



Agenda

**SANTA FE WATER CONSERVATION COMMITTEE MEETING
CITY HALL – 200 LINCOLN AVE.
CITY COUNCILOR'S CONFERENCE ROOM**

October 8, 2019
3pm – 5pm

CALL TO ORDER

1. ROLL CALL
2. APPROVAL OF AGENDA
3. APPROVAL OF MINUTES FROM THE SEPTEMBER 10, 2019 MEETING

ITEMS ON CONSENT:

4. UPDATE ON CURRENT WATER SUPPLY STATUS (Andrew Erdmann, Water Conservation Specialist Senior, paerdmann@santafenm.gov, 955-4223)
5. QUARTERLY WATER CONSERVATION SCORECARD UPDATE (Christine Chavez, Water Conservation Manager, cychavez@santafenm.gov, 955-4225)

INFORMATIONAL ITEM:

6. PRESENTATION BY CAROL JOHNSON, LAND USE DIRECTOR (Carol Johnson, Land Use Director, crjohnson@santafenm.gov, 955-6617)
7. PRESENTATION BY DOUG PUSHARD, OWNER OF HARVEST H2O (doug@harvesth2o.com and Christine Chavez, Water Conservation Manager, cychavez@santafenm.gov, 955-4225)
8. UPDATE FROM 5-YEAR PLANNING SUBCOMMITTEE (Bob Coombe, Water Conservation Committee Member and Christine Chavez, Water Conservation Manager, cychavez@santafenm.gov, 955-4225)

ACTION ITEMS:

9. CITY OF SANTA FE WATER CONSERVATION COMMITTEE APPOINTMENT RECOMMENDATIONS (Councilor Romero-Wirth and Christine Chavez, Water Conservation Manager, cychavez@santafenm.gov, 955-4225)
10. 2020 MEETING SCHEDULE (Christine Chavez, Water Conservation Manager, cychavez@santafenm.gov, 955-4225)

MATTERS FROM PUBLIC:

MATTERS FROM STAFF:

MATTERS FROM COMMITTEE:

NEXT MEETING – (Councilor's Conference Room): TUESDAY, NOVEMBER 12, 2019

CAPTIONS: DUE BY 3:00 PM, OCTOBER 28, 2019

PACKET MATERIAL: DUE BY 3:00 PM, NOVEMBER 6, 2019

ADJOURN.

Persons with disabilities in need of accommodations, contact the City Clerk's office at 955-6520, five (5) working days prior to meeting date.

RECEIVED AT THE CITY CLERK'S OFFICE

DATE: October 2, 2019

TIME: 9:58 AM

**SUMMARY OF ACTION
SANTA FE WATER CONSERVATION COMMITTEE MEETING
CITY HALL - 200 LINCOLN AVENUE
CITY COUNCILOR'S CONFERENCE ROOM
TUESDAY, OCTOBER 8, 2019, 3:00 PM**

<u>ITEM</u>	<u>ACTION</u>	<u>PAGE</u>
CALL TO ORDER		1
ROLL CALL	QUORUM	1
APPROVAL OF AGENDA	APPROVED	1-2
APPROVAL OF MINUTES	APPROVED	2
<u>ITEMS ON CONSENT</u>		
UPDATE OF CURRENT WATER SUPPLY STATUS	POSTPONED	2
QUARTERLY WATER CONSERVATION SCORECARD UPDATE	POSTPONED	2
<u>INFORMATIONAL ITEMS</u>		
PRESENTATION BY CAROL JOHNSON LAND USE DIRECTOR	INFORMATION/DISCUSSION	2-7
PRESENTATION BY DOUG PUSHARD OWNER OF HARVEST H2O	INFORMATION/DISCUSSION	7-8
UPDATE FROM 5-YEAR PLANNING SUBCOMMITTEE	INFORMATION/DISCUSSION	8-9
<u>ACTION ITEMS</u>		
CITY OF SANTA FE WATER CONSERVATION COMMITTEE APPOINTMENT RECOMMENDATIONS	APPROVED	9-10

2020 MEETING SCHEDULE	INFORMATION/DISCUSSION	10
MATTERS FROM THE PUBLIC	INFORMATION/DISCUSSION	10-11
MATTERS FROM STAFF	INFORMATION/DISCUSSION	11
NEXT MEETING	NOVEMBER 12, 2019	11
ADJOURN	ADJOURNMENT	11

**SANTA FE WATER CONSERVATION COMMITTEE MEETING
CITY HALL - 200 LINCOLN AVENUE
CITY COUNCILOR'S CONFERENCE ROOM
TUESDAY, OCTOBER 8, 2019, 3:00 PM**

1. CALL TO ORDER

The meeting of the Santa Fe Water Conservation Committee was called to order at 3:00 pm by Councilor Carol Romero-Wirth, Chair, on Tuesday, October 8, 2019 at City Hall, in the City Councilor's Conference Room, Santa Fe, New Mexico.

2. ROLL CALL

MEMBERS PRESENT

Councilor Romero-Wirth, Chair
Scott Bunton
Ken Kirk
Stephen Schmelling
Bob Coombe
Maria DeAnda-Hay
Jerry Jacobi
Beth Kirby
Three (3) Vacancies

MEMBERS ABSENT

OTHERS PRESENT

Christine Chavez, Director, Water Conservation Division
Andrew Erdmann, Water Conservation Division
Andy Otto, Santa Fe Watershed
Dennis Dickinson
Carol Johnson, Director, Department of Land Use
Eli Isaccson, Assistant Director of Land Use
Glen Schiffbaure, Green Chamber of Commerce
Patricio Pacheco, Water Conservation Division
Elizabeth Martin, Stenographer

2. APPROVAL OF AGENDA

MOTION A motion was made by Ms. DeAnda-Hay, seconded by Mr. Bunton, to approve the agenda as presented.

