



# Agenda

## SUSTAINABLE SANTA FE COMMISSION

November 27 2018

3:30 p.m.

Councilors' Conference Room, First Floor, City Hall (200 Lincoln Ave.)

- A. CALL TO ORDER
- B. ROLL CALL
- C. APPROVAL OF AGENDA
- D. APPROVAL OF MINUTES: October 23, 2018
- E. ACTION ITEMS REPORT
- F. ITEMS FOR CONSIDERATION AND POSSIBLE ACTION
  1. Consideration of a change of the monthly meeting time from 3:30 P.M. to 3:00 P.M., remaining on the fourth Tuesday of the month.
  2. Change the date or cancel the next SSFC Meeting scheduled for December 25, 2018.
  3. Support of Safe Routes to Schools Grant application (Lisa Randall, SFPS).
- F. PRESENTATION & DISCUSSION
  1. Presentation- Santa Fe Public Schools Sustainability Plan- Lisa Randall, SFPS
  2. Discussion of next steps regarding Sustainability Plan implementation upon the passage of the Plan at the November 14 City Council Meeting.
  3. Update of the Coalition of Sustainable Cities, NM (Beth Beloff, SSFC Chair)
- H. ITEMS FROM THE COMMISSION
- I. ITEMS FROM STAFF
- J. ITEMS FROM THE FLOOR
- K. ITEMS FOR NEXT AGENDA
- L. ADJOURNMENT

**NEXT MEETING:** TBD at Councilors' Conference Room, First Floor, City Hall (200 Lincoln Ave.)

**NOTE:** Persons with disabilities in need of accommodations, contact the City Clerk's office at 955-6520, five (5) working days prior to meeting date.

RECEIVED AT THE CITY CLERK'S OFFICE

DATE: 11/19/2018

TIME: 11:43 AM

**SUMMARY OF ACTION  
SUSTAINABLE SANTA FE COMMISSION  
CITY HALL, COUNCILORS CONFERENCE ROOM  
200 LINCOLN AVENUE  
TUESDAY, NOVEMBER 27, 2018, 3:30 PM**

<u>ITEM</u>	<u>ACTION</u>	<u>PAGE</u>
CALL TO ORDER		1
ROLL CALL	QUORUM	1
APPROVAL OF AGENDA	APPROVED	2
APPROVAL OF MINUTES	APPROVED	2
ACTION ITEMS REPORT	INFORMATION/DISCUSSION	2-5
 <u>ITEMS FOR CONSIDERATION AND POSSIBLE ACTION</u>		
CONSIDERATION OF A CHANGE OF THE MONTHLY MEETING TIME FROM 3:30 PM TO 3:00 PM	APPROVED	5
CHANGE THE DATE OR CANCEL THE NEXT SSFC MEETING SCHEDULED FOR DECEMBER 25, 2018	INFORMATION/DISCUSSION	5
SUPPORT OF SAFE ROUTES TO SCHOOLS GRANT APPLICATION	INFORMATION/DISCUSSION	5-6
 <u>PRESENTATION AND DISCUSSION</u>		
PRESENTATION - SANTA FE PUBLIC SCHOOLS SUSTAINABILITY PLAN	INFORMATION/DISCUSSION	6-7
DISCUSSION OF NEXT STEPS REGARDING SUSTAINABILITY PLAN IMPLEMENTATION UPON THE PASSAGE OF THE PLAN AT THE NOVEMBER 14 <sup>TH</sup>	INFORMATION/DISCUSSION	7-8

**CITY COUNCIL MEETING**

<b>UPDATE OF THE COALITION OF SUSTAINABLE CITIES, NM</b>	<b>INFORMATION/DISCUSSION</b>	<b>8-10</b>
<b>ITEMS FROM THE COMMISSION</b>	<b>INFORMATION/DISCUSSION</b>	<b>10</b>
<b>ITEMS FROM STAFF</b>	<b>INFORMATION/DISCUSSION</b>	<b>10</b>
<b>ITEMS FROM THE FLOOR</b>	<b>INFORMATION/DISCUSSION</b>	<b>10-11</b>
<b>ITEMS FOR NEXT AGENDA</b>	<b>INFORMATION/DISCUSSION</b>	<b>11</b>
<b>ADJOURNMENT</b>	<b>INFORMATION/DISCUSSION</b>	<b>11</b>

**SUSTAINABLE SANTA FE COMMISSION  
CITY HALL, COUNCILORS CONFERENCE ROOM  
200 LINCOLN AVENUE  
TUESDAY, NOVEMBER 27, 2018, 3:30 PM**

**A. CALL TO ORDER**

The meeting of the Sustainable Santa Fe Commission was called to order by Beth Beloff, Chair, at 3:30 pm on Tuesday, November 27, 2018 in the Councilors Conference Room, City Hall, 200 Lincoln Avenue, Santa Fe, New Mexico.

