

CHILDREN AND YOUTH COMMISSION MEETING

Tuesday, April 17, 2012
Historic Preservation Conference Room
City Hall, 2nd floor
200 Lincoln Avenue
6:00-8:00 p.m.

- 1. Call to Order
- 2. Approval of Agenda
- 3. Approval of Minutes: March 27, 2012
- 4. New Business:
- 5. Old Business:
 - a. Complete Review of Children and Youth Hearing of April 10, and 11, 2012
- 6. Comments from the Chair and Commissioners
- 7. Matters from the Floor
- 8. Adjournment

TO ACCOMMODATE THOSE WITH SENSITIVITIES, PLEASE REFRAIN FROM WEARING FRAGRANCE.

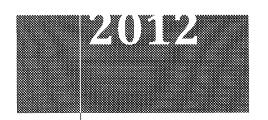
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Index Summary of Minutes Children and Youth Commission April 17, 2012

INDEX	ACTION TAKEN	PAGE(S)
Cover Sheet		1
Call to Order	The meeting was called to order at 6:00 pm by the Chair.	2
Roll Call	Roll Call constitutes a quorum, one absence.	2
Approval of Agenda	New Business: Add presentation of Boys and Girls Club	2
	Dr. Gebhart moved to approve the agenda as amended second by Ms. Lefrak, motion carried by unanimous voice vote.	
Approval of Minutes March 27, 2012	Ms. Ernestine Gallegos de Hagman moved to approve the minutes as amended, second by Mr. Bustamante, motion carried by unanimous voice vote.	3
New Business	Presentation and Questions for the Santa Fe Boys and Girls Club – no formal action, informational.	3-5
Old Business Complete Review of Children and Youth Hearing of April 10 and 11, 2012 The Committee proceeded to review the recommended grant awards for the 38 applicants and noted accomplishments and amount proposed will be noted administratively and presented to the Finance Committee for review and presentation to the City Council. Final grant awards will be documented at a later date in accordance with the Finance Committee action.		4-6
Comments from the Chair and Commissioners	Informational	5
Report from Staff		5

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Matters from the Floor	Next Meeting: May 22, 2012	5
Adjournment	The chair called for	5
	adjournment at 8:25 pm	
Signature page		6



Children and Youth

Commission

Then Jucelo Fran Lucero; Stenographer

CHILDREN AND YOUTH COMMISSION MEETING

MINUTES

Tuesday, April 17, 2012
Historic Preservation Conference Room
City Hall, 2nd Floor
200 Lincoln Avenue
6:00-8:10 p.m.

1. Call to Order

The meeting was called to order by the Chair at 6:00 pm, a quorum was declared by roll call.

In Attendance:

Sue Anne Hermann, Chair Ernestine Gallegos de Hagman Joanne Lefrak Dolores Fidel Thomas Bustamante Suzanne Gebhart, MD

Excused:

Michael Multari

Staff Present:

Terrie Rodriguez, Director, Youth and Family Services Department

Others Present:

Councilor Carmichael Dominguez Roman Abeyta, Chief Professional Officer, Santa Fe Boys and Girls Club Paul Gonzales, Board Member, Santa Fe Boys and Girls Club

Fran Lucero, Stenographer

2. Approval of Agenda

New Business: Add presentation of Boys and Girls Club

Dr. Gebhart moved to approve the agenda as amended second by Ms. Lefrak, motion carried by unanimous voice vote.

3. Approval of Minutes: March 27, 2012

Ms. Ernestine Gallegos de Hagman moved to approve the minutes as amended, second by Mr. Bustamante, motion carried by unanimous voice vote.

4. New Business:

Presentation and questions on Boys and Girls Club.

Concerns on draw down of the endowment and the financial status.

Mr. Roman Abeyta, CPO for the Boys and Girls Club and Mr. Paul Gonzales, President of the Board asked the committee members to refer to: Page 7: Drawdown's from the endowment. They could not confirm if this is a true endowment as referenced to.

Mr. Bustamante stated that his experience with endowments is used for perpetuity and it shows that the Boys and Girls Club doing draw downs makes it automatically a loan. It was asked if there are any records from those who donate.