VOTE The motion passed unanimously by voice vote.

3. APPROVAL OF MINUTES

MOTION A motion was made by Mr. Schmelling, seconded by Ms. DeAnda-Hay, to approve the minutes as presented.

VOTE The motion passed unanimously by voice vote.

ITEMS ON CONSENT

4. UPDATE OF CURRENT WATER SUPPLY STATUS
Andrew Erdmann

Postponed

5. QUARTERLY WATER CONSERVATION SCORECARD UPDATE
Christine Chavez

Postponed

INFORMATIONAL ITEMS

The Board members introduced themselves to Director Johnson.

6. PRESENTATION BY CAROL JOHNSON, LAND USE DIRECTOR

Ms. Johnson introduced Mr. Isaccson as one of her two Assistant Directors. She distributed a handout including an organizational chart.

The handout is herewith attached to these minutes as Exhibit "1".

Ms. Johnson reviewed the handout and discussed the work plan portion of the materials.

Ms. Johnson added that the Department is engaging in long range planning. Several areas of the City are not quite ready to engage in a long term planning exercise such as the southwest part of the City and that is our focus. We are open to ideas and input as to how we define these community areas as to boundaries. Something more environmentally based makes sense such as arroyos or acequias. Of value is the tracking of water demand and that is a significant component of any of these long range plans.

Ms. Johnson said we have spoken a lot about the Land Use regulations which are fairly standard, but is that what we really want. We are at a tipping point. Land Use Codes are embodiments of how the community has decided they want to live their lives and how the land is used. How do our values manifest themselves in our planning processes. We have gone through the motions in the past and now is the time for more deeper soul searching.

Mr. Bunton said if the Land Use Code update includes the Building Code update this Committee would have substantial interest in that.

Ms. Johnson said currently it does not. The Building Code is more national. We have a Green Building Code. We could have Dalinda come talk to you about that.

Mr. Schmelling said this group is developing a 5 Year Water Conservation Plan. We gathered community input by public meetings. Christine can give you a lot of insights on that.

Chair Romero-Wirth said Christine tried some new things this time around which were very successful in engaging the public.

Ms. Johnson said we know that one of our most difficult challenges to get the breadth and depth of community engagement.

Mr. Schmelling said we have four or five meetings directed at different segments of the community. There was some overlap in who attended.

Mr. Coombe said it sounds like a daunting task for a lot of the issues you raised. Resource preservation depends on population growth and that depends on how the economy evolves. It is all relevant to what we do because we are interested in conserving water as the City evolves over time to have adequate water supplies for whatever the population becomes. How will you get this done in three years. We are interested in where the population is going in terms of numbers. It seems very indefinite.

Ms. Johnson said that is why we are focusing on higher level visions and values first with the public. It likely will take more than three years to get this done. The last effort in 1999 started in the 1989/90 time frame. There was so much lack of consensus. The best practices around planning are changing. It needs to be a more nimble document. We are looking at those practices.

Ms. DeAnda-Hay asked when you talk about community principles could one of them be to not create food deserts. It seems it should.

Ms. Johnson said yes.

Ms. DeAnda-Hay added and transportation.

Mr. Bunton said to not encourage or permit growth, that is not sustainable.

Ms. Chavez asked as part of the growth question will you be looking at the water bank and how that has been operated.

Ms. Johnson said yes.

Ms. Chavez said we are interested in that as well.

Chair Romero-Wirth added and the objectives for it. This Committee has ideas about other ways that it can be used.

Ms. Johnson said we would like it to be more transparent to the public and for there to be incentives for its use. It is used now in more of a blunt way. It creates fear in the public and behaviors are generated where people are afraid to come in for permits. We are trying to make permitting more predictable and user friendly. We started a new permitting system recently. Eventually people will have the ability to go in and look at documents themselves and eventually will be able to do permitting online.

Mr. Kirk asked to what extent does the Land Use Office meet with the water utility folks. Without water there is not growth or life. He would imagine that they are joined at the hip.

Ms. Johnson said as part of the development process, yes.

Mr. Isaccson said there are areas where we can strengthen relationships. We look at it more at the day to day level. As we begin to plan further out that coordination needs to happen in concert with one another. We are interested in looking at what are the right geographic boundaries of the city. One way is watersheds. Looking at the city from a resource perspective.

Ms. Johnson said there was a lot of coordination in 1999 regarding density and water resources identified to support them. We have built less housing than identified in that plan. We have not had that feedback look yet. Water resources and consumption and changing behavior to use less water has changed. There are other parts of our community and economy that are under served by that Land Use Plan such as under served areas and unemployment. Bringing industry in could be bringing big water users. We don't want to create a demand that we cannot meet.

Mr. Schmelling asked do you have commercial development in your plan as well.

Ms. Johnson said yes, Land Use looks at the whole picture. Rich Brown is the new Director of Economic Development. He is a data junky. He has brought in a lot of

additional tools that will allow the City to look at the land use mix. Housing is at the forefront because there is some data that indicates there is a sizeable percentage of the population that commute into Santa Fe to work.