**B. ROLL CALL**

**MEMBERS PRESENT**

Beth Beloff, Chair  
Mary Schruben  
Kimberly Griego-Kiel  
Bob Mang  
Robb Hirsch  
Trejinder Ciano

**MEMBERS ABSENT**

Kathy Holian, Excused  
Dan Pava  
Luke Spangenburg

**OTHERS PRESENT**

Councilor Peter Ives  
Shirlene Sitton, Director, Environmental Services, City of Santa Fe  
Rebecca Wheeler, Director, Public Works Department  
Joe Eiger, Eldorado Recycling  
Lisa Randall, Santa Fe Public Schools  
Kathryn Mortimer  
Gary Peyton  
Andrew Erdmann  
Steven Dayton  
Elena Kayak  
Elizabeth Martin, Stenographer

Chair Beloff congratulated the Commissioners for all their hard work and for getting the Sustainable Santa Fe Plan approved.

### **C. APPROVAL OF AGENDA**

**MOTION** A motion was made by Mr. Hirsch, seconded by Ms. Griego-Kiel, to approve the agenda as presented.

**VOTE** The motion passed unanimously by voice vote.

### **D. APPROVAL OF MINUTES OCTOBER 23, 2018**

Ms. Schruben said on page 4, the line that says results should be accountability and on page 7, the large paragraph, charger should be charter.

**MOTION** A motion was made by Ms. Schruben, seconded by Ms. Griego-Kiel, to approve the minutes as amended.

**VOTE** The motion passed unanimously by voice vote.

### **E. ACTION ITEMS REPORT**

Chair Beloff said the action items report is imbedded in the minutes now.

Action Items report:

- Lisa Randall is here today to share her sustainability plan with us.
- Seth Roffman, now that the Plan has been approved by the Council he suggests including the Plan in his March issue. He would like to find advertisers so he can have a larger issue and perhaps include the entire Plan. If you know of any possible advisors please call him.
- Thank you Gary Peyton for ghost writing much of the Plan.
- Regarding the Verde fund we need to send the Commission members the recent information. She will send it to Shirlene and she will send it to the Commissioners.
- The presentation to Water Conservation is done.
- The Global Action Conference, Shirlene sent the summary out to the Commission. She also noted Gary Peyton's summary.

- The Survey Monkey issue. Mary sent Trejinder her information.

Commissioner Ciano said he has not done anything. If you all commit to answering it he will do it.

Commissioner Ciano said he will make sure the four categories are understandable now. He read what he has now.

Ms. Wheeler said this evaluation communicates a capacity to do things. If this is staff work how would you have that information. How does the Commission know the City resources. It seems like you would have challenges with that.

Commissioner Ciano said maybe we would have a hard time evaluating City resources.

Ms. Wheeler said a ton of this stuff falls into Public Works. We are excited to work on that. She has been involved in this over the years. It is near and dear to her heart to have sustainability more front and center and implemented at the City. She is sensitive to the idea and feels like this is the point where staff needs to be at the table in a really large way to understand our human capital and funding availability.

Chair Beloff said there was the concern that there would be a decision to go to immediately available capacity and resources. We felt some of the long term strategies need to be considered today as well.

Ms. Wheeler said that is a valuable perspective, but her concern is the same.

Ms. Sitton said this a continuation of the Commission doing a ranking. They wanted to make sure they had a chance to say, from the Commission, this is what they see as important. That does not preclude what the staff thinks or does.

Chair Beloff said perhaps it is a meaningful thing for outreach and a way to engage in a conversation at a level that is meaningful.

Ms. Schruben said she thought that was where our conversation went when we explored doing this. It was try this out and see if it works for a public process. It is helpful for her to be able to have a way to rank things so she could put all the things connected together and see where the gaps are. It is for internal use.

Commissioner Griego-Kiel said when we do this one of the options should be "I don't know." We may not have the information to make a ranking.

Ms. Mortimer said it would be interesting if you could put what your role is, staff or non staff, and see the perception differences.

Chair Beloff said after we work through Survey Monkey what is the best application of this. Should it go on the website or do we use it as a tool for groups of people to express their ideas.

