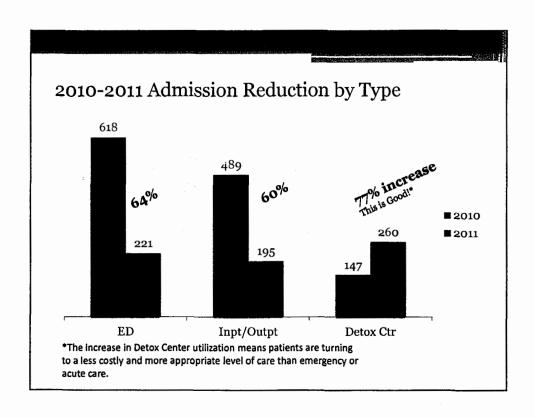
## Addressing Santa Fe County Detention Center Issues

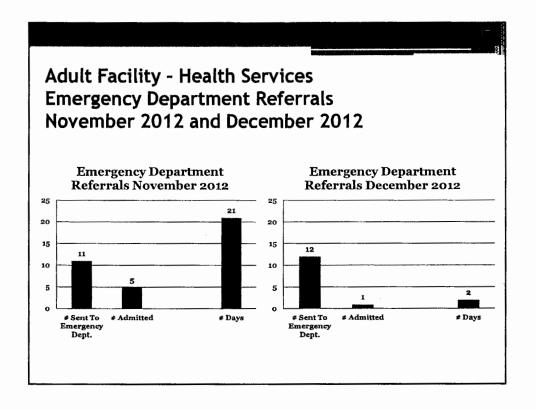
The Problem	What's Being Done	Lead
Overall	Program Development	SF County Detention Center (Warden Gallegos)
Addictions or mental illness	Treatment groups	SF County Corrections Behavioral Health (Pablo Sedillo III & Warden Gallegos)
Pregnant Opiate Addicted Women	Developing capacity to address the problem in the local medical system	CSV Care Connection-Outpatient Behavioral Health (Mary Justice)
Lack of Education	GED Program within Detention Center	SF County Department of Corrections (Pablo Sedillo III)
Victims of Abuse	Training on Domestic Violence Screening & Referrals (Kristin Carmichael & Warden Gallegos)	CSV Domestic Violence Program (Kristin Carmichael)
Parents with Young Children	Technical assistance to obtain early childhood development parent education	CSV (Kristin Carmichael)
Other needs	AA, Stress Reduction, Restorative Justice	SF County Detention Center (Warden Gallegos)

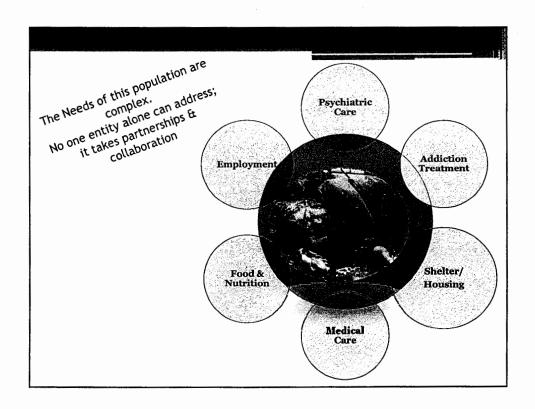
## Addressing CSV Behavioral Health Unit Issues

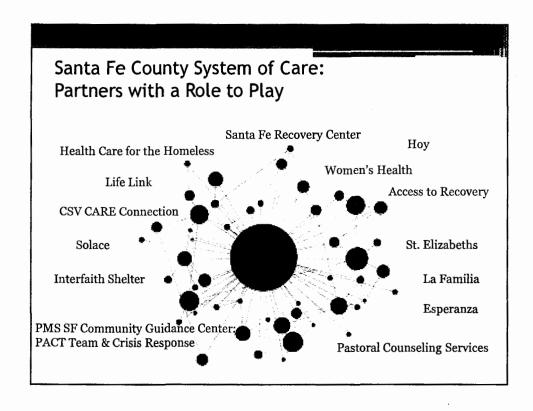
The Problem	What's Being Done	Lead	
Lack of Protocol for transfer of incarcerated individuals to CSV	Protocol to provide relevant clinical information being	CSV Psychiatry & SF County Corrections Medical Care	
Inpatient Behavioral Health Unite	developed	(Dr. Anjali Dasari, Dr. Chris Brothers & Dr.	
		Dulanto	











#### **Community Service Providers** The Problem What's Being Done Lead Understanding of CSV CARE Connection -Tour of community **Outpatient BH** community resources providers - SF Co. **Detention Center staff** (Mary Justice) Fragmentation across **CSV Community Benefit CSV Dept of Community** Health (Kathy Armijo the service delivery Funding requires prioritization of referrals system Etre, PhD) & services to prevent hospital and/or jail readmissions

#### **Next Steps**

- · Increase Treatment Capacity
  - Site Visits
    - · ARC: Juvenile Facility
    - · Trinidad
- Increase Short-Term Non-Medical Detox & Sobering

## Our Dynamic Team!

One piece of log creates a small fire, adequate to warm you up, add just a few more pieces to blast an immense bonfire, large enough to warm up your entire circle of friends; needless to say that individuality counts but team work dynamites.