Mr. Isaccson said from an economic development standpoint, housing our workforce in Santa Fe is paramount. There is a resource component in that as well. We are asking where should the dials be set for today and 20 years from now knowing what we know now and can anticipate. Resource conservation is very important in that. It is a balancing act.

Mr. Coombe said part of what we take up here is water conservation in commercial sectors. That is a nontrivial amount of water. Will this be the general overriding plan for the City.

Mr. Johnson said that is in the State Statute. A future Land Use Plan and Infrastructure Plan for transportation. We basically were to serve as the clearing house for all those various plans and try to reconcile them as best as we can and ensure there are not conflicts. Environmental services is working on a specific implementation plan for the Sustainability Plan including responsible departments and time frames. In the Stormwater Plan there is a lot that effects us in Land Use. Every day we see confusion in City operations as to who is responsible for various things in the departments. There are some bigger conversations that need to happen City wide.

Mr. Jacobi said the estimated 2016 growth plan is three years.

Ms. Johnson said that is based on the census. Those numbers will be updated with this next census. You can go to the American Community Survey and get interim numbers, but we do not have good numbers after 2016.

Mr. Jacobi asked where will we put additional people here.

Mr. Johnson said we have the Green Code that will expand to multifamily. Standards have to be developed. Institutions are the most likely to handle these standards.

Mr. Coombe said the population growth has been fairly flat for the last few years. The jump we see in the numbers is due to annexation.

Ms. Johnson said in the Mutt Nelson area we have not supplied City services there yet. There is no City water or sewer. There is a developer, but it is on hold at this time. It has been parceled off without a standardized grid of roads which is needed for public water and sewer. That area is included in our first priority plan do to a community development area.

Mr. Isaccson said it will be our role to stitch together the efforts already

happening so we are in concert.

Mr. Otto asked would you use arroyos to develop boundaries.

Mr. Isaccson said you could map the drainage. The small arroyos are linked into larger arroyos. They form an interesting transect through the City. If we could start to think about planning, that addresses a lot of the residents along those areas and may answer a lot of processes for community planning.

Mr. Dickinson said as a New Mexican turning gray he hopes you are planning for the gray people.

Ms. Johnson said we are. When we think about mobility and other needs of the aging population that makes it a much more attractive and user friendly City for all of us. In addition to that is how can we balance our population to have a more family friendly City, more millennial friendly City and make Santa Fe universally acceptable.

Mr. Isaccson said generations balance is another aspect of sustainability. Equity and social justice that we have not looked at deeply for a long time.

Ms. Johnson said she had a great conversation about this yesterday about the relationship with our Historic Preservation Code. All the things needed for applications can be a huge barrier to some people and if you don't maintain your property. If you don't get all the approvals you need you could put yourself in a position for fines or demolition by neglect. We are trying to figure out how to eliminate some of the barriers where people could mark that up for an application and other community resources are available to help people with some of those improvements. Part of it is looking at our resources with a clear eye as to what we are asking for and is it helpful and how can that be user friendly so people can keep their properties up and be able to stay there.

Chair Romero-Wirth said her hope is, as part of all this, we don't lose the tremendous value of our historic areas and the character it brings to the City and the value it is to City culture and history.

Ms. Johnson said we want to use that as a template for the future.

Chair Romero-Wirth said we are glad that this Committee has had a chance to meet with you. This Committee historically likes to break out in small groups around projects or topic areas. Keep us in mind as you move forward with these big projects. There may be ways we can add value for you from the expertise around the room and policy development. We stand ready to be helpful.

Ms. Johnson said it is going to be a big lift so we can use all the extra brains we can get our hands on.

Mr. Isaccson said there will definitely be opportunities for this group to participate in our technical steering committees.

Chair Romero-Wirth said we can also form subcommittees around an issue and do some thinking.

Chair Romero-Wirth thanked Ms. Johnson and Mr. Isaccson for coming.

7. PRESENTATION BY DOUG PUSHARD, OWNER OF HARVEST H2O

Mr. Pushard said before he left here we were talking about greywater. It took him seven months to pull a greywater permit recently. Part of the process was we had a transition in the Planning Department of the IT system which closed us down. It was not announced to most people. The second issue was we currently have UPC 2015 Code that allows greywater systems. This was an existing home that applied for the permit. He submitted a plan for a greywater system. There was some overlap and confusion regarding who has control. He would encourage you, and he will help to work on, a greywater Resolution. Part of the problem is education.

Mr. Pushard reviewed the permit process and the issues he has with it.

Mr. Pushard said we sat down with the State and have knocked out a bit of a process that involves a letter from the State at no charge to the client. There are still holes in the process. For instance do we allow fruit trees or not allow fruit trees for greywater. By doing a Resolution we may be able to resolve some of these issues. There are multiple codes with different numbers. It would actually be an Ordinance change, not a Resolution.

Ms. Chavez said she thinks we are trying to accomplish this in the adoption of the UPC. Couldn't we do that in that Ordinance.

Mr. Pushard said yes we could. We should be adopting it after the first of the year.

Ms. Chavez said the City is looking at adopting a backflow program. We could address it there. Also the things you want us to outline in the Ordinance, are they more or less stringent than the State Code requires.

Mr. Pushard said the UPC Code is more stringent than the State Code.

Ms. Chavez said are we looking at writing an Ordinance that is less stringent than that. Can we be less stringent.