Commissioner Griego-Kiel said lets see what our experience is with it first.

Ms. Mortimer said without having the background she can see how that would be very hard.

- Speakers Bureau. The Speakers Bureau was formed. We do have some power point presentations we can refine.

Commissioner Schruben said she and other people said they wold like to be on the Bureau.

Ms. Sitton asked Commissioner Schruben to email to her what groups she wants to speak to.

- The minutes from the outcome of the Facilitated Session.

Ms. Sitton said she will send that out.

- Soil survey.

Mr. Hirsch said he sent the emails to Beth.

Chair Beloff said she just got it today. She will send that to Shirlene and she can send it out. What is the time frame.

Mr. Hirsch said the survey is ongoing. We have received over 100 responses. We welcome feedback if you are in touch with folks on working land. We would also welcome support for the discussion draft of our legislative proposal. The Healthy Soil Initiative. It is to help restore the health of the soil. It is amazing to add carbon content to the soil. It is an amazing opportunity and more water is retained. He is a facilitator and coordinator of experts from around the State. He talked to the Mayor and he said thumbs up. They could manage park land in the City in a more healthy manner for the health of communities.

Chair Beloff said that ties in with the work at Rice University. It would behoove you to keep up to date with what they are doing. Oil companies are funding that work looking for offsets.

Chair Beloff said she has one other action to add. When she was at the National Climate Action Summit she met Dr. Fred Lipschultz and he offered to come to Santa Fe and speak to us about climate impacts they are assessing for the southwest and even

specific to New Mexico. She is thinking that could be a public event we sponsor. If you like the idea she will contact him. He would do it as part of his job.

Everyone agreed that was a great idea.

### **NEW ACTION ITEMS REPORT**

- Confirm *Green Fire Times* issue including the Sustainability Plan.
- Survey Monkey revamping
- Speakers Bureau
- Minutes from our consultant from the facilitated session.
- Contact Dr. Lipschultz - Chair Beloff
- Contact Elena Kayak, 467-3411 - Chair Beloff
- Follow up with Ms. Sitton on the if the City budget plan will include the carbon neutrality action items - Chair Beloff
- Look at the City including sustainable investments in their portfolio.

### **F. ITEMS FOR CONSIDERATION AND POSSIBLE ACTION**

#### **1. CONSIDERATION OF A CHANGE OF THE MONTHLY MEETING TIME FROM 3:30 PM TO 3:00 PM**

**MOTION** A motion was made by Commissioner Griego-Kiel, seconded by Commissioner Schruben, to change the meeting time of the Sustainable Santa Fe Commission from 3:30 pm to 3:00 pm.

**VOTE** The motion passed unanimously by voice vote.

#### **2. CHANGE THE DATE OR CANCEL THE NEXT SSFC MEETING SCHEDULED FOR DECEMBER 25, 2018**

It was decided that the December meeting would be cancelled.

#### **3. SUPPORT OF SAFE ROUTES TO SCHOOLS GRANT APPLICATION**



Ms. Randall introduced Ms. Kayak who has spearheaded this effort.

Ms. Sitton said she got a letter from the Legal Office regarding what the Resolution says this Commission is supposed to do. The Commission can do a letter of support if they introduce it to at least one Council Committee meeting. This Commission is supposed to advise the City Council so we need some Councilors to see it.

Ms. Kayak said there are two deadlines. Tomorrow and a distant deadline.

Ms. Kayak said this program is a wonderful program. It is a Federal program in all 50 states. It used to be 100% Federal dollars. Right now it is 86% Federal funds and 14% matching funds and it has to go through a City or County municipality or a Tribal government. Santa Fe has never applied for a Safe Routes To Schools Coordinator. There are a lot of people here who want to see a Safe Routes To Schools program here. We need a coordinator. On Friday this application is due to the New Mexico Department of Transportation. They get a pool of money and they get to allocate it. They have \$6 million to allocate over seven years. We think we have a good chance of getting it. If we are awarded it still has to go before City Council and the Mayor and make that 14% match. \$343,000 is the total amount we are looking for and it is for a two year program. We are looking at this coming up in May or June before City Council.

Ms. Randall said it would be embedded with in the City Parks Department.

Ms. Sitton asked why in Parks and Recreation.

Ms. Kayak said because it is a non-infrastructure category.

Ms. Schruben said this is a topic we discussed in the Midtown Campus planning meetings. It is on the agenda for her neighborhood association. We need this.

Chair Beloff said we need a time table from you and what needs to be in the letter so we can go before a Council Committee.