~Jin Kwon

Whilit B

#### Santa Fe Mountain Center Harm Reduction Program FY 2013 and beyond

#### Vision Staement

We save lives by overdose prevention and reducing the harm associated with substance abuse so that clients can have improved health outcomes at recovery.

#### **Mission Statement**

The Santa Fe Mountain Center Harm Reduction Program is committed to reducing behavioral and drug-related harm among individuals and communities in Northern New Mexico, through education, needle-exchange, overdose prevention and by providing access to recovery programs.

- Accept licit and illicit drug use happens
- Help minimize drug related harm
- Understand drug use is complex
- Realize that use ranges from chaotic to total abstinence
- Affirm that drug users are the primary agents for their own change
- Openly discuss the problems and harm associated with drug use
- Non-judgmental / Non-coercive
- Educate individuals to make their own choices

#### ad·dic·tion [uh-dik-shuhn] noun

A disease of the brain where persons continue to use despite harm to self or others. It is a physical dependence that must be sated without regard to self or others.

The AMA and APA define addiction as a chronic relapsing disease like diabetes or hypertension; yet addiction patients are not treated like diabetes or hypertension patients.

## HARM REDUCTION PHILOSOPHY

- New Mexico Sero-prevalence Study (1994-1997)
  - 1003 IDU Participants
    - .5% HIV Positive
    - 61% Hepatitis B Positive
    - 82% Hepatitis C Positive
- DOH 2004
  - 85% of Women Prisoners have a drug use history, 40% IDU
- CDC
  - 2001-2011(except 2004) NM ranked 3<sup>rd</sup> Highest Rate of Unintentional Overdose Deaths in the United States.
  - 1994-2003 There was a 73% increase in Alcohol/Drug Co-Intoxication Deaths

in Reco

N. S. A.

#### The NM Department of Health Shall:

- •Establish and administer a harm reduction program for the purpose of sterile hypodermic syringe and needle exchange.
- •Compile data to assist in planning and evaluation efforts to combat the spread of blood borne disease.

#### 24.2c.6

•"Immunity from criminal liability. Exchange or possession of hypodermic syringes and needles in compliance with the procedures of the program shall not constitute a violation of the Controlled Substances Act (30-31-1 NMSA 1978) for a participant in the program, an employee of the department administering the program or a private provider whom the department contracts with to operate the program. History: Laws 1997, ch 256 § 6"

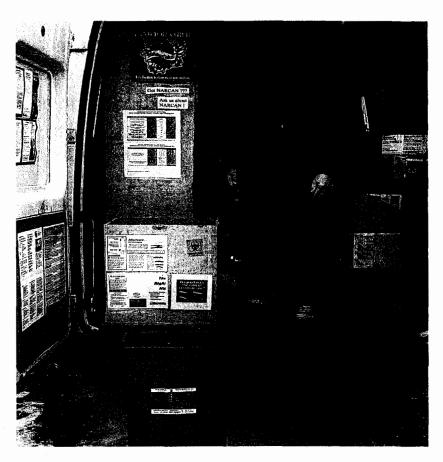
## NEW MEXICO HARM REDUCTION ACT (1997)

- Reduce the transmission of blood borne infections like hepatitis and HIV
- Minimize other diseases such as endocarditis & septicemia
- Educate participants on how to reduce the potential for harm associated with substance use and other high-risk activities, such as abscesses and vein damage
- Facilitate access to other health-related services including traditional preventive and primary medical care, behavioral health benefits, housing and alternative healthcare resources
- Act as an emotional support and resource for participants with the parameters of providing services
- Help improve overall individual, family and community wellness





- All activities are recorded on a log form.
- Enrollment forms are completed
- Participants are engaged about their health questions and concerns
- Appropriate referrals and follow-ups to community services are facilitated
- Education/Assistance regarding safer drug use practices are provided.
- Site safety and Staff safety measures are strictly adhered to.



- An overdose is when there is too much drug in the body.
- An overdose is when the body is overwhelmed by the drug.
- An overdose is when the body can not process or cope with the drug.
- An overdose may cause someone to:
  - Pass Out
  - Stop Breathing
  - Experience heart failure or seizures depending on what drug or drugs were used.
- An overdose is when someone is non-responsive after using a drug or drugs.



## **OVERDOSE**

#### What is it?

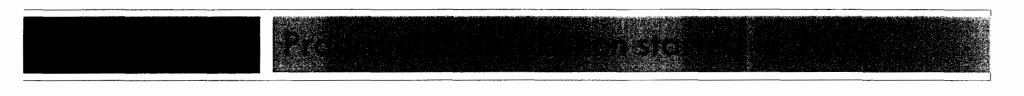
•Narcan, also called Naloxone is a drug used to counter the effects of opioid overdose, for example heroin or morphine overdose.

