CITY CLERK'S OFFICE

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AGENDA REGULAR MEETING

SANTA FE SOLID WASTE MANAGEMENT AGENCY JOINT POWERS BOARD

APRIL 21, 2016 5:00 P.M. LEGAL CONFERENCE ROOM SANTA FE COUNTY ADMINISTRATION BUILDING **102 GRANT AVENUE** SANTA FE, NM

- I. Call to Order
- II. Roll Call
- III. Approval of Agenda
- IV. **Approval of Consent Calendar**
- V. Approval of Minutes: Regular Meeting – March 17, 2016
- VI. **Matters from the Public**
- VII. **Consent Calendar**
 - Request for Approval to Repair the Undercarriage Tracks of Unit 1356 (2013 Komatsu A. D155AX Track-Type Dozer) using Road Machinery of Albuquerque, NM, under New Mexico Statewide Price Agreement No. 50-000-15-00059 in the Amount of \$29,073.64.
 - (1) Approval of Budget Increase to 52501.520400 (Repair & Maintenance of Equipment and Machinery) from 5502.100700 (Equipment Replacement Reserve Fund) in the Amount of \$29,073.64.
 - Request for Approval to Repair the Overhead Garage Doors of the Maintenance Shop at В. the Caja del Rio Landfill using Windsor Door Sales, Inc. of Albuquerque, NM, in the Amount of \$7,768.17.
 - Approval of Budget Increase to 52501.520100 (Repair and Maintenance of (1) Building and Structures) from 5500.100700 (Cash Balance within the Operating Fund) in the Amount of \$7,768.17.
 - Request for Approval of a Construction Agreement with C. Smith Construction Co., Inc. C. of Santa Fe, NM, for the Replacement of an Underground Propane Gas Line for the Scale House at the Buckman Road Recycling and Transfer Station in the Amount of \$14,919.49.

- (1) Approval of Budget Increase to 52504.520200 (Repair and Maintenance of Grounds and Roads) from 5500.100700 (Cash Balance within the Operating Fund) in the Amount of \$14,919.49.
- D. Request for Approval to Purchase a Wilkens Steel Transfer Trailer with Walking Floor (Model 48123SPO) from the Local Government Purchasing Cooperative (BuyBoard) of Austin, TX, under BuyBoard Contract No. 425-13 in the Amount of \$76,191.00.
 - (1) Approval of Budget Increase to 52504.570500 (Capital Outlay Equipment and Machinery) from 5502.100700 (Equipment Replacement Reserve Fund) in the Amount of \$76,191.00.
- E. Request for Approval to Award Bid No. '16/08/B Price Agreement for Off-Road Heavy Equipment Repairs (Parts and Labor) to Multiple Vendors.
- F. Request for Approval to Award Bid No. '16/09/B Price Agreement for Commercial Fleet Repairs (Parts and Labor) to Multiple Vendors.
- G. Request for Approval to Award Bid No. '16/30/B On-Call Electrical Services for the Santa Fe Solid Waste Management Agency to Allied Electric, Inc. of Santa Fe, NM, B&D Industries, Inc. of Albuquerque, NM, and Rodeo Electrical Services, Inc. of Santa Fe, NM.

VIII. Matters from the Executive Director

- A. Discussion and Possible Action Regarding Governance/Consolidation Options.
- IX. Matters from the Board
- X. Matters from Staff Agency, City, County
- XI. Next Meeting Date: May 19, 2016

XII. Adjournment

Anyone needing further information or requiring special needs for the disabled should contact Rosalie Cardenas at (505) 424-1850, extension 150.