It was decided that the process required would not be able to be accomplished for the Friday deadline.

Chair Beloff asked that Ms. Kayak keep her informed on the progress of this effort.

## **G. PRESENTATION AND DISCUSSION**

### **1. PRESENTATION - SANTA FE PUBLIC SCHOOLS SUSTAINABILITY PLAN**

## **Lisa Randall, Sant Fe Public Schools**

Ms. Randall gave a PowerPoint presentation on the Santa Fe Public Schools Sustainability Plan which is attached herewith to these minutes as Exhibit "1".

Ms. Randall congratulated the Commission for their passage of the Sustainable Santa Fe Plan.

Mr. Hirsch congratulated Ms. Randall on her Plan and presentation. It was very well done, very impressive and hard hitting.

Chair Beloff said send the Google document information to Shirlene for distribution.

## **2. DISCUSSION OF NEXT STEPS REGARDING SUSTAINABILITY PLAN IMPLEMENTATION UPON THE PASSAGE OF THE PLAN AT THE NOVEMBER 14<sup>TH</sup> CITY COUNCIL MEETING**

Chair Beloff asked will the Plan requirements for carbon neutrality be part of the budget plan for the City.

Ms. Sitton said she would have to check on that.

Chair Beloff said she will follow up with Ms. Sitton on that.

Chair Beloff said we have not adopted how are we moving forward in terms of implementation. On page 98 of the Plan there is a table of roles and responsibilities for a living process. It would be worth our while at the next meeting to go into depth on this table on roles and responsibilities and craft what role we play relative to the roles of City staff, other implementation leaders and the public.

Ms. Wheeler said this is a huge undertaking already. The Public Works Department implements the work on the trails that are planned by the MPO. We have a trails plan and are aggressively implementing the Trails Master Plan. We just got \$4 million for the underpass under St. Michaels at the Rail Trail. It is so busy there that it is safer to go underground. The funding is from DOT. We will run the project. We have applied for a number of grants for connectors and bridges. We just assigned one of our Engineers to the Citywide sidewalk assessment. If you create spaces in the public sector so people can work together and see each other it builds resilience. Our sidewalks are in a pretty rough condition. We are an old City. We have a number of plans that talk about sidewalks. The Stormwater Plan has not been adopted yet, but will be. It is part of sustainability. We are developing a funding plan to fund projects out of stormwater fees and will be implementing millions of dollars of stormwater projects. Our

solar project is the first on the ICIP list and is the number one priority of the Mayor and Councilors to solarize City buildings. We are looking for some of the funding from the Legislature and will bond for the rest. We have a Project Manger assigned to this. We are working on street lighting projects as well. Half of our lights are owned by PNM which is hard to manage. We and they are in talks with a third party contractor to manage their lights. We hope they will take them over and make lighting appropriate for the area. There is another huge project in the Public Utilities Department which is the new digester at the Wastewater Plant. They are evaluating energy at the facilities.

Mr. Erdmann said we have other contractors like the golf course who pump water and there is a lot of power use there as well.

Ms. Wheeler said we can hook our solar up to their meters and charge them for the energy they use. We will talk more about this.

Ms. Wheeler said she would like to make some posters out of some of the pages of the Sustainability Plan for awareness.

Ms. Sitton said we will do that. We have a PSA moving through the system for a graphic person. We will do a whole plan around it.

Commissioner Ciano said thank you for all that information.

Ms. Wheeler said thank you all for your work and thank you Councilor for your support. A Resolution is going through the system that benefits Sustainability

Chair Beloff said she proposes we talk at the next meeting about what is already being done and move forward with some more granular planning around implementation and how we can assist.

### **3. UPDATE OF THE COALITION OF SUSTAINABLE CITIES, NM**

Chair Beloff passed out a handout regarding the Coalition. This handout is hereby incorporated into these minutes as Exhibit "2".

Chair Beloff said the Coalition is now formally up and running. This handout describes it. Thank you Ms. Wheeler for all your fine tuning of this and Gary Peyton who has been incredibly diligent in working with her to work through how to get this Coalition up and working.