Mr. Gonzales said that there have not been good records to reflect the donors request for identifying the program. If someone designates where a donation goes than it is used for that purpose.

Mr. Bustamante again added clarity of endowments. The historic value should always be maintained. Normally the request to draw down from the endowment it would have to go to the board.

The term endowment has been used but the CPO cannot find any documents that confirm that it is an endowment. There are strict rules on how the funds are to be used; there are options to borrow against it but with the intent to make it whole.

Mr. Gonzales said that the board is so new that they don't have the specifics on this line item.

It was asked if this endowment is managed and where is it held? Mr. Gonzales said it was held by Los Alamos National Bank but it is now in a cash account due to the loss during the stock market fall. Mr. Bustamante asked if there is intent to repay back the amount drawn down. Mr. Gonzales said that it is hopeful.

Mr. Abeyta said that they are running on a deficit every month. They have been trying for a long time now to catch up and to retrieve historical financial records to know where money is going now and how much they spend, but they cannot produce these records. They said that they have about \$80,000 in the account. One of the major uses for the draw down is for the swimming pool upkeep and operational salaries.

They reported that they feed about 3,000 meals a day and that is also reflected in the deficit. The Club has never charged for child care; if children were covered by CYFD they did not turn away any other children who could not pay. In order to continue to exist they will need to charge for child care. They have a new quick books program and they stated that when they began to bill the parents for the child care services payments did begin to come in.

It was noted that in order to get the Boys and Girls Club structure in place it was needed that the federal grants be used for the programs that they are applied for.

It was clarified that the meals served are made possible through federal grants.

Boys and Girls Club have a 9 acre tract of land on the south side of town. Plans were to put a facility on that side of town but they have learned that the land was mortgaged and money was borrowed against the land. Ms. Rodriguez stated that the city might have interest in this tract of land as it would be important to have a center in the south side.

Mr. Gonzales said that they keep the Alto Street location full due to the schools in this area and their parents work in this area. Mr. Gonzales would like to see a south side facility as many of these kids are being bused from the Southside and they come to Alto Street Club every day.

The Chair asked what has been done to rebuild their financial stability.

Mr. Gonzales talked about the December Gala which brought in about \$47,000 and they had another Gala in March, they raised a little bit of money through the summer and they will hold another gala in December. At registration they will require the parents to pay the \$350 for the first month of service.

When did the billing system get implemented? Mr. Gonzales said that it was about November – December.

It was explained that the deficits line item are because of the past due payments to vendors that are being paid which right now is about \$20,000.

Auditors for the Santa Fe Boys Club are the Lovato Group out of Albuquerque, NM. The Boys and Girls club operate under the federal fiscal year.

It was asked what National Boys and Girls Club are providing as help. Free Advice
Quick Books and Quick Books Training
Grant for Strategic Planning
They sent an Auditor to help with reporting.

Mr. Abeyta said that they have just re-written their by-laws and it does have wording to create a finance committee. The new board has 10 members and the by-laws say up to 24 members.

Annual Statistics: Gender Summary – 292 is the count for after school program.

The Chair asked if we, the City, were to ask for reimbursement documentation with board member sign off, would this be a problem. Mr. Gonzales said that it would not be a problem.

Mr. Gonzales said that they would like to be a partner with the city in programs at Geneva Chavez Center or Monica Roybal Center to possibly use their pool or facilities.

Santa Fe Boys and Girls Club works with the Teen Court.

Boys and Girls Club: There is a real possibility that by September 1, 2012 they might not have any money in their account.

Ms. Gallegos de Hagman would like to see what the children are paying the full rate, how many are enrolled for the full summer, how many are reduced, are they really meeting the estimated expenditures and revenues and are parents helping with in-kind services. It was reiterated that the amount of kids that show up, how many are CYFD and how many are paying? The Kid Track report generated from Quick Books would be useful if submitted with the quarterly reports. Have the reimbursement signed by a board member and what progress they are making on fund raising. The committee would like to know the debt reduction update.

The Chair provided clarity from the ordinance on the actual grant award stipulations.