Mr. Pushard said yes. We adopt the plumbing code as a City.

Ms. Chavez said we could get the Committee involved now in the adopting of 2018 UPC Code. We are working on this internally as well.

Mr. Pushard asked do we want to have a permit. His recommendation is we should have a permit, but that is a discussion for this group.

Ms. Chavez said maybe we do a subcommittee for that discussion and include Land Use and Engineering.

Mr. Schmelling asked are there any other cities that have these greywater codes that are successful.

Mr. Pushard said no. The State adopted their statute almost a decade ago and that has been the guiding principal except for the City of Santa Fe and Albuquerque who have their own plumbing codes.

Mr. Schmelling asked is it easier in Albuquerque.

Mr. Pushard answered they are going to have to go through the same process we are going to have to go through. We should have our own greywater guide that is for Santa Fe if we want to encourage it's use. The State is willing to have a joint training session with us once we decide what we want to do.

Ms. Chavez pointed out another big thing is it ties into our rebate we have greywater now. It is timely that we work on this.

Mr. Schmelling asked do showers and bathtubs fit under greywater.

Mr. Pushard said yes, they are in the same code.

Chair Romero-Wirth thanked Mr. Pushard for coming.

8. UPDATE FROM 5-YEAR PLANNING SUBCOMMITTEE

Mr. Coombe explained that the planning process for this plan began in earnest in February when the public meetings began. There were a series of public meetings. That part of it, gathering opinions, worked really well. Since that time, a lot of what has been done in the office has been associated with bundling those comments in a manner that carries them forward in some way to the plan. So the plan, when developed, has touch points to public opinion. There are spreadsheets in the packet.

Mr. Coombe reviewed the packet material.

Mr. Coombe said the elements developed in the 5 Year Plan developed by the

office need to be coherent with the other plans in the City. The idea is that the actual output from this process will look like a series of goals in a kind of scorecard format. There is a sample in the packet.

Mr. Coombe said we are now at a place where we have developed individual goals under each of the four categories. It is congealing nicely at this point.

Ms. Chavez said she is grateful for the time this Committee has invested in this process with us. We will bring this back to the next meeting as an action item to approve that piece of the work and then it will move through City committees in December. Instead of doing a new write up of a 5 Year Plan we are not going to recreate it, we are just going to focus on what will happen. The actual action items for the next 5 years aligned with public input. Every year we will put our progress on the website and ask the public how we are doing and open up another public input session in July every year. Thank you to Andrew. This is his project. He is dedicating all his time on this. He has had to work through some challenges. He has done a really great job on this.

Chair Romero-Wirth said thank you. This looks exciting.

ACTION ITEMS

9. CITY OF SANTA FE WATER CONSERVATION COMMITTEE APPOINTMENT RECOMMENDATIONS

Chair Romero-Wirth said we have two names to put forward to fill the vacancies.

Ms. Chavez said we did have a small subcommittee who gave input on this and interviewed the applicants. The first is Reese Baker. He is truly invested in working with the City to make big changes. He did apply and would take the place for rain and stormwater.

Mr. Schmelling said he would do an excellent job. His only question is if he has work contracted through the City is that a conflict of interest.

Ms. Chavez said when there is a conflict they refrain from voting.

Ms. Chavez said the second applicant is Matt O'Rielly, the former City Asset Manager. He is pro-growth and has lots of knowledge in that. He agreed to participate.

Mr. Bunton said he is very knowledgeable. He is development orientated and has a developer perspective and experience. He would be a good addition.

Mr. Coombe said he agrees. He is an interesting fellow who knows the City. He

knows the interface well. He is an idea person. He is likely to be provocative in some ways. He endorses him.

Ms. Chavez said she is really excited about these members. We are still looking for a landscaper for the committee.

Mr. Jacobi asked about time limits on terms.

Mr. Bunton explained that the appointed terms are still two years.

Chair Romero-Wirth said we still have a position with only one year left in the term.

Ms. Chavez said once we have a full Committee we will look at the term limits.

Chair Romero-Wirth said she had discussions with the City Attorney on this and will bring that information to the discussion.

MOTION A motion was made by Mr. Kirk, seconded by Mr. Schmelling, to recommend Mr. Baker and Mr. O'Rielly as members of the Water Conservation Committee.

VOTE The motion passed unanimously by voice vote.

10. 2020 MEETING SCHEDULE

Chair Romero-Wirth said the schedule is not in the packet.

Ms. Chavez said she will put it in the packet for next meeting. She will send it out to everyone and we will approve it in November.

11. MATTERS FROM PUBLIC

Mr. Dickinson said he would like to share an issue. At Ventana if a family of five has a residential house with 100 PSI water pressure, if they reduced down to 60 what would the savings be.

Mr. Erdmann said he answered that question through a return email to him.

Mr. Dickinson said you would save a lot of water by reducing water pressure. He would like city to do a study to see if pressure reducing valves could be put into houses and give an incentive to do that. He is happy to share his information.

Mr. Dickinson said they are supposed to put in a pressure reducing valve if they have over 80 pounds of pressure.

Mr. Erdmann said the City has 13 pressure zones in the City. Mr. Dickinson is in zone 4 which is the zone where all the City wells are concentrated which raises the water pressure. In general we have high pressure because the water is running downhill. You can put pressure valves on yourself. There is no rebate on that, but it could be something we do a rebate for.