SUMMARY OF ACTION SANTA FE SOLID WASTE MANAGEMENT AGENCY **JOINT POWERS BOARD** SANTA FE COUNTY ADMINISTRATION BUILDING LEGAL CONFERENCE ROOM **102 GRANT AVENUE** Thursday, April 21, 2016, 5:00 pm

ITEM	ACTION	<u>PAGE</u>
CALL TO ORDER	•	1
ROLL CALL	QUORUM	1
APPROVAL OF AGENDA	APPROVED	1-2
APPROVAL OF CONSENT CALENDAR	APPROVED	2
APPROVAL OF MINUTES March 17, 2016	APPROVED	2
MATTERS FROM THE PUBLIC	NONE	2
CONSENT CALENDAR	APPROVED	2-8

REQUEST FOR APPROVAL TO REPAIR THE UNDERCARRIAGE TRACKS OF **UNIT 1356 (2013 KOMATSU D155 AX** TRACK-TYPE DOZER) USING ROD MACHINERY OF ALBUQUERQUE, NM. **UNDER NEW MEXICO STATEWIDE PRICE** AGREEMENT NO. 50-000-15-00059 IN THE **AMOUNT OF \$29,073.64.**

(1)APPROVAL OF BUDGET INCREASE TO 52501.520400 (REPAIR AND MAINTENANCE OF EQUIPMENT AND MACHINERY) FROM 5502.100700 (EQUIPMENT REPLACEMENT RESERVE FUND) IN THE AMOUNT OF \$29,073.64.



REQUEST FOR APPROVAL TO REPAIR THE OVERHEAD GARAGE DOORS OF THE MAINTENANCE SHOP AT THE CAJA DEL RIO LANDFILL USING WINDSOR DOOR SALES, INC! Hereby Certify That This Instrument Was Filed for OF ALBUQUERQUE, NM, IN THE AMOUNT OF \$7,768.17.

COUNTY OF SANTA FE STATE OF NEW MEXICO

SOLID WASTE MINUTES PAGES: 17

Record On The 23RD Day Of June, 2016 at 03:58:35 PM And Was Duly Recorded as Instrument # 1797209)f The Records Of Santa Fe County

litness My Hand And Seal Of Office

REQUEST FOR APPROVAL OF A CONSTRUCTION AGREEMENT WITH C. SMITH CONSTRUCTION CO., INC. OF SANTA FE, NM, FOR THE REPLACEMENT OF AN UNDERGROUND PROPANE GAS LINE FOR THE SCALE HOUSE AT THE BUCKMAN ROAD RECYCLING AND TRANSFER STATION IN THE AMOUNT OF \$14.919.49.

(1) APPROVAL OF BUDGET INCREASE TO 52504.520200 (REPAIR AND MAINTENANCE OF GROUNDS AND ROADS) FROM 5500.100700 (CASH BALANCE WITHIN THE OPERATING FUND) IN THE AMOUNT OF \$14,919.49.

REQUEST FOR APPROVAL TO PURCHASE A WILKENS STEEL TRANSFER TRAILER WITH WALKING FLOOR (MODEL 48123SPO) FROM THE LOCAL GOVERNMENT PURCHASING COOPERATIVE (BUYBOARD) OF AUSTIN, TX, UNDER BUYBOARD CONTRACT NO 425-13 IN THE AMOUNT OF \$76,191.00.

(1) APPROVAL OF BUDGET INCREASE TO 52504.570500 (CAPITAL OUTLAY-EQUIPMENT AND MACHINERY) FROM 5502.100700 (EQUIPMENT REPLACEMENT RESERVE FUND) IN THE AMOUNT OF \$76,191.00.

REQUEST FOR APPROVAL TO AWARD BID NO. '16/08/B - PRICE AGREEMENT FOR OFF-ROAD HEAVY EQUIPMENT REPAIRS (PARTS AND LABOR) TO MULTIPLE VENDORS.

REQUEST FOR APPROVAL TO AWARD BID NO. '16/09/B - PRICE AGREEMENT FOR COMMERCIAL FLEET REPAIRS (PARTS AND LABOR) TO MULTIPLE VENDORS.

REQUEST FOR APPROVAL TO AWARD BID NO. '16/30/B - ON CALL ELECTRICAL SERVICES FOR THE SANTA FE SOLID WASTE MANAGEMENT AGENCY TO ALLIED ELECTRIC, INC. OF SANTA FE, NM, B & D INDUSTRIES, INC. OF ALBUQUERQUE, NM, AND RODEO ELECTRICAL SERVICES, INC. OF SANTA FE, NM.