5. Old Business:

a. Complete Review of Children and Youth Hearing of April 10 and 11, 2012
The Committee proceeded to review the recommended grant awards for the 38 applicants and noted accomplishments and amount proposed will be noted administratively and presented to the Finance Committee for review and presentation to the City Council. Final grant awards will be documented at a later date in accordance with the Finance Committee action.

7. Comments from the Chair and Commissioners

Tally sheets will be provided to Ms. Rodriguez. All applications and supporting material will be shredded for confidentiality reasons.

8. Report from Staff:

9. Matters from the Floor

Next meeting is May 22, 2012.

10. Adjournment

There being no further business the Chair called for adjournment at 8:25 pm.

Signature Page:	
Sus Anna Harmann Chair	
Sue Anne Hermann, Chair	
Fran Lucero, Stenographer	<u> </u>



BUSINESS PLAN



2012 BUSINESS PLAN

At Boys and Girls Clubs of Santa Fe our core mission is to provide childcare and childcare costs are the responsibility of the parent(s).

Grants, Donations, Fundraising Proceeds are for programs only and not to support childcare costs or administration of our club.

However, we need programs to attract children. Therefore, grants, donations, and fundraising proceeds are an integral part of our existence.

The Fiscal Year 2012 Budget for The Boys and Girls Clubs of Santa Fe is \$1,190,300.67. The Boys and Girls Clubs of Santa Fe (BGCSF) operate on a Federal Fiscal Year Calendar (Oct. to Sept.). In order to stay within Budget BGCSF has had to use cash reserves of \$219,224.03. There will only be \$56,099.46 in cash reserves after May of this year. Historically, BGCSF has relied on grants and donations to pay childcare costs and therefore, never had a consistent fee for service. The new administration has implemented a childcare fee and invested in parent invoice generating software. Since its implementation there has been a dramatic increase in the collection of fees. In June the Summer Recreation Program begins and fees will be charged which will generate enough money to sustain operations for the summer months. Fees will be raised for the After School Program to sustain operations from September 2012 to May 2013.

In order to achieve long term sustainability by relying on membership fees SFBGC has to provide a safe, fun, and educational experience for its parents and members. This will require enhancing programs by partnering with other youth serving organizations, an aggressive grant strategy, and year round fund raising.

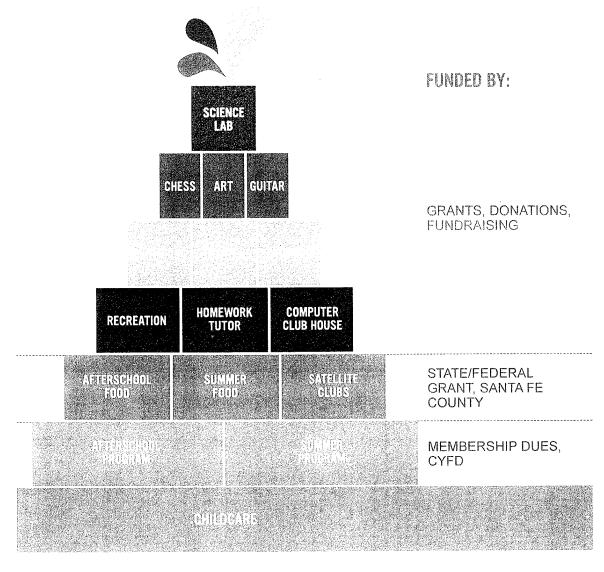




MISSION STATEMENT:

"To enable young people, especially those who need us most, to reach their full potential as productive, caring responsible citizens."

BGCSF PYRAMID OF SUCCESS



The base of our pyramid is childcare. We can continue to exist by just providing that service. The blocks/programs on top are interchangeable and enhance/create the pyramid.