#### •Enrollments:

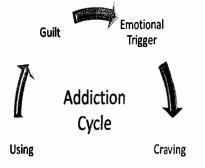
- 11,640 total as of June 30, 2012
- 1007 in 2011
- 1453 January 1-June 30, 2012
- •Reversals reported:
  - 3644 total since the program began in 2001!
  - 147 January 1- June 30, 2012



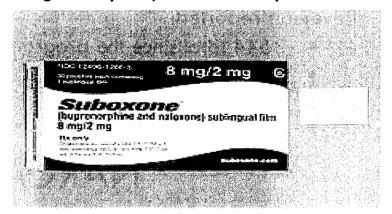
## NARCAN IN NEW MEXICO



- Lack of sufficient Suboxone-providers versus potential client load
- Suboxone is not as profitable to prescribe as Methadone.
- Lack of jobs for felons possibility of training for self-employment
- Wait list can be long for rehabilitation especially with lack of health insurance.
- Psycho-social need is great to break cycle of addiction, i.e. without such support relapse happens. People come out of detox/rehab back into the environment that triggers them to use drugs
- MAT or Medically Assisted Treatment may be a very long term prospect for many clients.
- Short-term funding doesn't work for MAT.



## **CHALLENGES**





Today's Date	<i></i>	Sy	ringe Services Interview Form	NEW MEX
Check one:	☐ First Interview ☐ Re-Interv	iew		DEPARTMEN
Agency or Public E	Cealth Office		Interviewer:	II HL
Personal Info	mation			_
ID Code:		6. 1		
F	F M M Y Y G		ssigned at Birth:   Male   Female   De	lined
(F) First 2 letters	of legal first name:		ty of Residence:	
(M) First 2 letter	s of mother's first name:	Do yo	u consider yourself Hispanic/Latino? 🔲 Y	es 🗌 No
(Y) Year of Birth		Do yo	u consider yourself? (check all that apply)	
	der Identity: Male   Female		Black American Indian/Alaskan	
☐Transge	nder MTF Transgender FTM Declined gendered individuals place a "T" in the code)		Asian/Pacific Islander White U	ıknown
1) What do you	nject most of the time AND what oth	ner drugs do you	sometimes use?	
Check	Type of Drug	Check for	If the Participant is injecting insulin, ask the	•
for primar	y/	other drugs used	following questions:	
most			A) How often do you inject your insulin?	
	Heroin Cocaine		B) Do you have (check all that apply)? [Insu	
	Heroin/Cocaine mixed (Speedball)		☐Medicaid ☐Medicare ☐No medical cove	erage
	Methamphetamines/Speed		C) If you have coverage, does it currently pay syringes?  Yes  No	for
	Prescription Painkillers			
<u> </u>	Insulin		D) How many times do you use a syringe?	_
	Hormones		E) Are you aware of anyone else using your in syringes?   Yes   No	ISUIIN
	Other (specify)		If the participant injects other drugs, continue the survey from question #2. If they do not	
		•	inject other drugs, continue from question	#7.
2) In the last 30	days, have you shared (Check all the	hat apply): _		
	g ☐ Rigs (syringes) ☐ Water ☐ Cooker			
	• •	•	dose in the past year?	
•	e you when you first injected drugs?			
□Self	☐Partner ☐Spouse ☐F	Parent Sibling	ne else inject you? (Check all that apply	
_			ear, were there any issues or barriers?	
Yes	□ No □ Did not try to get into a program	n	eal, were there any issues of barriers?	
If ves. wh	at were the issues? (Check all that	apply.)		•
☐ Didn't	know where to go	ited issues	Couldn't afford it Incarceration Waiting list too long Decided not to go	
	t meet admission criteria		Other (specify	-
7) Information				
	ed in information about?			
HIV None	Transmission Prevention Treatmen	t Vaccination N/A	Other (notes):	$\overline{}$
Hep A				
Hep C		N/A		
	s a re-enrollment interview) Did the sy	ringe exchange p	rogram assist you in receiving or accessing	any of the
following? ☐ Syringe exchang	e ☐ Identification ☐ Job/emplo	vment services □	Overdose prevention	nefits
☐ Hepatitis testing	☐ Medications ☐ Medical ca	ire 🔲	HIV testing	
☐ Food ☐ Clothing	☐ STD Testing ☐ Acu-detox ☐ Other	ப -	Legal Services Housing	
F	orms must be submitted by the 10 <sup>th</sup> of the	ne following mon	th to the NMDOH Harm Reduction Program	

Rev: JJM/12-19-12



### Harm Reduction Program - Syringe Services Daily Log Form - Revised 12/28/12

	Agency or Public Health Office:														
						t Co			First Enrollment (mark X)	Re- Enrollment (mark X)	Number of Syringes <u>Collected</u>	Number of Syringes <u>Disbursed</u>	Referrals (use codes below)	Comments (for agency/site use)	Comments (for agency/site use
1															
2															
3															
4															
5									i 🗆						
6															
7															
8															
9															
10							-								
11															
12															
Ref						7	— J	ob/E	EP/STD Testin				are 4- Housing		6 – Legal of