MATTERS FROM THE EXECUTIVE DIRECTOR

DISCUSSION AND POSSIBLE ACTION REGARDING GOVERNANCE/CONSOLIDATION OPTIONS	APPROVED	8-12
MATTERS FROM THE BOARD	INFORMATION/DISCUSSION	12-14
MATTERS FROM THE STAFF - AGENCY, CITY, COUNTY	INFORMATION/DISCUSSION	14
NEXT MEETING DATE: MAY 19, 2016	INFORMATION/DISCUSSION	14
ADJOURNMENT	ADJOURNED	14

SANTA FE SOLID WASTE MANAGEMENT AGENCY JOINT POWERS BOARD SANTA FE COUNTY ADMINISTRATION BUILDING LEGAL CONFERENCE ROOM 102 GRANT AVENUE Thursday, April 21, 2016, 5:00 pm

1. CALL TO ORDER

The meeting of the Santa Fe Solid Waste Management Agency Joint Powers Board was called to order by Commissioner Holian, Chair, on Thursday, April 21, 2016 at 5:00 pm, at the Santa Fe County Administration Building, Legal Conference Room, Santa Fe, New Mexico.

2. ROLL CALL

<u>MEMBERS</u> PRESENT

Commissioner Kathy Holian, Chair Councilor Michael Harris, Vice Chair Councilor Joseph Maestas Councilor Renee Villarreal Commissioner Miguel Chavez

OTHERS PRESENT

Dave Yanke, New Gen
Joe Eiger, Eldorado 285 Recycling
Les Francisco, Santa Fe County
Danita Boettner, SF SWMA
Lynette Kennard, Santa Fe County
Randall Kippenbrock, Director, SWMA
Rosalie Cardenas, SF SWMA
Adam Schlachter, SF SWMA
Nancy Long, Legal Council
Matt O'Reilly, Asset Development Director, City of Santa Fe
Elizabeth Martin, Stenographer

Chair Holian said thank you for electing me as Chair. She also gave a special welcome to Councilor Villarreal and Councilor Harris.

3. APPROVAL OF AGENDA

MOTION A motion was made by Councilor Villarreal, seconded by Councilor Harris,

SWMA

April 21, 2016

MEMBERS ABSENT/EXCUSED

Commissioner Henry Roybal

to approve the agenda as presented.

VOTE The motion passed unanimously by voice vote.

4. APPROVAL OF CONSENT CALENDAR

Councilor Villarreal removed item E for discussion. Councilor Maestas removed item D for discussion. Councilor Harris removed item C for discussion.

MOTION

A motion was made by Commissioner Chavez, seconded by Councilor Maestas, to approve the consent calendar as amended.

VOTE

The motion passed unanimously by voice vote.

5. APPROVAL OF MINUTES March 17, 2016

MOTION

A motion was made by Commissioner Chavez, seconded by Councilor Villarreal, to approve the minutes as presented.

VOTE

The motion passed unanimously by voice vote.

6. MATTERS FROM THE PUBLIC

None

7. CONSENT CALENDAR

- A. REQUEST FOR APPROVAL TO REPAIR THE UNDERCARRIAGE TRACKS OF UNIT 1356 (2013 KOMATSU D155 AX TRACK-TYPE DOZER) USING ROD MACHINERY OF ALBUQUERQUE, NM, UNDER NEW MEXICO STATEWIDE PRICE AGREEMENT NO. 50-000-15-00059 IN THE AMOUNT OF \$29,073.64.
 - (1) APPROVAL OF BUDGET INCREASE TO 52501.520400 (REPAIR AND MAINTENANCE OF EQUIPMENT AND MACHINERY) FROM 5502.100700 (EQUIPMENT REPLACEMENT RESERVE FUND) IN THE AMOUNT OF \$29,073.64.
- B. REQUEST FOR APPROVAL TO REPAIR THE OVERHEAD GARAGE DOORS OF THE MAINTENANCE SHOP AT THE CAJA DEL RIO

LANDFILL USING WINDSOR DOOR SALES, INC. OF ALBUQUERQUE, NM, IN THE AMOUNT OF \$7,768.17.