Chair Beloff said it is formed under the Santa Fe Community Foundation. They are the fiscal home. She got a grant under the Community Foundation and from remaining dollars from Javier's campaign. We have \$30,000 in fund of grants. She and her husband are making a \$10,000 grant to the Coalition. We met with the Bloomberg

Foundation to talk about getting a much larger grant to fund the first year of operations for the Coalition without having to ask any members to pay a fee. That will give us some time to work out a fee structure and governance structure. This is an effort to bring in elected officials across the state to advocate for Legislative regulations and administrative action to allow for greater choice, resource conservation and equity. We can help other communities implement Sustainability practices and most importantly change State law. The membership would not require that all of the members agree to all of the Legislative initiatives, but it is a goal to get consensus around Legislative action. The three Bloomberg Mayors are committed to this. After codifying membership we will go out and seek memberships around the State. The first action we took was to work on community solar legislation. She hired Bruce Throne to draft the Legislation. The details of the Legislation include community solar gardens and the low income component.

Councilor Ives asked in limiting to ten mega watts how much acreage do you need for that facility.

Ms. Wheeler said five to six acres.

Councilor Ives said he is thinking of the landfill for a solar array.

Mr. Wheeler said we have been trying to do that for ten years and PNM has stopped us. It is time.

Ms. Wheeler said they will fight our solar Legislation during this session, but the word is we have the votes.

Chair Beloff reviewed the handout. The Coalition will make a presentation to the Energy and Natural Resources Committee and we will present our draft Legislation with the caveat that we have a few small points to work on.

Councilor Ives asked can you share that draft.

Chair Beloff said yes.

Ms. Wheeler said we have never had a community solar bill that is this good. It is amazing that you come to agreement on these things. Hopefully there will be only one bill.

Commissioner Ciano asked if this gets passed what benefit does this provide.

Chair Beloff said we and you would be able to subscribe to the community solar entity for all of our energy or part of our energy needs.

Commissioner Ciano asked he can choose his provider.

Ms. Wheeler said yes, but PNM has to net meter it for you.

Ms. Wheeler said ten mega watts is the maximum individual use. It has to be within the service area of your provider. It has some geographical boundaries.

Chair Beloff said she will send the latest draft to Shirlene for distribution.

Mr. Eiger asked if she would send him a copy so he can bring it up to the Sierra Club.

Councilor Ives left the meeting, but said thank you to all of you for all the hard work on this.

Chair Beloff said thank you for all of your leadership in this area.

## **H. ITEMS FROM THE COMMISSION**

Commissioner Griego-Kiel said at a conference she recently attended the keynote speaker was the Director of Finance for the City of Chicago. She thought his speech would be boring, but it was just the opposite. He has managed to shift their entire investment portfolio to sustainable investments. If he is doing that in a City of that size, we need to be looking at that as part of the Sustainability Commission.

Chair Beloff said that would be a good item for our next meeting.

## **I. ITEMS FROM STAFF**

Ms. Sitton said the recycle art show is this weekend. It is the 20<sup>th</sup> anniversary for them. The Mayor has agreed to come and participate.

## **J. ITEMS FROM THE FLOOR**

Mr. Peyton said at the global level, next Monday a conference begins in Poland around activity from the Paris agreement in 2018. We are operating within a global contest. At the State Legislature community solar, the renewable portfolio tax credit and a host of other activities will be introduced. Now is the time to speak to Legislators to raise your voices with respect to renewable energy items.

Mr. Eiger said he wanted to remind you that the planet has to be rescued. He is delighted to hear what Beth is doing with the Coalition. We are well ahead of the opening of the session. We can really hope something good comes out of this session with the new Governor and so forth. He has not heard much intensity in this Commission about heading off green house gases. We have ten years to turn that around. His first suggestion is that you change your document to outline a ten year

crash plan dealing specifically with green house gases. We are going to see internal refuges here. An affordable housing plan will have to be in place. He thinks you need to rethink hiring one sustainability person. We need a major department with staff to work on these issues. If sidewalks grow weeds the worst that can happen is angry letters from constituents. If we lost the planet there would be severe consequences. We need adequate funding. What if money from the VW funds could go to that department.

Ms. Sitton said that will not pay for what you would like to do. It is just for replacement vehicles.

Ms. Eiger said it would be good for members of the Commission to meet with editors and get stories on the front page about reducing green house gases and tips for individuals.

Chair Beloff said thank you Joe.

Chair Beloff said it might be worthwhile to have a carbon calculator on the website when we get it up and running.

#### **K. ITEMS FOR NEXT AGENDA**

- Roles and responsibilities
- Climate impacts on the southwest.

Mr. Peyton said the National Climate Assessment came out last Friday. When you go to the webpage you can download portions of it including the southwest page.

Ms. Schruben said the titles of the chapters almost completely follow the chapters in our Plan. It is pretty shocking information.