Chair Romero-Wirth said thank you for bringing us that idea.

Mr. Otto said on Saturday, October 19th is the river wide clean up day at Alto Park from 10am to 12 noon.

12. MATTERS FROM STAFF

Chair Romero-Wirth said there is a possibility that the water reuse public meeting could conflict with our next meeting. We will keep you posted on that.

13. MATTERS FROM COMMITTEE

Mr. Jacobi said the City of Santa Fe and the River Commission did have informative talks through the summer. He participated in the last one. It was a very revealing presentation. He talked about maintaining the watershed health. It would be good to have multiple presentations like this.

14. NEXT MEETING NOVEMBER 12, 2019

15. ADJOURN

There being no further business before the Committee the meeting adjourned at 4:55 pm.

Councilor Romero-Wirth, Chair



Elizabeth Martin, Stenographer

The Santa Fe Experience:

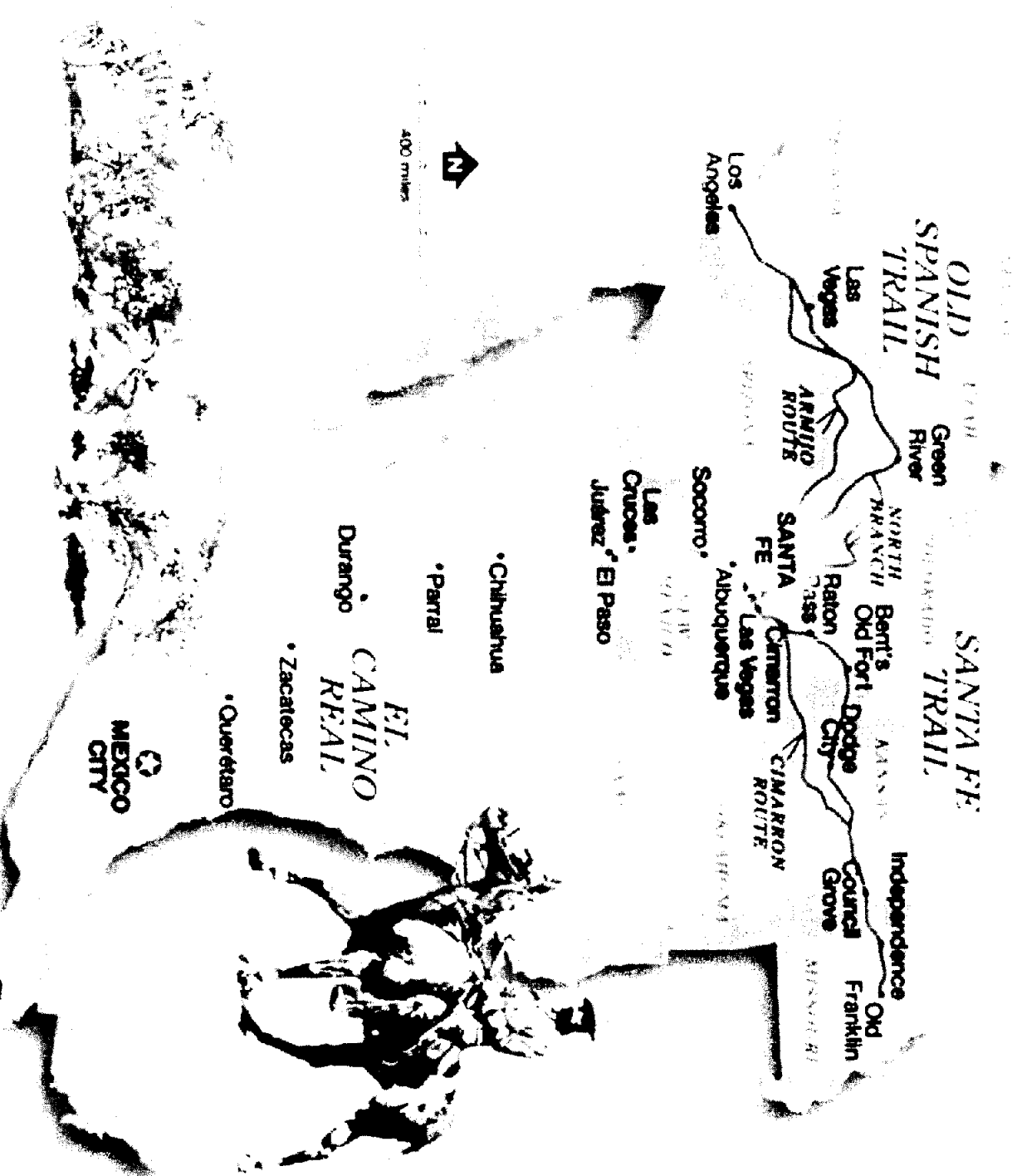
Our Unique Approach to Land Use and Historic Preservation

water Exhibit "1"