- (1) APPROVAL OF BUDGET INCREASE TO 52501.520100 (REPAIR AND MAINTENANCE OF BUILDING AND STRUCTURES) FROM 5500.100700 (CASH BALANCE WITHIN THE OPERATING FUND) IN THE AMOUNT OF \$7,768.17.
- C. REQUEST FOR APPROVAL OF A CONSTRUCTION AGREEMENT WITH C. SMITH CONSTRUCTION CO., INC. OF SANTA FE, NM, FOR THE REPLACEMENT OF AN UNDERGROUND PROPANE GAS LINE FOR THE SCALE HOUSE AT THE BUCKMAN ROAD RECYCLING AND TRANSFER STATION IN THE AMOUNT OF \$14,919.49.
 - (1) APPROVAL OF BUDGET INCREASE TO 52504.520200 (REPAIR AND MAINTENANCE OF GROUNDS AND ROADS) FROM 5500.100700 (CASH BALANCE WITHIN THE OPERATING FUND) IN THE AMOUNT OF \$14,919.49.
- D. REQUEST FOR APPROVAL TO PURCHASE A WILKENS STEEL TRANSFER TRAILER WITH WALKING FLOOR (MODEL 48123SPO) FROM THE LOCAL GOVERNMENT PURCHASING COOPERATIVE (BUYBOARD) OF AUSTIN, TX, UNDER BUYBOARD CONTRACT NO 425-13 IN THE AMOUNT OF \$76,191.00.
 - (1) APPROVAL OF BUDGET INCREASE TO 52504.570500 (CAPITAL OUTLAY-EQUIPMENT ND MACHINERY) FROM 5502.100700 (EQUIPMENT REPLACEMENT RESERVE FUND) IN THE AMOUNT OF \$76,191.00.
- E. REQUEST FOR APPROVAL TO AWARD BID NO. '16/08/B PRICE AGREEMENT FOR OFF-ROAD HEAVY EQUIPMENT REPAIRS (PARTS AND LABOR) TO MULTIPLE VENDORS.
- F. REQUEST FOR APPROVAL TO AWARD BID NO. '16/09/B PRICE AGREEMENT FOR COMMERCIAL FLEET REPAIRS (PARTS AND LABOR) TO MULTIPLE VENDORS.
- G. REQUEST FOR APPROVAL TO AWARD BID NO. '16/30/B ON CALL ELECTRICAL SERVICES FOR THE SANTA FE SOLID WASTE MANAGEMENT AGENCY TO ALLIED ELECTRIC, INC. OF SANTA FE, NM, B & D INDUSTRIES, INC. OF ALBUQUERQUE, NM, AND RODEO

ELECTRICAL SERVICES, INC. OF SANTA FE, NM.

DISCUSSION OF CONSENT CALENDAR ITEMS PULLED FROM CONSENT

- 7. C REQUEST FOR APPROVAL OF A CONSTRUCTION AGREEMENT WITH C. SMITH CONSTRUCTION CO., INC. OF SANTA FE, NM, FOR THE REPLACEMENT OF AN UNDERGROUND PROPANE GAS LINE FOR THE SCALE HOUSE AT THE BUCKMAN ROAD RECYCLING AND TRANSFER STATION IN THE AMOUNT OF \$14,919.49.
 - (1) APPROVAL OF BUDGET INCREASE TO 52504.520200 (REPAIR AND MAINTENANCE OF GROUNDS AND ROADS) FROM 5500.100700 (CASH BALANCE WITHIN THE OPERATING FUND) IN THE AMOUNT OF \$14,919.49.

Councilor Harris said he is impressed with the background information provided. It is a high level of information, more than is given to us at Council. This project went out to bid and there were three bidders. He wants to know what level of bond is required. He is referring to a Performance Bond.

Mr. Kippenbrock said there is not one required. If the amount is less than \$60,000 a bond not required but we do require a certificate of insurance and so on.

Councilor Maestas asked why are we paying for this. It seems replacing utility lines should be a pre-existing condition.

Mr. Kippenbrock said we are paying to relocate the line. It was hit during the project. When we dug it up, we found some of the original material not to code so we thought it was better to replace it. In the memo in your packet he indicated he felt that the piping was leaking over time so this was a good opportunity to take care of it.

Commissioner Chavez said who would bear the cost if it was not the agency. We don't own the building but are responsible for maintenance and improvements.