Expires: Agency:	Expires: / / Agency:
SHARP	SHARP
Harm Reduction Program	Harm Reduction Program
New Mexico Department of Health	New Mexico Department of Health
1190 St. Francis Drive, S-1300, Santa Fe, NM 87502	1190 St. Francis Drive, S-1300, Santa Fe, NM 87502
This card is issued free to all participants in the Harm Reduction Program.	This card is issued free to all participants in the Harm Reduction Program.
I.D. PARTICIPANT NUMBER: / / / / / / / / / / / / / / / / / / /	I.D. PARTICIPANT NUMBER: / / / / / / / / / / / / / / / / / / /
Expires: // Agency:	Expires: / / Agency:
SHARP	SHARP
Harm Reduction Program	Harm Reduction Program
New Mexico Department of Health	New Mexico Department of Health
1190 St. Francis Drive, S-1300, Santa Fe, NM 87502	1190 St. Francis Drive, S-1300, Santa Fe, NM 87502
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I.D. PARTICIPANT NUMBER: / / / / / / / / / / / / / / / / / / /	LD. PARTICIPANT NUMBER: / / / / / / / / / / / / / / / / / / /
Expires: / / Agency:	Expires:/ Agency:
SHARP	SHARP
Harm Reduction Program	Harm Reduction Program
New Mexico Department of Health	New Mexico Department of Health
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Expires: / / Agency:	Expires:// Agency:
SHARP	SHARP Harm Reduction Program
Harm Reduction Program New Mexico Department of Health	New Mexico Department of Health
1190 St. Francis Drive, S-1300, Santa Fe, NM 87502	1190 St. Francis Drive, S-1300, Santa Fe, NM 87502
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Expires: / / Agency:	Expires: / / Agency:
SHARP	SHARP
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1190 St. Francis Drive, S-1300, Santa Fe, NM 87502	1190 St. Francis Drive, S-1300, Santa Fe, NM 87502
This card is issued free to all participants in the Harm Reduction Program.	This card is issued free to all participants in the Harm Reduction Program.
LD. PARTICIPANT NUMBER: / _ / _ / _ / _ / _ / _ / _ / _ / _ /	I.D. PARTICIPANT NUMBER: / / / / / / / / / / / / / / / / / / /

This card is issued to a participant in a Harm Reduction and Syringe Services Program administered by the New Mexico Department of Health. The participant is exempt from prosecution under the NMSA 1978, Chapter 256, Sections 1-6, amended 1998, "The Harm Reduction Act," for the possession of hypodermic needles and syringes furnished to the participant by the Department of Health or contracted provider, or collected by the participant for deposit with the program. The exemption is valid throughout New Mexico.

This is a unique identification card and the authorized holder of this card can be reliably identified. For verification that the holder of this card is exempt from prosecution under the New Mexico Harm Reduction Act as a participant in this program, please call the New Mexico Harm Reduction Program at 505-827-2363, Monday through Friday from 8:00 am to 5:00 pm.

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Name:	
wame:	

## **Checklist for Safer Injection**

Completed	Not Completed	Task observed and/or explanation given
		Clean surface
		Discuss why to clean surface
		Hand washing discussion
		Gloves put on
		Works arranged
		Clean cooker discussion
		Hot Cook /Cold Cook discussion
		Water/saline discussion
		Mix "drug" with liquid
		Cotton discussion
		Put cotton in cooker
		Cook drug mixture
		Discuss needle size
		Draw "mix" into syringe
		Re-cap/put syringe in protected place
		Prepare injection site discussion
		Discuss cleaning injection site
		Clean injection site
		Discuss tourniquets
	:	Tie off tourniquet
		Discuss angle of needle entry
		Demonstrate angle
		Discuss when to remove tourniquet
		Remove tourniquet
		Discuss pressure on the injection site
		Applied pressure on the injection site
		Discuss SHARPS container
		Place syringe in SHARPS container
	1	Place works in SHAPRS container



# NMDOH Harm Reduction Program 1190 St. Francis Drive, South S1300 Santa Fe, NM 87502 Phone: 827-2363

#### **Harm Reduction Supply Orders**

(PRINT OR TYPE CLEARLY!)

Requested By (Print Name):			
Agency/PHO Name:			
Telephone Number:			
Email address:			
Current Inventory (from Requesting Office)	Supply Item	Amount Being Requested	Amount Picked-up (to be completed by the staff giving the supplies)
	½ cc syringes 28 g		
	1 cc syringes 28 g		
	#10 Fit Packs		
	1.4 qt personal SHARPS Cont.		
	7.5 gal SHARPS Cont.		
	18/19 gal DOT SHARPS Cont.		
	Other		

Please email to Ray Aragon with the Harm Reduction Program at Ray.Aragon1@state.nm.us at least 2 weeks in advance!

For orders to be picked up in Albuquerque, please send a cc of this email

Harm Reduction Program Manager or Designee

Revised 2/3/12

#### Know your syringes:

Sizes available at exchange sites in NM:

- 1/2 CC— often called "halves" or "fifties"
- 1 CC—often called "wholes" or "ones" Both sizes are 1/2" long needles, and Both sizes are 28 gauge



Try to find a non-porous surface and clean the area by using:

\*\*\*\*\* Clean cloth with disinfectant

\*\*\*\* Clean cloth with soap & water

Clean cloth with water

 $\mathbf{OR}$ 

\*\*\*\*\* Cover surface with clean material: inside of an unread newspaper

Cover surface with magazine or notebook paper

Cover surface with shirt or other piece of clean clothing

**CLEAN SURFACE** with BZK ped or use a sheet of WASH hands BZK i time fresh paper BZK pad 4 HINSE 6 AFTER CLEAN site with skehol előohol gauze pad on niection site 7 USE THROW band ald 

Bringing used syringes to an exchange site ensures they are safely disposed and reduces accidental needle sticks to others, such as family members and emergency service workers.

