

City of Santa Fe, New Mexico

LEGISLATIVE SUMMARY

RESOLUTION NO. 2014-___

Hospital Study Group

SPONSOR(S): Councilor Bushee and Mayor Coss

SUMMARY: The proposed resolution authorizes the establishment of a Hospital Study Group for the purpose of gathering information and making recommendations related to the current general state of CHRISTUS St. Vincent Regional Medical Center. The proposed resolution also reaches out to the County Commissioners of Santa Fe County to invite them to participate with the City in this proposed effort.

PREPARED BY: Melissa Byers, Legislative Liaison

DATE: February 6, 2014

ATTACHMENTS: Resolution
FIR
Action Sheet & Minutes – 1/7/14 Finance Committee

1 **CITY OF SANTA FE, NEW MEXICO**

2 **RESOLUTION NO. 2014-___**

3 **INTRODUCED BY:**

4
5
6 Councilor Patti Bushee

7 Mayor David Coss

8
9
10 **A RESOLUTION**

11 **AUTHORIZING THE ESTABLISHMENT OF A HOSPITAL STUDY GROUP FOR THE**
12 **PURPOSE OF GATHERING INFORMATION AND MAKING RECOMMENDATIONS**
13 **RELATED TO THE CURRENT GENERAL STATE OF CHRISTUS ST. VINCENT**
14 **REGIONAL MEDICAL CENTER.**

15
16 **WHEREAS,** CHRISTUS St. Vincent Regional Medical Center ("CHRISTUS") is a
17 community-based, private, not-for-profit hospital serving more than 300,000 people in seven counties
18 in northern New Mexico; and

19 **WHEREAS,** CHRISTUS was founded in 1865 by the Sisters of Charity and is New
20 Mexico's first hospital and the largest private employer in Santa Fe; and

21 **WHEREAS,** in April 2008, CHRISTUS Health and St. Vincent finalized the formation of a
22 partnership that allowed St. Vincent to benefit from the resources of the international 40-hospital
23 system; and

24 **WHEREAS,** CHRISTUS is designated as a "sole community provider" by the Centers for
25 Medicare and Medicaid Services and accredited by the Joint Commission on Accreditation of

1 Healthcare Organizations; and

2 **WHEREAS**, recent news accounts report that CHRISTUS eliminated 58 positions and is
3 laying off 36 employees as part of a restructuring to meet the challenges of the federal Affordable
4 Care Act; and

5 **WHEREAS**, CHRISTUS has expressed concerns to its employees and area residents
6 suggesting that due to changes in the Health Care system and proposed changes in hospital expense
7 reimbursement policies of federal, state and regional governments St. Vincent's hospital may be
8 undergoing significant changes in the manner it provides services to the greater Santa Fe community;
9 and

10 **WHEREAS**, direct care nurses and other supportive service employees of CHRISTUS have
11 expressed concerns regarding reduced staffing levels and the impact of same on the ability of St.
12 Vincent Hospital to provide safe and proper care to its patients; and

13 **WHEREAS**, CHRISTUS' St. Vincent Hospital Regional Medical Center is the community's
14 only acute care hospital, and essentially the only community hospital for area residents; and

15 **WHEREAS**, the City of Santa Fe provides ambulance, police and fire, and other related
16 public health and safety services for the residents and visitors of Santa Fe which interact with St.
17 Vincent Hospital, in addition to the City of Santa Fe being a partner with its city employees in a self-
18 insurance program for the health needs of City of Santa Fe employees, including the services
19 provided for by CHRISTUS; and

20 **WHEREAS**, in an effort to bring together the community and its related stakeholders of the
21 services provided by our community hospital to gather input and make recommendations regarding
22 the current general state and projected future of CHRISTUS, the Governing Body desires to establish
23 a study group that would ultimately arrive at an understanding of the general state of CHRISTUS.

24 **NOW THEREFORE, BE IT RESOLVED BY THE GOVERNING BODY OF THE**
25 **CITY OF SANTA FE** that the Governing Body authorizes the establishment of a hospital study

1 group and in doing so reaches out to the County Commissioners of Santa Fe County to invite them to
2 participate (in a joint effort, should the County Commissioners participate) in the following:

3 **Section 1. NAME:** The study group shall be called the Community of Santa Fe Hospital
4 Study Group (“CSF Hospital Study Group”).