Councilor Maestas said the landlord

Commissioner Chavez said we have had that debate but it is not always clear. He did appreciate the question.

Councilor Maestas said the cost is nominal. The consequence of discovering that line was no up to code was that we were able to relocate to a better location. There are benefits to the Agency.

Councilor Maestas asked would this be safely within the lease requirements of the Agency.

Ms. Long said under the current lease agreement the Agency is responsible for maintenance and repairs. There have been some issues that you have debated that maybe the lease was not entirely clear about. The Agency is currently in the process of negotiating a new lease and there is discussion on those very issues.

Chair Holian said we need two motions. One for the construction and one for the budget increase.

MOTION A motion was made by Councilor Maestas, seconded by Commissioner Sanchez, to approve the construction.

VOTE The motion passed unanimously by voice vote.

MOTION A motion was made by Councilor Maestas, seconded by Councilor Harris, to approve the budget item.

VOTE The motion was passed unanimously by voice vote.

7. D

REQUEST FOR APPROVAL TO PURCHASE A WILKENS STEEL TRANSFER TRAILER WITH WALKING FLOOR (MODEL 48123SPO) FROM THE LOCAL GOVERNMENT PURCHASING COOPERATIVE (BUYBOARD) OF AUSTIN, TX, UNDER BUYBOARD CONTRACT NO 425-13 IN THE AMOUNT OF \$76,191.00.

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Councilor Maestas said we have been making a lot of capital expenditures and now we have the policy that guides our decision making in terms of transferring to the General Fund. Do we have a CIP for the Agency.

Mr. Kippenbrock said yes and no. We have a financial model for heavy equipment replacements. There may be times when things fail prematurely. With this

one it is a steel trailer that would be more durable for trash.

Councilor Maestas said he understands that but beyond the one year do we know what is planned. He suggested we create a three year CIP Plan so the Board can forecast what is coming forward. It would be more reassuring to him to see three years out. It is also good planning and budgeting tool. There could be a certain threshold.

Mr. Kippenbrock said we originally, in the memo, were anticipating repairing the trailer but after the quote we found that the repair would be \$40,000 and felt it would be more responsible to put it out of commission and go with a new trailer.

Commissioner Chavez asked how much do you get when you sell it for scrap.

Mr. Kippenbrock said we have to separate out the aluminum parts and go from there.

Commissioner Chavez said he would like to know.

Councilor Villarreal said at the last meeting Councilor Maestas brought up the same point, that we need tracking of equipment and we need to know the life cycle. Large equipment. She is in agreement. It would be helpful to understand.

Chair Holian said she will work with Randall to figure out that tracking.

Councilor Maestas asked can't we just make one motion for both parts of the item.

Ms. Long said yes you can.

MOTION

A motion was made by Councilor Maestas, seconded by Commissioner Chavez, to approve the request and the budget item.

VOTE

The motion passed unanimously by voice vote.

7 E. REQUEST FOR APPROVAL TO AWARD BID NO. '16/08/B - PRICE AGREEMENT FOR OFF-ROAD HEAVY EQUIPMENT REPAIRS (PARTS AND LABOR) TO MULTIPLE VENDORS.

Mr. Kippenbrock said typically what we have done in the past is we have used price agreements with vendors. The equipment referred to is in the memo in your packet. He reviewed the memo.

Councilor Villarreal said she did not understand it was common practice to use multiple venders.

Mr. Kippenbrock said yes, State Purchasing does the same thing.

Councilor Harris said looking at the schedule spread sheet it seems that the parts list is interpreted as a catalogue price.

Mr. Kippenbrock said basically using the list we get a discount where as another vendor has to get a part from another vender and they have a mark up.

Councilor Harris asked so it is a retail price.

Mr. Kippenbrock said yes.

Councilor Harris said he was struck by Hall Burns being a bit pricey. Maybe they are more specialized than others. There is a big disparity.

Ms. Salazar said typically on these items we get quotes and see who will give us the best price.

Mr. Harris asked do you get three quotes.

Ms. Salazar said yes and we order the lowest.

Commissioner Chavez said he had the same thought as Councillor Harris on speciality items. This is all done within the warranty or after it has expired.