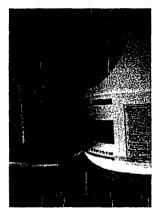
#### Containers for used syringes:

\*\*\*\*\* SHARPS container
(Red, Black or Yellow)

\*\*\*\* Heavy plastic like a bleach or
some laundry detergent bottles

\* DO NOT USE THIN PLASTICS LIKE WATER BOTTLES OR THE THIN LAUNDRY DETERGENT BOTTLES





Thanks to the NM-CPAG (New Mexico Community Planning and Action Group) for their help in developing this brochure.

www.nmcpag.org www.nmHIVguide.org





Syringe Equipment and Works

#### \*The advice in this brochure is not intended to replace professional medical attention.

Without properly sanitized equipment, there is a higher risk for transmission of blood borne diseases such as Hepatitis C and HIV as well as increased risk for abscesses. Without care, an abscess may become worse. The infection can spread to tissues under your skin and even spread into your bloodstream which becomes life threatening.

#### Clean hands:

\*\*\*\*\* Wash with soap and water

\*\*\*\*\* Use non-latex medical gloves

\*\*\*\* Use latex medical gloves

## To clean the injection site:

\*\*\*\*\* Soap and water

\*\*\*\* Alcohol swab

\*\*\* Hydrogen peroxide

\*\* In extreme cases, urine.

#### Liquid for the shot:

\*\*\*\*\* Sterile Saline (pink or green)

\*\*\*\* Sterile Water (blue)

\*\*\* Distilled water

\*\* Tap water—boiled

\*\* Bottled water—boiled

\* Tap water from back of
toilet tank—boiled



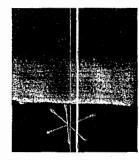
#### Filters:

\*\*\*\*\* Dental cottons

\*\*\*\* Clean cotton material

\*\*\* Tampon (string if possible)

\*\* Q-tip (make sure they are long tightly wound fibers—short loose fibers can break loose and clog the syringe or could be injected into the vein)



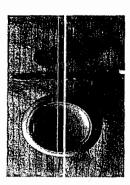
#### Cookers:

\*\*\*\* Metal Bottle Cap

\*\*\* Spoon

Bottom of soda can

(ink washed off)



#### Tourniquets (or straps):

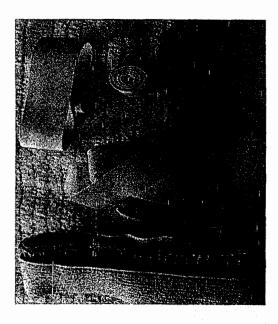
\*\*\*\*\* Non-latex tourniquet

\*\*\*\* Latex tourniquet

\*\*\* Elastic from underwear

\*\* Inner-tube (cut into strips)

\* Belt



#### Bandages (for after shot):

\*\*\*\*\* Sterile bandage strip (band-aid)

\*\*\*\* Clean gauze pad

\*\*\* Other clean cotton material

\*\* Wash with clean water only (no alcohol)

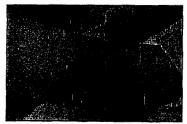
## Signs that an abscess is healing:

- · Redness is going away
- Swelling is going down
- Size is getting smaller

Avoid shooting up in the affected area until completely healed.

### When to go see a doctor:

- Abscess gets larger, more than 1/2 inch across
- Becomes more painful
- Redness spreads
- Strong odor coming from the abscess
- Fever
- If you see a red streak going away from the abscess
- If you have any other health conditions like HIV/AIDS, Hepatitis, diabetes, or cancer



3 USE NEW **CLEAN SURFACE** stuff every with BZK pad or use a sheet of WASH hands BZK fresh paper BZK pad 4 RINSE 5 6 different # AFTER CLEAN Injecting site with press alcohol gauze pad on pad mection site 8 RETURN , **A** 7 USE syringes to SHAPE THROW band aid Exchance everything

<Agency logo and/or information
can be included in this space>

Thanks to the NM-CPAG (New Mexico Community Planning and Action Group) for their help in developing this brochure.

www.nmcpag.org www.nmHIVguide.org





### Do you have:

- Redness
- Swollen and raised areas
- Tender or painful to touch
- · Area may feel warm or hot
- Hardened area

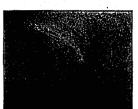
Wound Care 101

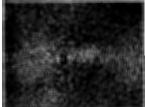
## \*The advice in this brochure was not intended to replace professional medical attention.

Without care, an abscess may become worse. The infection can spread to tissues under your skin and even spread into your bloodstream which becomes life threatening.

#### What is an abscess?

An abscess is a collection of pus under the skin which can become infected if not treated.





#### What causes an abscess?

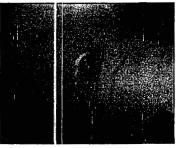
- Skin popping—missing the vein and injecting the drug into the fatty tissue
- Not cleaning the site before shooting up
- Re-using dirty needles



#### How to avoid an abscess:

- Clean work area if possible; countertop, table, etc.
- Wash hands before and after each hit
- Clean site well with warm water and soap before shooting up
- Use clean needles each time
- Alternate different sites to shoot up
- Skin popping: Keep the area clean and dry. Apply warm compresses with clean towel for 10-15 minutes, 3 times a day, changing it a few times during each session to keep the towel warm

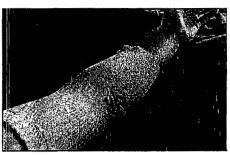


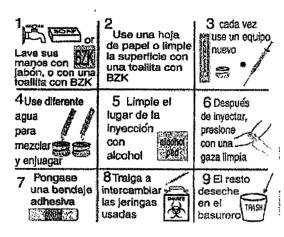


\*We DO NOT recommend cutting, poking, or draining the abscess yourself, this can make the infection worse. Please see your local medical professional for this type of treatment.