BOYS & GIRLS CLUBS

BOYS & GIRLS CLUBS OF SANTA FE PARTNERS

CNTITY

Outside In Productions

Los Almos National Labratory

City of Santa Fe

Annabelle Romero

Assistance Dogs of the West

Folk Art Museum

Intel / MIT

Running / Whole Foods

Federal Deptartment of Justice

PROGRAM

Guitar Lessons

Science Lab

Carlos Ortega Teen Center

Chess

Dog Training

Art Program

Computer Club House

Nutrition and Exercise

Mentoring

DATES/TIME

Mondays

Under Construction

Daily

Tuesdays

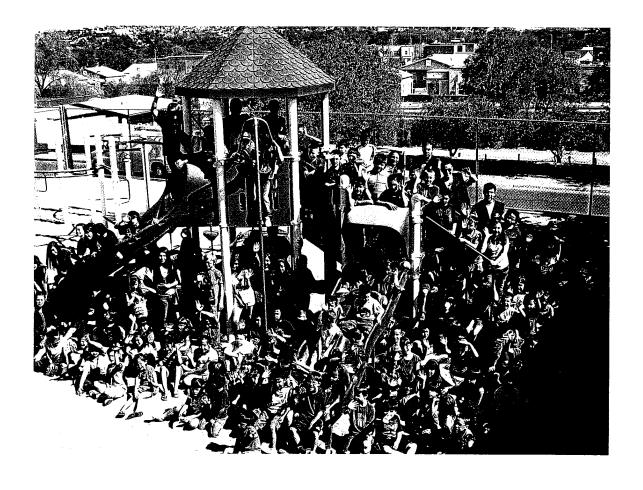
Tuesdays

Monthly

Daily

Monthly

Weekly

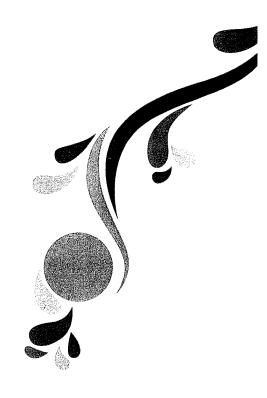


PENDING GRANT APPLICATIONS	AMOUNT
Best Buy	\$10,000
Santa Fe Community Foundation	\$15,000
Santa Fe Rotary Club	\$7,500
Taco Bell Teen Grant	\$3,500
New Mexico Arts Commission	\$15,000
City of Santa Fe Youth Commission	\$100,000

	GOAL	OBJECTIVE	IMPLEMENTATION DATE
	Register 243 paying members at \$350/month for summer program.	Advertise Summer Recreation Program. Utilize Santa Fe Public Schools and our Parent Database.	April and May 2012
	Increase Fund Raising Efforts.	Create a Fund Raising event calendar for remainder of 2012.	May 2012
	Maximize use of Southside Property	Divide the 9.0 Acre Tract, re-finance loan using one of the tracts, improve buildings and lease both to pay loan and property taxes. Consider selling vacant tract.	June 2012
	Enhance Programs to	Pursue partnerships with other youth serving organizations to bring their programs to our clubs.	
retain existing members and attract new members.	Aggressively seek grant funding.		
	and databetiew members.	Leverage existing grants to obtain new grants.	

OCTOBER	\$59,993.91	\$98,404.94	(\$38,411.03)
NOVEMBER	\$60,685.29	\$114,999.75	(\$54,314.46)
DECEMBER	\$132,481.94	\$104,530.19	\$27,951.75
JANUARY	\$56,158.10	\$119,603.24	(\$63,445.14)
FEBRUARY	\$48,554.94	\$73,798.52	(\$24,843.58)
MARCH	\$88,420.39	\$90,620.35	(\$2,199.98)
APRIL	\$50,058.91	\$67,334.91	(\$17,276.00)
MAY	\$50,058.91	\$68,792.75	(\$18,733.84)
*JUNE	\$149,388.76	\$149,388.76	\$0
*JULY	\$149,388.76	\$149,388.76	\$0
*AUGUST	\$84,645.75	\$84,645.75	\$0
**SEPTEMBER	\$68,792.75	\$68,792.75	\$0

^{*}Assumes 300 Members/ \$350 a month



^{**}Assumes 96 Members/ \$250 a month

ANNUAL STATISTICS

SENDER SUNWARY		The second secon	
Female	136	292	46.58%
Male	156	292	53.42%
Total	292	292	100%

ETHNCTY SUMWARY	COUNT	A CONTROL OF THE CONT	
Undefined	101	292	34.59%
African American	3	292	1.03%
Caucasian	28	292	9.59%
Hispanic/Latino	150	292	51.37%
Native American	10	292	3.42%
Total	292	292	100%