Mr. Kippenbrock said usually after the warranty. Some parts have certain warranties on the parts.

Commissioner Chavez asked is this a sole source category.

Mr Kippenbrock said no.

MOTION A motion was made by Councilor Villarreal, seconded by Commissioner Chavez, to approve the request.

VOTE The motion passed unaniously by voice vote.

Commissioner Chavez said maybe Randall could try to show on multiple vendors on a chart so we can see prices.

Mr. Kippenbrock said that might be difficult.

Commissioner Chavez said it is something to think about.

8. MATTERS FROM THE EXECUTIVE DIRECTOR

A. DISCUSSION AND POSSIBLE ACTION REGARDING GOVERNANCE/CONSOLIDATION OPTIONS.

Mr. Kippenbrock said inside your Board packet is a four page memo on this item. It was brought up at the last Board meeting that this needed to be addressed in detail. He reviewed the packet memo.

Mr. Kippenbrock said this is for discussion. We are open to suggestions and ideas. Mr. Yanke has been involved in these things around the country. We would like for him to come forward to give you some examples of what he has seen with these kind of issues.

Mr. Yanke said the purpose for a study of this possibility would be to look at where are they overlapping services. Some of the things that come to mind from the assessment we did are fleet services, customer support, finance, HR, equipment and drivers. There are three examples he wanted to mentioned.

Mr. Yanke said the wastewater one in Texas was a consolidation of the transfer of the wastewater treatment facility from the Brazos River Authority to a regional sewage system. It was to be jointly run and shared by five cities. They took over the facility and entered into an operating agreement where they all shared the cost to operate that facility. One of the concerns was that Waco is 85% of the flow so they had 85% of the capital and vote. The small cities were concerned that they would get run over by Waco. They created a mechanism called a super majority. Certain criteria triggered a super majority vote. Waco plus one other city had to agree.

Councilor Maestas asked did Waco have a weighted vote.

Mr. Yanke said yes, but there were requirements and criteria.

Chair Holian asked what is the Board composition.

Mr. Yanke said it is a mixture of individuals from cities. He can get details for her. That was all put in place in 2005 and continues to operate very smoothly.

Mr. Yanke said the next example is an electric one handled out of our Nashville office. They created a Joint Action Agency. In 2014 they consolidated ten small cities and entered into a pooling agreement to purchase their power from one entity. They are entering into a power supply agreement. They had to give a five year notice to the

current power provider and are in that period now. They are dealing with the organizational structure, how they make decisions, potential economic and operational benefits and they are teaming with legal council and bond advisors to put the by-laws and financing together.

Councilor Villarreal asked how did they figure out the infrastructure between ten cities.

Mr. Yanke said they are purchasing the power so the power is in transmission lines. It is strictly a purchase agreement for power, not asserts.

Chair Holian asked who maintains the power lines.

Mr. Yanke said a transmission company that charges a fee for that.

Mr. Yanke said the last example, which is most relevant is one, is one he was involved in. The Region 2000 Planning Group in Virginia. Counties and cities are involved. They wanted to use one land fill at a time, there are several in the cities and counties, and fill up one at a time. They also had to look at the legality of moth balling the landfill. If you close it for five years and then use it, that will make people nervous. They did get that worked out. Early on, the first study they did was what the benefits of that decision would be. They wanted to explore more. They wanted a detailed cost benefit life cycle study in 2007. They continued to look at it for two or three years. One of the counties pulled out due to politics. There has been some movement with it but it has slowed down quite a bit.

Mr. Yanke said those are three examples we were involved with. The key driver to make it work are everyone needs their elected officials to be in agreement that they want to move forward with this.

Chair Holian asked how many entities are involved in Virginia.

Mr. Yanke said five. It has to be that the elected officials are willing to move forward with this. There are benefits for Santa Fe with three entities. The question is what is your appetite for change.

Councilor Harris asked what would be a reasonable expectation for cost savings for here.

Mr. Yanke said that makes me nervous to say. What things are you going to change. Just things that are administrative like customer service or get into the services and collection services. There would be more savings in the operational side.

Councilor Harris said how about a phased answer. The fleet and back office only to start. Just a baseline.