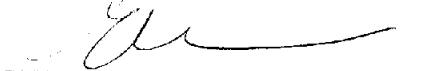
Chair Beloff said if any of you want to work on the Coalition please talk to her.

#### **L. ADJOURNMENT**

There being no further business before the Commission the meeting adjourned at 5:55 pm.

---

Beth Beloff, Chair



---

Elizabeth Martin, Stenographer

# Coalition of Sustainable Communities New Mexico



*We envision New Mexico as a leader in climate action and sustainability. Our coalition will accelerate our efforts of ensuring resilient, healthy, prosperous communities across New Mexico that provide excellent quality of life for current and future residents. Communities in our coalition are committed to sustainability and embrace resource conservation, renewable energy, social equity and engagement, and sustainable practices.*

*Our members are communities that represent geographically and culturally diverse cities, counties, and Native American Pueblos, Nations and Tribes. Our members are committed to developing common understanding and aligning our interests and work together to amplify our voices to create resilient and sustainable communities now and for the future.*

## **The Coalition of Sustainable Communities New Mexico is committed to:**

- **Leadership** in increasing renewable energy options and promoting other climate and sustainability actions for local governments and their constituents.
- **Advocating** for legislation, regulations, and administrative actions to allow for greater choice, resource conservation and equity.
- **Collaborating** in identifying sustainability issues best resolved through coordinated governmental action and leveraging collective resources and efforts in addressing the adverse impacts of climate change.
- **Capacity building** in creating awareness of nationwide best practices that can be readily adapted by local governments. Best practices and training will be made available to all coalition members.

Beth Beloff, Executive Director

*Logos of member communities will go here:*

**EXHIBIT** 1

## **What is the Coalition of Sustainable Communities NM (the Coalition)?**

The Coalition is a membership organization. It is a nonprofit, nonpartisan coalition representing and serving New Mexico's cities, counties and Native American Pueblos, Nations and Tribes. It exists within the Santa Fe Community Foundation (SFCF), which is a 501(c)3 organization and is the Coalition's fiscal sponsor. Under that umbrella the Coalition operates as a program, with the ability to guide its operations and seek memberships, grants and donations to fund those operations. It currently operates with grant funding. The Coalition is expected to broadly represent New Mexico communities with policy proposals that will advance the resiliency of communities in the state.

Full membership is comprised of one elected official from each community plus a senior staff designee. Members will vote to set policies and elect those in leadership positions of Chair and Vice Chair of the Steering Committee. Throughout the year, members will bring forward issues to be considered, to be further developed in Working Groups of the membership and then vetted in the Steering Committee. Decisions to move forward on an initiative are decided by majority vote of the Steering Committee. In further developing collaboration opportunities, Affiliate membership is available to other groups – NGOs, educational institutions, private industry – and whose members can participate in most meetings and in Working Groups as non-voting members.

The Steering Committee consists of up to 12 voting members and are elected by the membership. Day-to-day activities and the policies established by the Steering Committee are carried out by an Executive Director and staff. In the first year, members will not be required to pay membership fees. Subsequently, fees will be assigned. Within the first year, the founding Steering Committee members will design the fee structure which will consider offsetting of fees by in-kind donations of staff resources. While the Coalition will work on issues involving governmental entities, it remains a distinct legal entity from those governmental bodies.

### **Principal Services include:**

#### **Advocacy**

A key activity is aligning policy interests into a coordinated, resourced voice advocating for state policy; yet, independent actions of member communities are encouraged. At times, the Coalition will initiate the writing of model legislation as desired by its members; by way of example, the Coalition is supporting the development of a Community Solar Gardens Bill and is working with communities to meet their needs with respect to this legislation. Policies developed by members can be offered to the membership for consideration as well. Policies developed by the Coalition will be reviewed and developed in Working Groups and approved by majority vote of the Steering Committee. Communities are encouraged and can be assisted in drafting Resolutions as well as in lobbying the Legislature in support of them.

#### **Capacity Building**

In its educational role, members will receive detailed information on key issues of proposed policies, legislation and regulations. The Coalition will provide resources and guidance around best practices to help build competencies across management and leadership in the communities. Training resources can be developed to assist in the education of member communities on issues of climate action and sustainability.

#### **Solutions Development**

The Coalition will develop and convene working groups designated to tackle solutions requiring multiple stakeholders. It will also secure funding support from state, federal and philanthropic sources to further support its activities.

#### **Networking and Collaboration**

The Coalition will network with groups represented by Affiliate members and other similar statewide organizations inside or outside of New Mexico.