Santa Fe

THREE TRAILS TO SANTA FE



Santa Fe Growth Trends

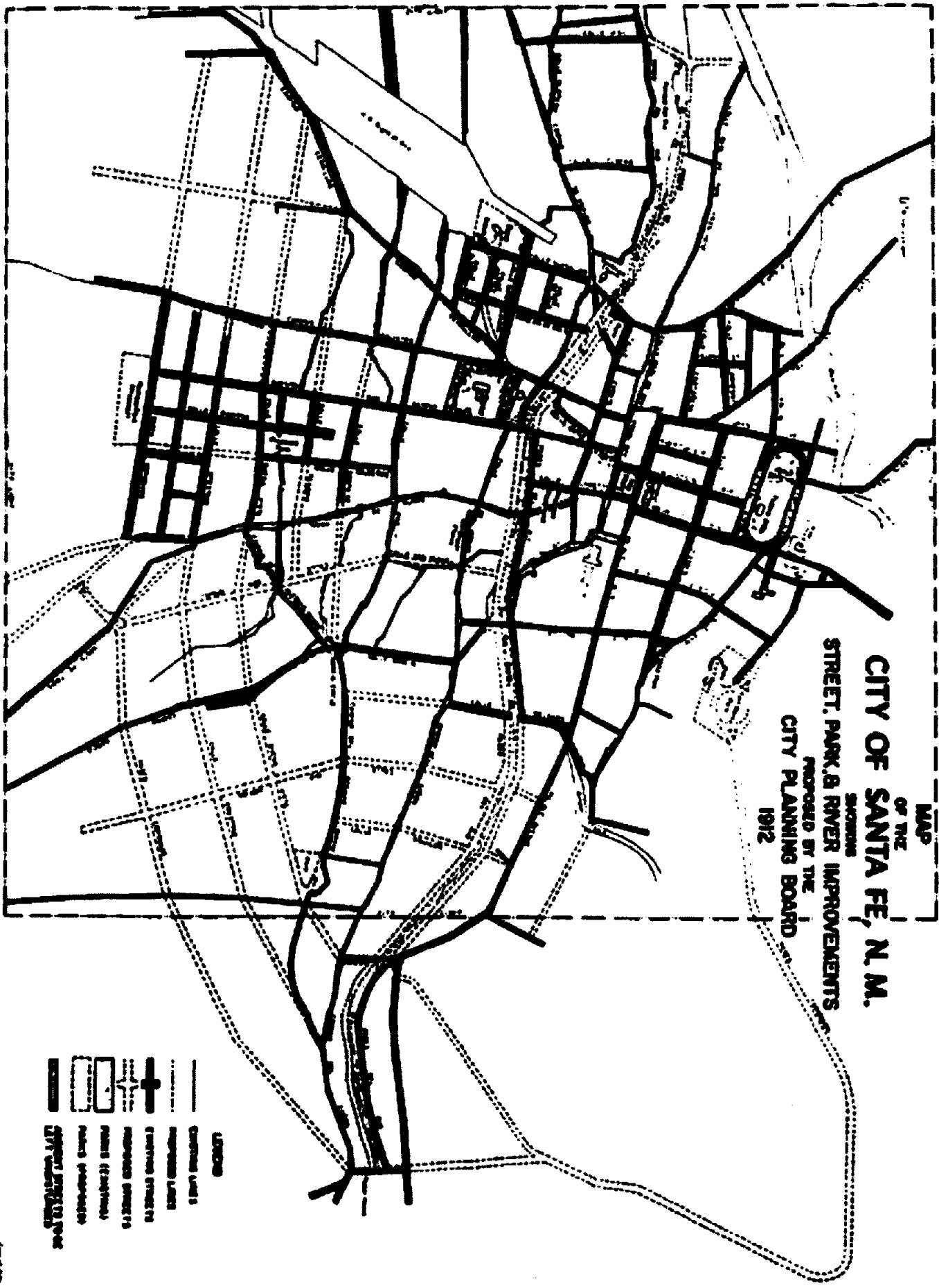
Year	Population	% Growth	Significant Events
1850	4,846		
1860	4,635	-4.4%	
1870	4,756	2.60%	Anticipation of AT&SF Railroad
1880	6,635	39.50%	Railroad branch line arrives in Santa Fe
1890	6,185	-6.8%	
1900	5,603	-9.4%	
1910	5,073	-9.5%	
1920	7,326	44.40%	Adoption of 1912 City Plan and "City Different" slogan
1930	11,176	52.60%	
1940	20,325	81.90%	Public Works of Art Program (PWAP), Auto tourism
1950	27,998	37.80%	
1960	34,394	22.80%	
1970	41,167	19.70%	
1980	48,053	16.70%	
1990	52,303	8.80%	
2000	61,109	16.80%	
2010	67,947	11.20%	
Est. 2016	83,875	23.40%	Major annexation

Source: US Decennial Census

Santa Fe – “The City Different”

Once a busy crossroads, Santa Fe became isolated after the mainline of the railroad bypassed the City. In order to survive, Santa Fe transformed itself into “**The City Different**”. Through boosterism and public pride, the City turned its economy around by becoming an exotic tourist destination despite, or perhaps because, of the remote location.