Mr. Yanke said using very conservative numbers based on our assessment and just looking at administration, we should be able to save at least \$250,000 annually. Operational would be at least \$500,000 annually. That is a real rough estimate and a conservative number.

Councilor Harris said that seems like a low number given the work that would need to be done. But also the number for a feasability study is very high. Is that worth it.

Mr. Yanke said we found it is typical to under promise and over deliver. That is a one time purchase. These things tend to be phased studies. You don't ever enter into a study where all of a sudden the government entity is on the hook before you get an answer. You would do this in stages. He would want to visit with all the key elected

officials and see what the appetite is for change and also visit with the senior staff, City and County. Nothing is going to happen if they are not both on board. That will give us a better idea of going forward or not.

Councilor Maestas said he asked Randall to put this on the agenda. As a Board we have an obligation to look at the recommendations in the assessment and the systemwide recommendations and gauge what this Board wants to do with respect to moving forward.

Councilor Maestas said we are looking at merging Transit. We would be doing a disservice to our constituents if we said we don't have an appetite for change without detailed information. It is pretty obvious to most of us where the duplicate services are. It is not just about cost savings but also about being smart. He doesn't think we are looking at that. Why don't we look at the numbers and the objective data before we rule out any change. In 2010 this Committee ruled it out without any assessment or study. We have duplicate administrative services and taxes. We should at least consider a more in depth study of where would we have cost savings. Maybe a full on consolidation would not be feasible. More information is required. That is his feeling. He doesn't know what the budget situation is for the Agency. Do we have the budget to do this.

Mr. Kippenbrock said we would have to take it from our cash reserves. If we do it he recommended we do it in phases. He is not an expert on this.

Councilor Maestas said some of the systems to look in this are wages and benefits. Our folks are envious of the higher salaries and benefits of the Agency workers. It is breeding discontent. Even pursuing this would send a positive message. Any user of a public service wants seamless continuous services. We keep putting up jurisdictional and political barriers. If we are going to continue to do that we need reasons why. There is potential here. He agrees with Councilor Harris that the cost of a study is quite high. We need to acknowledge that this recommendation exists and

that we look at all the recommendations.

Commissioner Chavez said he has to leave early. Any time we can remove overlapping and duplication of services we need to be sensitive to that. If we could move to a self sufficient Agency he is willing to look at that. He is willing to put politics aside and look at this. The need is even greater now. On the County side our revenue will be stagnant but demand for services will go up.

Commissioner Chavez left the meeting.

Councilor Harris said for him he is so new to the job, but it certainly is a rational approach to talk about the advantages. He would like to know more about the operation to be able to speak intelligently about what the benefits and challenges would be. If those of you who have been involved really see advantages he is certainly listening to that but he is inclined to wait a bit.

Councilor Villarreal said she shares the same perspective as Councilor Harris. She is of the mind set that a feasibility study would help guide us. She is in favor of the study if we can fund it. She needs more information but from working at the County and now on the City side, she never really understood this structure or the reasoning behind it. She would want to know the history and rational behind it. She wants to make sure that we can provide better services so it is a win - win. The study would give us the pros and cons of that.

Councilor Maestas said he wants to make sure we are not naive of the composition and voting strength under this scenario. The majority of the tipping fees come from the City.

Mr. Kippenbrock said 47% comes from the City. It depends upon the year. The budget is \$6.8 million, \$6 million from the landfill. At the transfer station it is the opposite.

Ms. Salazar said he said duplicate services in financial, but as we are structured now she does not think there is a duplicate. The City is our fiscal agent. They do the billing along with the water billing. They handle collections of receivables. The handle the debt and debt service.

Councilor Maestas asked is there a fiscal agent fee.

Ms. Salazar said we pay for the cost of service. It is \$164,000 annually.

Mr. Kippenbrock said that will be there regardless of a consolidation or not.

Mr. Yanke said he appreciated Ms. Salazar chiming in. But for instance there are three entities that do solid waste budgeting. If you went to one budget there would be a

consolidation of the three folks doing budgets to one. It opens up a can of worms and turf wars. If you are going to do anything like a phased approach you need to visit with the elected officials and senior management of all three entities. From that we can come back with what things folks are willing to consider. Then figure out if you are moving forward with it

Chair Holian said perhaps she, Councilor Maestas and Randall could sit down with Mr. Yanke and talk about what a very preliminary study would look like and the cost and then bring that back to the Board.