#### Wound care

- · Keep the area clean and dry
- Keep it covered with clean gauze, bandaid, clean sock, etc.; whatever may be available that is clean and that will allow air to flow through
- Replace with clean dressing 2-3 times per day; this keeps the area clean from bacteria
- Remove dressing occasionally to allow air to the abscess, this will help it heal faster

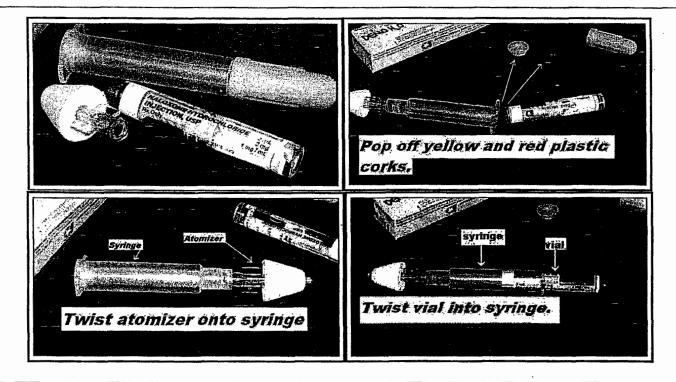




# Naloxone (Narcan) Instructions

Naloxone kits come with a medicine vial, a syringe barrel, and a nasal atomizer.

The kit must be assembled at the time of use.



- 1) Remove the yellow and red plastic corks (caps) from both the medicine vial and the syringe barrel.
- 2) Insert the medicine vial into the syringe barrel & turn the vial slowly and gently until it stops.
- 3) Twist the atomizer onto the tip of the syringe barrel. The naloxone is now ready to use.
- 4) Place the atomizer end into one side of the overdosing person's nose (nostril).
- 5) Press firmly on the vial end and spray half of the Naloxone into the person's nostril.
- 6) Place the atomizer in the other nostril and spray the rest of the Naloxone.

## Storage and Maintenance of Naloxone

- Naloxone should be stored at room temperature. It will spoil if it gets too cold or too hot.
- ❖ Naloxone is clear and looks like water if it turns cloudy, it's spoiled and should be replaced.
- ❖ Naloxone has an expiration date. While it may have full potency after the expiration date, it's best to replace it before it expires. Keep the expired naloxone until it is replaced expired naloxone might be better than no naloxone.

# Rescue Breathing Instructions





REMEMBER!
Too much time without oxygen can result in brain injury or death



If a person is overdosing and not breathing:

- 1) Lay them on a firm flat surface on their back. (like the floor).
- 2) Tip their head back by using your palms and carefully pushing down on the forehead and up on the chin. This extends the airway as much as possible but be careful not to push back too far!
- 3) Check to see if the person is breathing by putting your cheek next to their nose and mouth to
  - a. Look see if their chest is rising
  - b. Listen can you hear breathing, and
  - c. Feel breath on your cheek.
- 4) If they are not breathing, look in the mouth and airway to see if there is an object blocking their breathing. If there is something there, remove it by sweeping the mouth/airway with two curved fingers.
- 5) Pinch the person's nose closed. Create a seal around their mouth with your lips. Push a normal sized breath into their lungs. If you need a barrier, you can use clean fabric, like the end of a shirt.
- 6) Breathe normally and allow 4 seconds between breaths (five seconds total).
- After providing 2 breaths, repeat step 3 (Look, Listen and Feel) to re-assess the person.
  - a. If they are breathing continue to watch them
  - b. If they are not breathing continue breathing for them (step 5-6) until help arrives.

It is not recommended to leave someone who is overdosing. Wait for 911! However, if for any reason, an overdosing person is left unattended, it is important to leave them in the *recovery position*! The person will be less likely to choke if they vomit. This position makes it easier to breathe than if the person is lying on their back.

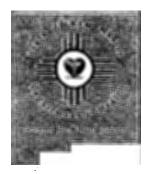
- 1) Put the person on their side, using the arm closest to the floor as a "pillow."
- The face should be aimed downward.
- 3) The knee of the upper leg should be drawn up slightly towards their chest.