5 **Section 2. SCOPE OF WORK: The CSF Hospital Study Group shall:**

6 A. Conduct at least three public hearings to gather input from the public (with at least
7 one meeting held in the evening of a workday and one on a Saturday) relating to the
8 current general state of CHRISTUS;

9 B. Hear from financial and medical industry experts on:

10 (1) Financial condition of CHRISTUS

11 (2) The current business environment of hospitals like CHRISTUS

12 (3) Local needs and plans for the short- and long-term

13 C. Hear from CHRISTUS executives regarding business planning, financing, future
14 needs

15 D. Hear from bargaining units employees through representatives regarding conditions
16 and suggestions for improvements in the delivery of care and potential more effective
17 and efficient and cost savings practices

18 E. Hear from all representatives of the Nurse Staffing Committee (a/k/a Nurse Staffing
19 Council) of CHRISTUS St. Vincent Regional Medical Center, as more particularly
20 described in the agreement between CHRISTUS and District 1199 NM

21 F. Arrive at recommendations for:

22 (1) Understanding the general state of CHRISTUS

23 (2) Improving public communication and transparency

24 (3) Local government support of CHRISTUS

25 (4) Improving local community engagement and support for CHRISTUS

1 (5) Future of the study group and other issues that should be addressed

2 **Section 3. MEMBERSHIP.** Membership on the CSF Hospital Study Group shall
3 consist of the following:

- 4 • Two Santa Fe City Council representatives
- 5 • Two Santa Fe County Commission representatives
- 6 • Two Christus Hospital Board representatives
- 7 • Two Hospital Workers' union representatives
- 8 • Two local doctors that are not considered employees of CHRISTUS
- 9 • Two representatives of the City of Santa Fe Self-insured Committee (one
10 each representing employees and management)
- 11 • Three hospitalists (doctors), one of whom would be a representative of the
12 Emergency Department providing services to CHRISTUS
- 13 • Three representatives of area providers of health care not employees of
14 CHRISTUS, and one of whom shall represent Mental Health services
- 15 • Four knowledgeable consumer representatives from the community, two
16 each chosen by the City Council of Santa Fe and Santa Fe County
17 Commissioners

18 **Section 4. MEETINGS; DURATION; STRUCTURE:** The CSF Hospital Study
19 Group shall:

- 20 A. Conduct an initial organizing panel discussion with the membership and before the
21 public and at least four times thereafter and shall conduct public meetings in
22 accordance with the Open Meetings Act and adopted city policy and procedures. The
23 CSF Hospital Study Group shall create whatever sub-committees comprised of their
24 members necessary to adequately conduct the charge of the CSF Hospital Study
25 Group, and in doing so shall conduct all sub-committee meetings in accordance with

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

the Open Meetings Act and adopted city policy and procedures.

B. Unless further extended by the Governing Body, the CSF Hospital Study Group meetings shall conclude no later than April 30, 2014.

C. The recommendations and final report of the CSF Hospital Study Group shall be presented to the Governing Body no later than May 31, 2014.

PASSED, APPROVED and ADOPTED this _____ day of _____, 2014.

DAVID COSS, MAYOR

ATTEST:

YOLANDA Y. VIGIL, CITY CLERK

APPROVED AS TO FORM:



KELLEY A. BRENNAN, INTERIM CITY ATTORNEY

**City of Santa Fe
Fiscal Impact Report (FIR)**

This Fiscal Impact Report (FIR) shall be completed for each proposed bill or resolution as to its direct impact upon the City's operating budget and is intended for use by any of the standing committees of and the Governing Body of the City of Santa Fe. Bills or resolutions with no fiscal impact still require a completed FIR. Bills or resolutions with a fiscal impact must be reviewed by the Finance Committee. Bills or resolutions without a fiscal impact generally do not require review by the Finance Committee unless the subject of the bill or resolution is financial in nature.