Councilor Harris said that is consistent with what he was trying to say. What you propose is entirely reasonable.

MOTION A motion was made by Councilor Maestas, seconded by Chair Holian, to convene a meeting and bring back more information to the Board.

VOTE The motion passed unanimously by voice vote.

9. MATTERS FROM THE BOARD

Councilor Maestas asked are we ready for the trash amnesty program.

Mr. Schlachter said we are ready to rock and roll.

Councilor Harris said he has previously commented on the long line of cars last time this was done.

Mr. Schlachter said we figured out to not to do everything at the same time. We are only doing trash this time. We will only have ten minute lines.

Councilor Villarreal asked is there any social media page she can share.

Mr. Schlachter said you all should have gotten a press release and jpg. file. Let him know if he needs to resend it. Santa Fe Beautiful is also putting it up on their page.

Chair Holian asked have you contacted Christine with the County. We have our own page.

Mr. Schlachter said yes he has and he will follow up.

Councilor Villarreal thanked staff and the Agency for giving her a tour. It puts the pieces together when you see it in person. We had been talking about a lease

agreement. Will the lease agreement be on the next agenda.

Mr. Kippenbrock said he received the latest version from the City this week. Ms. Long has it for review. We will get together next week. It could be on the May Board meeting agenda.

Councilor Villarreal said she would like to see it in May.

Ms. Salazar said Mr. Kippenbrock did forecast a larger lease payment in the budget.

Councilor Maestas said he read the systemwide recommendations. The section on flow control helped him understand. He is interested in taking on the Ordinance to require the construction demolition debris be taken to Caja Del Rio. Can Mr. Yanke assist me in drafting this and showing the benefits of the Caja Del Rio land fill. Just to help draft it.

Mr. Yanke said we can chat about that. It is a lawyer thing.

Councilor Maestas said he wants to draft it then have the Agency look at it.

Councilor Harris said he has been in the construction business in Santa Fe for forty years and it seems like the small guys are working out of the back of a pickup. There would be a fair amount of resistance to go to the landfill instead of BurRT. Where do the roll off containers go now.

Mr. Kippenbrock said we are talking about major haulers for flow control. The real question is big companies. He has a feeling that 10% could be realized as additional income.

Councilor Harris said he is a consultant in construction. He is just finishing a major project at the Santa Fe Opera. They hauled off tons of steel and concrete. He does not know where it all went. He agrees with Councilor Maestas that we need to work on an Ordinance for roll off containers and major operators.

Mr. Kippenbrock said we will focus on major haulers that are required to have a permit and registration to haul. Those would be the ones an Ordinance would be geared to, not mom and pop operations.

Councilor Maestas said our green code encourages that. It awards hauler points. It is not a mandate or law but it is incentivize. We are already moving in that direction but short of making it a law.

Chair Holian asked would it be a City Ordinance.

Councilor Maestas said yes but it benefits the Agency as well. We have to look at legal as well. He will work with Councilor Harris and look further into it.

10. MATTERS FROM THE STAFF - AGENCY, CITY, COUNTY

Mr. Schlachter said come out to amnesty this weekend. SWAC is somewhat in limbo. We definitely want to use that tool if the Board wants us to use it. We need direction. The SWAC is the overarching entity for the region. It is a good sounding board for you all and an idea generator. It was developed to help guide the Board. It needs redefinition and a mission and scope. The 2014 assessment was the original goal. That is now done.

Chair Holian said thank you.

Mr. Francisco said the County is gearing up for Keep New Mexico Beautiful and we are ready to go. We are doing trash cleanup on the frontage road and Caja Del Rio Road. Santa Fe Beautiful is cleaning 70 and Agua Fria. The City and County will work together.

11. **NEXT MEETING DATE: MAY 19, 2016**

Chair Holian said we may need a meeting in May and we may not. It depends on the items needed.

12. **ADJOURNMENT**

The meeting adjourned at 6:30 pm.

beth Martin, Stenographer

Attested to by:

Geraldine Salazar, County