MAP
 OF THE
CITY OF SANTA FE, N.M.
 SHOWING
STREET, PARK & RIVER IMPROVEMENTS
 PROPOSED BY THE
 CITY PLANNING BOARD
 1912



- LEGEND**
- EXISTING STREETS
 - PROPOSED STREETS
 - EXISTING PARKS
 - PROPOSED PARKS
 - EXISTING RIVERS
 - PROPOSED RIVERS
 - EXISTING CITIES
 - PROPOSED CITIES
 - EXISTING CITIES
 - PROPOSED CITIES

Current Challenges

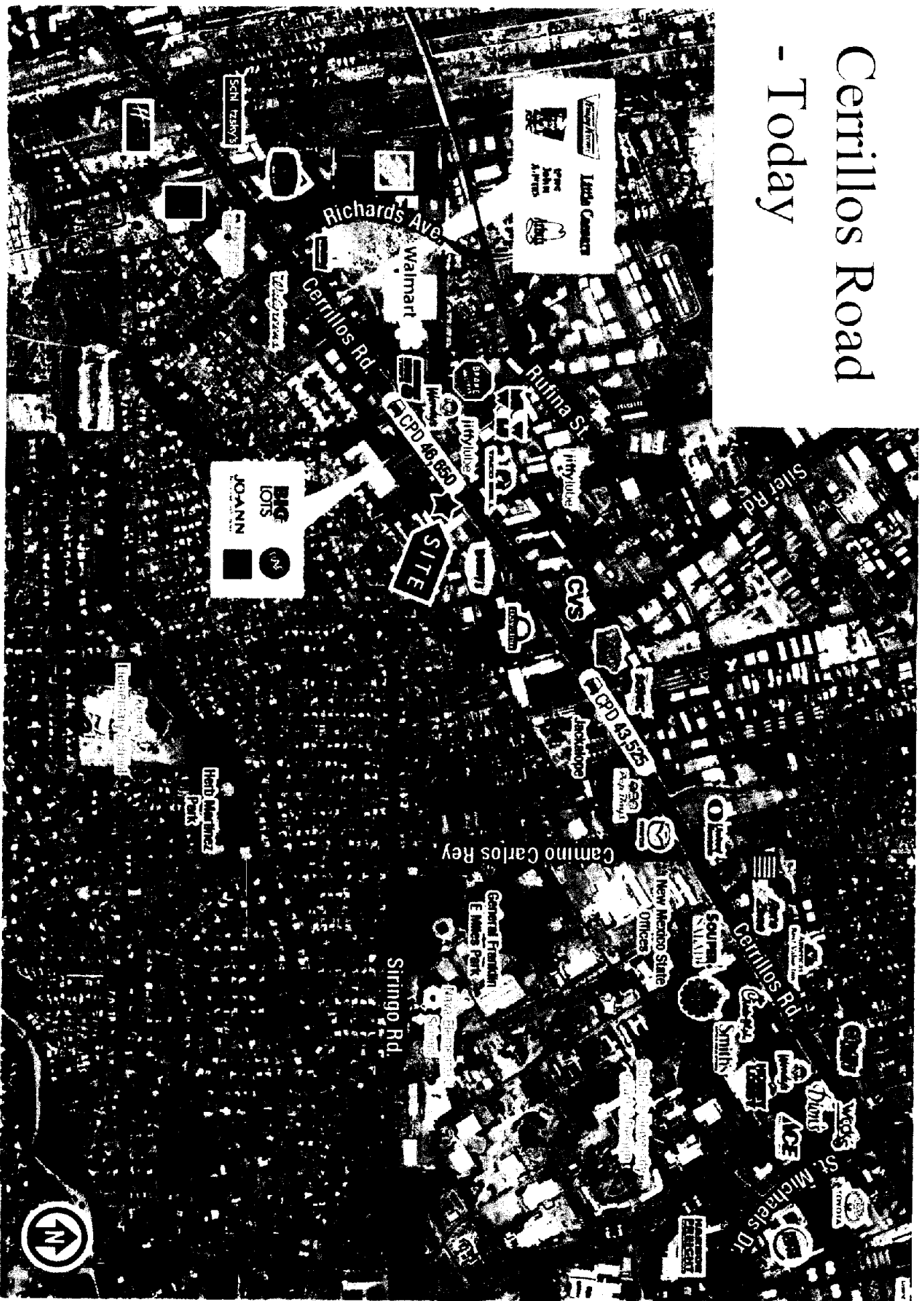
- Rather than the exotic adventures crafted to draw tourists at the beginning of the 20th Century, people want an authentic experience. Meow Wolf is the biggest attraction in the State of New Mexico, and it isn't brown.
- Economic development has focused primarily on tourism since the early 1900's. However, there has also been concern that too much tourism will ruin the City. How do we diversify our economy to help the City thrive. How does the City transform itself once again to remain relevant, and what demands will be made on our natural resources as a result?
- The same question gets asked every ten years – is the Santa Fe Historic District about design or preservation or both? Who is providing leadership in planning for the future? Who makes the rules? Does our emphasis on the Historic Districts detract from the rest of the community? Why can't we have good planning throughout the City?
- What is the ideal population of Santa Fe? How do we house our workforce?