Today's Date//	Narcan Enrollment and Record of Use				
Check one:   Enrollment Check Referral Source:   Syringe Services Program  Personal Information	☐ Record of Use ☐ Medical/Project Lazarus	NEW MEXICO DEPARTMENT OF HEALT			
Narcan Code:	Medical Record Number (op	tional):			
1 2 2 3 3 3 3 3 3 3 (1) First letter of legal first name:	Sex Assigned at Birth: Current Gender Identity:	□Male       □Female       □Declined         □Male       □Female         □Transgender MTF       □Transgender FTM         □ Declined			
(2) First 2 letters of last name:	County of Residence:				
(3) Full Date of Birth: (mm/dd/yy)	Zip Code:				
Do you consider yourself Hispanic/Latino?	□ No .				
Do you consider yourself? (check all that apply)					
☐ Black ☐ American Indian/Alaskan Native	☐ Asian/Pacific Islander ☐ White ☐	Unknown			
Agency Information					
Agency: Interviewer	/Trainer Pa	rescriber:			
(Agency or Public Health Office)	(Please print name clearly	y - first and last name on both)			
Enrollment (first time enrollments)					
How did you hear about the program?					
Record of Use and or Refill (only complete this section if it	is a Record of Narcan Use and/or a Refill)	A			
Date of Narcan Use:					
Which of the following drugs were used at the time of the    Methamphetamine/Speed		Alcohol			
Was the Narcan administered to a person?	□ No under age 18 □Friend/acquaintance	Stranger			
If No, what happened to the Narcan?  □Lost □Stolen □Confiscated by Law Enforcement	Expired Other	· .			
Was Rescue Breathing used? ☐Yes ☐No ☐Unkn	owa				
Was 911 called at the time of Narcan Use?   If 911 wasn't called, why not?	□No □Unknown				
Approximately how many miles from a hospital emergen	cy department did the incident occur?				
What was the clinical disposition of the episode? (check all to Deceased Unknown	that apply): Person OK DEMS D	Emergency Room  Hospitalization			

Forms must be submitted by the 10<sup>th</sup> of the following month to the NMDOH Harm Reduction Program –

1190 St. Francis Dr. - Suite S-1150, Santa Fe, NM 87502 Phone: 505-827-2363

Please do not few or email!



# **NMDOH** Harm Reduction Program 1190 St. Francis Drive, South S1300 Santa Fe, NM 87502

Phone: 827-2363

# **Naloxone Orders**

Requested By (Print Name)	
Agency/PHO Name	
Shipping Address	
Telephone Number	
Narcan – Current Inventory	
Narcan - Quantity Requested	
(doses needed – in increments of 25)	
Atomizers (MAD)	
Current Inventory in Stock	
Atomizers (MAD)	
Quantity Requested	

Please email to both Ray Aragon and Deborah Reynolds with the Harm Reduction Program at Raymond.Aragon1@state.nm.us and deborah.reynolds@state.nm.us at least 2 weeks in advance!

Harm Reduction Program Manager or Designee

For Pharmacy Use Only:	Quantity Shipped	Expiration Date:

This card certifies that the above coded individual has been trained in over-dose prevention and nasal Narcan administration by the New Mexico Department of Health (NMDOH) or one of its certified contractors.

- Naloxone...and it is also called Narcan.
  \* Has no effect other than to block the effects of opiates for 30 - 90 minutes. After that an overdose can return.
- \* Half of the vial should be atomized into each nostril.
- \* Give it a few minutes to take effect and expect withdrawal
- symptoms.
  \* Is most effective when used with Rescue Breathing. Do 3
  -4 cycles of 12 breaths a minute before giving a second
- dose of Narcan.

  \* Is a prescription drug. To carry it legally, the prescription must be in your name/code.

#### Making an Overdose Response Plan

These questions can be used as a guide to make a plan in case someone overdoses. Do this with your using partners before you use! Planning in advance will help you be prepared to act. It is helpful to know what else someone might have used that day.

- When is it an overdose? When should someone take action? (Is the person responsive? How slow is their breathing? Are they turning blue?)
- Calling 911? Should you call right away? Or should other things be tried first? (Rescue Breathing, Narcan, etc...) What will you say to 911 if you call? (Continued on other side of Card)

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These questions can be used as a guide to make a plan in case someone overdoses. Do this with your using partners before you use! Planning in advance will help you be prepared to act. It is helpful to know what else someone might have used that day.

- When is it an overdose? When should someone take action? (Is the person responsive? How slow is their breathing? Are they turning blue?)
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Rescue Breathing – Give 1 breath every 5 seconds.

Evaluate – Are they any better? (Look-Listen-Feel).

Medication-Spray ½ dose (vial) of Narcan into each nostril.

Evaluate and support – Is the person breathing now?

Do they need another dose of Narcan?

<u>Narcan lasts 30-90 minutes</u>. Seek help and support in case the person overdoses after the Narcan wears-off!

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- \* The person may have some withdrawal symptoms.
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- \* Use another Narcan dose if no improvement in 3 to 5 mins.
- \* Narcan lasts for 30 to 90 minutes. Opiates last for hours.
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# New Mexico Department of Health, Harm Reduction Program Syringe Exchange Services - Overview — Calendar Years 2009 through 2011