AGE SUMMARY	Townson Common C	The state of the s	PERCENT
Age: 5	11	292	3.77%
Age: 6	28	3 292	9.59%
Age: 7	51	292	17.47%
Age: 8	35	5 292	11.99%
Age: 9	46	3 292	15.75%
Age: 10	24	292	8.22%
Age: 11	36	3 292	12.33%
Age: 12	27	292	9.25%
Age: 13	12	292	4.11%
Age: 14	15	5 292	5.14%
Age: 15	2	292	1.37%
Age: 16	2	2 292	0.68%
Age: 17	•	292	0.24%
Total	292	2 292	100%

ANNUAL HOUSEHOLD INCOME SUMMARY	annual an		PERCENT
\$0 - \$5,000	39	280	13.93%
\$5,001 - \$10,000	1	280	0.36%
\$10,001 - \$15,000	44	280	15.71%
\$15,001 - \$20,000	33	280	11.79%
\$20,001 - \$25,000	45	280	16.07%
\$25,001 - \$30,000	19	280	6.79%
\$30,001 - \$35,000	19	280	6.79%
\$35,001 - \$40,000	22	280	7.86%
\$40,001 - \$45,000	7	280	2.50%
\$45,001 - \$50,000	9	280	3.21%
\$50,001 - \$55,000	3	280	1.07%
\$55,001 - \$60,000	7	280	2.50%
\$60,001 - \$65,000	3	280	1.07%
\$65,001 - \$70,000	1	280	0.36%
\$70,001 - \$75,000	2	280	0.71%
\$75,001 - \$80,000	4	280	1.43%
\$80,001 - \$85,000	1	280	0.36%
\$85,001 +	21	280	7.50%
Total	280	280	100%
AFTERSCHOOL PROGRAM SUMMARY	COUNT ALL		PERCENT
Afterschool	200	292	68.49%
CYFD	63	292	21.58%
Teen Center	29	292	9.93%
Total	292	292	100%

	Marie Care			Account Comments of the Commen	committee of the commit
Alto Food	\$5,875.86		\$17,247.06	\$7,027.48	\$7,536.64
OJP Grant (Alto)					
OJP Grant (Sat)					
Santa Fe County			\$35,416.32	\$7,083.33	
Youth Commission		\$19,634.62	\$4,167.67	\$4,466.72	\$3,750
CYFD Childcare (Alto)	\$19,914.64	\$20,301.31	\$17,524.00	\$15,175.34	\$14,774.27
CYFD Childcare (Sat)					\$477.82
Member Dues (Alto)	\$4,591.00	\$5,841.50	\$1,594.40	\$15,198.00	\$6,612.00
Member Dues (Sat)	\$910.00	\$2,380.00	\$230.00	\$2,937.00	\$1,599.00
Mentoring					
Teen Nights				\$579.45	
Facility Rental	\$135.00	\$1,650.00	\$3,750.00	\$2,560.00	\$425.00
Zero Divide	\$15,800.00				
Private Donations	\$12,747.41	\$10,877.86	\$22,969.90	\$1,130.78	\$7,017.89
Little Dribblers					\$520.00
ANK Boxing					\$5,000.00
BGC of America					\$812.32
Reimbursment					\$30.00
Los Ninos Gala			\$29,582.59		
Sock Hop					
Total	\$59,973.91	\$60,685.29	\$132,481.94	\$56,158.10	\$48,554.94