Images: Kate Russell, courtesy of Meow Wolf

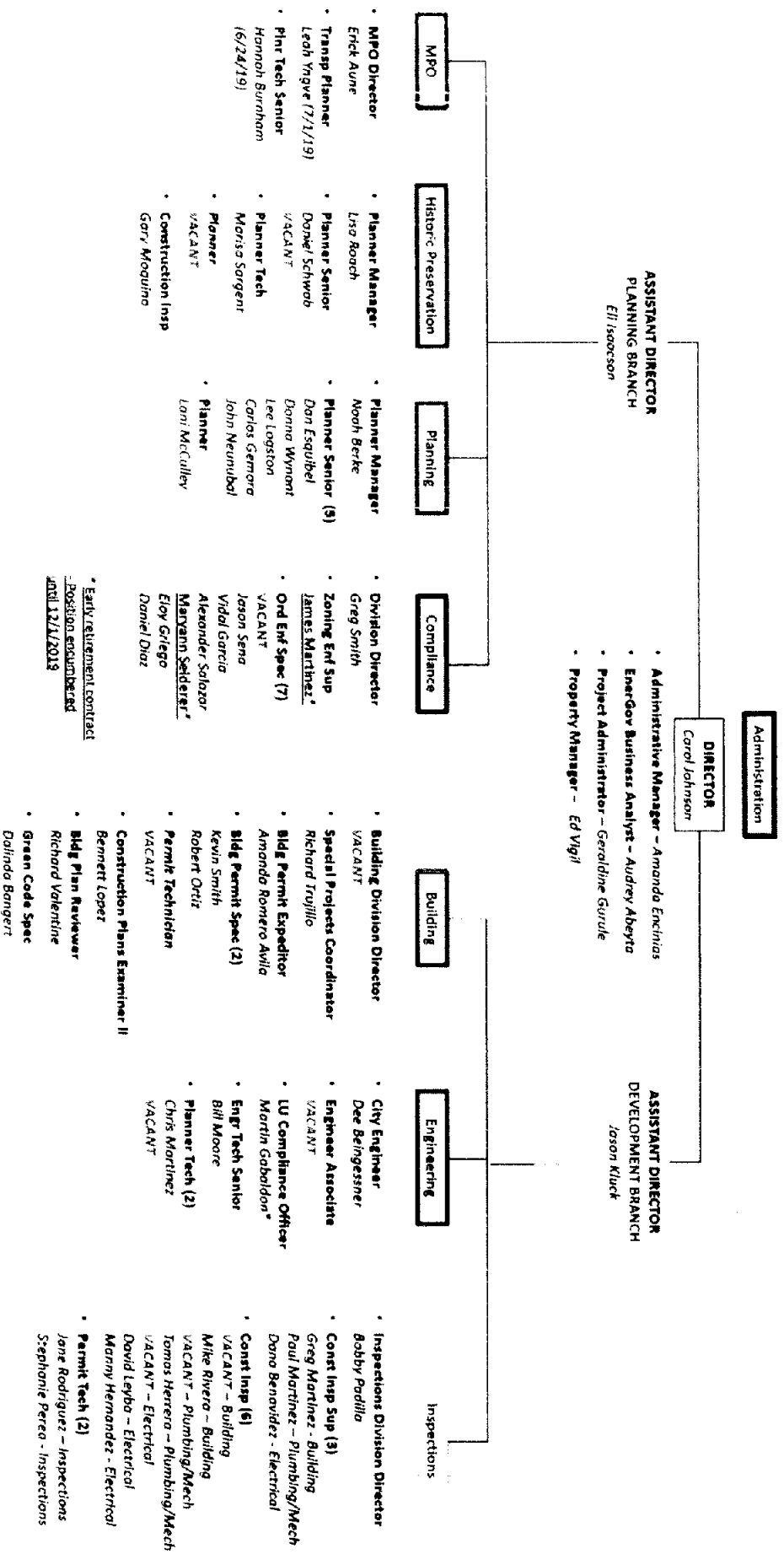
Focus on Long Range Planning

- An emphasis on the preservation of the Historic Districts has resulted in less attention being paid to the newer parts of Santa Fe given the City's limited resources. We need to strike a balance between the old and new, the center and the edges, in order to strengthen our unique sense of place.
- The City's General Plan has not been updated since 1999. While many of the goals and policies still resonate, the awareness of them has diminished over time. Our current growth demands are challenging the 1999 Plan's implementation.
- The City's Land Use Code was last updated in 2011, but not in a comprehensive manner. Incremental amendments since that time have often created internal conflicts. Processes are considered arduous and time consuming, making the outcomes uncertain and sometimes risky for new businesses.



Strategic Response REORGANIZATION

LAND USE DEPARTMENT ORGANIZATION
October 7, 2019
10 vacancies



Strategic Response

WORK PLAN

YEAR 1:

Community Principles – Lead a citywide conversation resulting in Community Principles to guide the development of long-range land use plans, policies and regulations which address diversity, equity and inclusion.

Land Use Code Update Phase I – Initiate the first of three phases resulting in a comprehensive update of the Land Use Code. Phase I consists of improved organization, clarified procedures, internal consistency, and compliance with mandatory state and federal regulations to establish a new baseline.

- **RFP – Q1 2020**
- **Phase I Update – Q2 2020 – Q2 2021**

YEAR 2:

Community Planning Program – Initiate the development of a framework for mapping community planning area boundaries, identifying needs, determining priorities, and establishing a work plan for preparing long-range community plans using an inclusive engagement process.

- **Mapping, needs analysis, prioritization, work plan – Q3 2020 – Q2 2021**

Land Use Code Update Phase II – Initiate the second phase of the Land Use Code Update. This phase consists of establishing a system for managing development that reflects the unique character of Santa Fe and acknowledges and celebrates the differences in how people want to live. This phase also includes updates to the Historic Districts regulations.

- **Phase II Update – Q2 2021 – Q2 2022**

YEAR 3:

Land Use Code Update Phase III – Completion of the Land Use Code Update consisting of draft Land Use Code and Map.

This phase includes modelling and testing, preparing and executing a detailed deployment management plan, conducting public hearings before Planning Commission and the Governing Body, and providing enhanced customer support immediately following adoption.

- **Community education, public hearings, adoption - Q2 2022 – Q4 2022**



part
The City Bible