	Calendar Year 2009	Calendar Year 2010	Calendar Year 2011
Age at first injection (note that program only serves those 18 and over, but asks about the age when syringes were first used)	<14 = 333 15-17 = 555 18 - 24 = 1,082 25 - 30 = 490 31 - 40 = 287 41 - 50 = 63 51 - 60 = 11 60+ = 1 Total responses: 2,822 Percentage under age 18: 31.5%	<14 = 396 15-17 = 613 18 - 24 = 1,258 25 - 30 = 491 31 - 40 = 320 41 - 50 = 85 51 - 60 = 17 60+ = 6 Total responses: 3,186 Percentage under age 18: 31.7%	<14 = 259 15-17 = 458 18 - 24 = 964 25 - 30 = 389 31 - 40 = 223 41 - 50 = 51 51 - 60 = 21 60+ = 14 Total responses: 2,379 Percentage under age 18: 30.1%
Attempts to get into drug treatment services (If they've tried to get into drug treatment in the last year, were there issues)	Yes = 564 (21.1%) No = 1,282 (47.9%) Didn't Try = 828 (31.0%) Total responses: 2,674	Yes = 683 (22.5%) No = 1,460 (48.0%) Didn't Try = 898 (29.5%) Total responses: 3,041	Yes = 494 (21.9%) No = 1,037 (45.9%) Didn't Try = 726 (32.2%) Total responses: 2,257

File: harm-reduction data 2009-2012 calendar 1.docx - Revised 8/31/12

# New Mexico Department of Health, Harm Reduction Program Syringe Exchange Services - Overview - Calendar Years 2009 through 2011

	Calendar Year 2009	Calendar Year 2010	Calendar Year 2011
Total number of syringes distributed	2,696,056	3,239,941	2,672,242
Total number of syringes collected	2,626,753	3,129,761	2,541,972
Collection rate (percentage, based on the total collected divided by the total distributed)	97%	97%	95%
Total number of unduplicated clients participating	2,934	3,398	2,568
Unduplicated number of new clients enrolled during year	1,381	1,705	1,349
Number of clients completing re-enrollment interview/survey <sup>1</sup>	1,535	1,580	1,135
Number of clients completing re-enrollment interview who report not sharing syringes	1,295	1,367	976
Proportion not sharing (percentage, based on client self report during re-enrollment interview)	84.4%	86.5%	86.0%

<sup>&</sup>lt;sup>1</sup> The number of clients completing re-enrollment interview/survey is an incomplete estimate. Due to an error in the syringe exchange database, some data was unavailable. Therefore, information from log forms was used to estimate this figure, which otherwise is collected from interview forms.

#### **LEAD Mission:**

Elected officials, law enforcement officers, and residents and business owners in the City of Santa Fe want to improve public safety and public health in Santa Fe and want to reduce future criminal behavior by low-level drug offenders contacted in Santa Fe. Booking, prosecuting, and jailing individuals committing low-level drug offenses in Santa Fe has had limited effectiveness in improving either public safety or public order in the neighborhoods. LEAD is a new approach that seeks to accomplish the goals of reduced criminal behavior and improved public safety and order by connecting low-level drug offenders with services. This approach may cost less and be more successful at reducing future criminal behavior than processing low-level drug offenders through the criminal justice system.

#### **LEAD Goals:**

- Reduce property crime associated with opiate addiction.
- Reduce the number of low-level drug offenders entering into the criminal justice system.
- Improve individual and community quality of life through research-based, public health-oriented interventions.
- Sustain funding for alternative interventions by capturing and reinvesting criminal justice system savings.

#### LEAD Model:

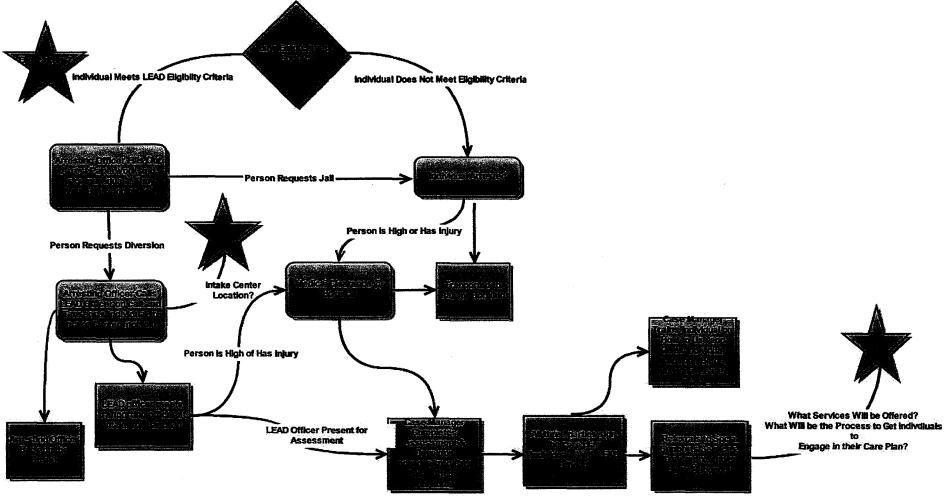
A pre-booking diversion program is one that identifies low-level drug offenders for whom probable cause exists for an arrest, and redirects them from jail and prosecution by providing linkages to community-based treatment and support services. Pre-booking diversion programs consist of both a law enforcement and social services component. The integrity of both components is critical to any successful pre-booking diversion initiative. Pre-booking programs involve specialized training for police officers, and a crisis drop-off center with a no-refusal policy for persons brought in by the police.

#### **LEAD Assumptions (Pilot Project)**

- Geographic Area = City of Santa Fe
- Low-level drug Offenders = People Addicted to Opiates (pills and heroin)
- # of participants/year in the pilot = 100 (estimate)
- Program cost/year = \$1,000,000

# **LEAD Process Recommendations**

Exhibit C



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