PISCAL YEAR 2012 ACTUAL REVENUES

ACTUAL	
MAR	A CONTRACTOR OF THE CONTRACTOR

\$7,436.60 \$45,123.64

\$7,083.00	\$49,582.65	Alto Food	\$45,123.64
,	. ,	Santa Fe County	\$49,582.65
\$4,490.77	\$36,509.78	Youth Commission	\$36,509.78
4 1, 100111	400,0000	CYFD Childcare (Alto)	\$104,290.48
\$16,600.92	\$104,290.48	CYFD Childcare (Sat)	\$2,603.65
Ψ10,000.0 <u>2</u>	ψ104, <u>2</u> 00.40	Member Dues (Alto)	\$38,663.90
\$2,125.83	\$2,603.65	Member Dues (Sat)	\$9,926.00
ΨΖ, 120.00	φ2,003.03	Mentoring	\$1,760.00
\$4,827.00	¢20 cc2 nn	Teen Nights	\$2,854.81
Φ4,027.00	\$38,663.90	Facility Rentals	\$9,915.00
#4 070 00	*** *** ***	Zero Divide	\$15,800.00
\$1,870.00	\$9,926.00	Private Donations	\$60,137.08
44 700 00		Little Dribblers	\$1,090.00
\$1,760.00	\$1,760.00	ANK Boxing	\$5,000.00
		BGC of America	\$812.32
\$2,275.36	\$2,854.81	Reimbursment	\$30.00
		Los Ninos Gala	\$29,582.59
\$675.00	\$9,195.00	Sock Hop	\$33,312.67
	\$15,800.00		
	,,		
\$5,393.24	\$60,137.08		
\$570.00	\$1,090.00		
	\$5,000.00		7
	\$812.32		
	\$30.00		
	\$29,582.59		
\$33,312.67	\$33,312.67		

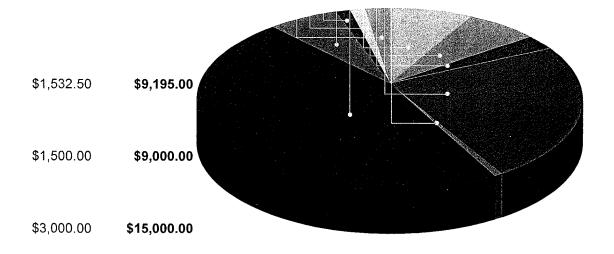
\$88,420.39 \$446,274.57

			Constitution of the consti	Action of the control	Market Control
Alto Food	\$6,405.11	\$6,405.11	\$16,322.25	\$9,098.80	\$5,878.86
OJP Grant (Alto)					
OJP Grant (Sat)					
Santa Fe County	\$7,083.33	\$7,083.33	\$7,083.33	\$7,083.33	\$7,083.33
Youth Commission				\$5,918.21	\$5,918.21
CYFD Childcare (Alto)	\$17,381.75	\$17,381.75	\$34,763.50	\$34,763.50	\$26,072.62
CYFD Childcare (Sat)	\$433.94	\$433.94	\$867.88	\$867.88	\$650.91
Member Dues (Alto)	\$6,443.98	\$6,443.98	\$105,000.00	\$105,000.00	\$52,500.00
Member Dues (Sat)	\$1,654.33	\$1,654.33	\$15,000.00	\$15,000.00	\$7,500.00
Mentoring					
Teen Nights					
Facility Rental	\$1,532.50	\$1,532.50	\$1,532.50	\$1,532.50	\$1,532.50
Zero Divide					
Private Donations	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
Little Dribblers					
Fundraising			\$2,000.00	\$10,000.00	
Other					
Total	\$42,434.94	\$42,434.94	\$184,069.46	\$56,158.10	\$48,554.94

FISCAL YEAR 2012 PROJECTED REVENUES

	aucenti
NA 194 NA 194	
\$6,405.11	\$50,515.24

\$7,083.33	\$42,499.98		
		Alto Food	\$50,515.24
\$5,918.21	\$17,754.63	Santa Fe County	\$42,499.98
		Youth Commission	\$17,754.63
\$17,381.75	\$147,744.87	CYFD Childcare (Alto)	\$147,744.87
		CYFD Childcare (Sat)	\$3,688.49
\$433.94	\$3,688.49	Member Dues (Alto)	\$281,831.94
		Member Dues (Sat)	\$42,462.99
\$6,443.98	\$281,831.94	Facility Rentals	\$9,195.00
		Private Donations	\$9,000.00
		Fundraising	\$15,000.00
\$1,654.33	\$42,462.99		



\$51,353.15 \$619,693.14



730 ALTO STREET: SANTA FE, NM 87501 (505) 983-6632 WWW.BGCSANTAFE.ORG

ADOUG US THE BOYS & GIRLS CLUBS OF SANTA FE

central to Boys & Girls Clubs of Santa Fe. development of community responsibility, remain development along with physical education and enrichment, citizenship and leadership integrated programs that provide educational in the life of Santa Fe young people and their who need us the most, to realize their full and enable all young people, especially those look different today, but our focus of planned the challenges confronting young people may The Club has been a stable and constant force the focus of the Club since its inception in 1938. citizens. This high but attainable goal has been Boys & Girls Clubs of Santa Fe aims to inspire families for three generations. On the face of it, potential as productive, responsible and caring

Over the years, the Club has learned a lot about "what works". Dedication to quality programs is a guiding principle and to that end, SFBGC continues to evaluate and measure our program successes. Our programs are fine tuned, agappropriate, and culturally relevant for youth 5–18 years old.

Parents: Your children's safety is our number one priority. We consider it a great privilege that you have chosen the Boys and Girls Clubs of Santa Fe for child care. And we want to say "Thank You!"



The Boys & Girls Clubs of Santa Fe is made up of 5 clubs in Santa Fe County. Each of our clubs is dedicated to serving the youth of our community.

MAIN CLUB & ADMINISTRATIVE OFFICES:

730 Alto Street Santa Fe, NM 87501 Phone: 505-983-6632 Fax: 505-988-5098

BRANCH CLUBS:

52 Camino DE JACOBO CLUB 52 Camino De Jacobo Santa Fe, NM 87507 505-471-6341

VALLE WSTA CLUB

08 Las Lomas

Santa Fe, NM 87508

505-473-9623

SAWA CRUZ CLUB 145 Quintana St. Santa Cruz, NM 87532 505-753-2922

1800 Espinacitas
Santa Fe, NM 87505
505-577-7214

THEN CENTER CAll for information, 505-983-6632

7:30am-5:30pm Monday-Friday



BOYS & GIRLS CLUBS OF SANTA FE

For more information about Summer Programs, call or stop by your nearest location, or visit our website at

WWW.BGCSANTAFE.ORG

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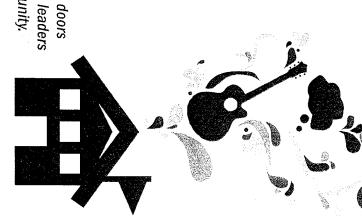
We offer.

SUMMOP PROSPEN

All summer, from June-August, Boys & Girls Clubs of Santa Fe provides full-day summer activity programs. All five of our sites are open for all-day care to children ages 5–18. Each site provides children with a safe, educational and fun environment with children in the same age group. Each site is fully staffed to provide attention and development to each child.



Baseball Field, and Swimming Playground Baseball Field, and Swimming Pool Swimming Pool Swimming Lessons
Guitar Lessons
Intel Computer Club House Apple iMac Computers, Recording Studio, and Lego Mind Storms
Art & Crafts - Ceramics, Retablos, Finger Painting, Water Colors, Tin Wark
Breakfast, Lunch, and Afternoon Shack
Field Tips
Games and movel



APPLICATIONS AVAILABLE ON THE WEB! WWW.BGCSANTAFE.ORG

SIES ROBLE

Alto Street, Camino de Jacobo, Santa Cruz, Hopewell & Valle Vista Open 7:30am to 5:30pm

Monday through Friday.

SUMMER PROGRAM FEE SCHEDULE REGISTRATION FEE

\$20 per family

	77.0	PROGRAM FEED	TEES	
	JUNE	JULY	AUGUST	TOTAL
1 Child	\$350	\$350	\$175	\$875
2 Children	\$300	\$300	\$125	\$1,600
3 Children	\$250	\$250	\$75	\$2,175
4 Children	\$200	\$200	\$25	\$2,600
4+ Children	\$200	\$200	\$25	\$2,600
l				

PRE-PAY FEES Good until May 1, 2012

4+ Children	4 Children	3 Children	2 Children	1 Child	INCLUDES JUNE, JULY & AUGUST
\$525	\$525	\$575	\$625	\$675	AUGUST
\$2,400	\$2,400	\$1,875	\$1,300	\$675	TOTAL

First month's payment due upon registration and then on the 1st of the month thereafter. Missed or forgotten payments will result in suspension of your child's membership.