Section A. General Information

(Check) Bill: _____ Resolution: X
(A single FIR may be used for related bills and/or resolutions)

Short Title(s): The proposed resolution authorizes the establishment of a hospital study group for the purpose of gathering information and making recommendations related to the current general state of CHRISTUS St. Vincent Regional Medical Center.

Sponsor(s): Bushee, Coss, Ives

Reviewing Department(s): City Attorney's Office

Person Completing FIR: Rebecca Seligman Date: December 17, 2013 Phone: 955-6501

Reviewed by City Attorney: Kelley A. Brennan Date: 12/19/13
(Signature)

Reviewed by Finance Director: [Signature] Date: 12/19/13
(Signature)

Section B. Summary

Briefly explain the purpose and major provisions of the bill/resolution.

The purpose of this resolution is to establish a hospital study group to gather information and make recommendations to the current general state of CHRISTUS St. Vincent Regional Medical Center.

Section C. Fiscal Impact

Note: Financial information on this FIR does not directly translate into a City of Santa Fe budget increase. For a budget increase, the following are required:

- a. The item must be on the agenda at the Finance Committee and City Council as a "Request for Approval of a City of Santa Fe Budget Increase" with a definitive funding source (could be same item and same time as bill/resolution)
- b. Detailed budget information must be attached as to fund, business units, and line item, amounts, and explanations (similar to annual requests for budget)
- c. Detailed personnel forms must be attached as to range, salary, and benefit allocation and signed by Human Resource Department for each new position(s) requested (prorated for period to be employed by fiscal year)*

1. Projected Expenditures:

- a. Indicate Fiscal Year(s) affected – usually current fiscal year and following fiscal year (i.e., FY 03/04 and FY 04/05)
- b. Indicate: "A" if current budget and level of staffing will absorb the costs
"N" if new, additional, or increased budget or staffing will be required
- c. Indicate: "R" – if recurring annual costs
"NR" if one-time, non-recurring costs, such as start-up, contract or equipment costs
- d. Attach additional projection schedules if two years does not adequately project revenue and cost patterns
- e. Costs may be netted or shown as an offset if some cost savings are projected (explain in Section 3 Narrative)

Check here if no fiscal impact

Column #:	1	2	3	4	5	6	7	8
	Expenditure Classification	FY _____	"A" Costs Absorbed or "N" New Budget Required	"R" Costs Recurring or "NR" Non-recurring	FY _____	"A" Costs Absorbed or "N" New Budget Required	"R" Costs - Recurring or "NR" Non-recurring	Fund Affected
	Personnel*	\$ _____	_____	_____	\$ _____	_____	_____	_____
	Fringe**	\$ _____	_____	_____	\$ _____	_____	_____	_____
	Land/ Building	\$ _____	_____	_____	\$ _____	_____	_____	_____
	Professional Services	\$ _____	_____	_____	\$ _____	_____	_____	_____
	All Other Operating Costs	\$ _____	_____	_____	\$ _____	_____	_____	_____
	Total:	\$ _____			\$ _____			

* Any indication that additional staffing would be required must be reviewed and approved in advance by the City Manager by attached memo before release of FIR to committees. **For fringe benefits contact the Finance Dept.

2. Revenue Sources:

- a. To indicate new revenues and/or
- b. Required for costs for which new expenditure budget is proposed above in item 1.

Column #:	1	2	3	4	5	6
	Type of Revenue	FY _____	"R" Costs Recurring or "NR" Non-recurring	_____	"R" Costs - Recurring or "NR" Non-recurring	Fund Affected
	_____	\$ _____	_____	\$ _____	_____	_____
	_____	\$ _____	_____	\$ _____	_____	_____
	_____	\$ _____	_____	\$ _____	_____	_____
	Total:	\$ _____		\$ _____		

3. Expenditure/Revenue Narrative:

Explain revenue source(s). Include revenue calculations, grant(s) available, anticipated date of receipt of revenues/grants, etc. Explain expenditures, grant match(s), justify personnel increase(s), detail capital and operating uses, etc. (Attach supplemental page, if necessary.)

Not applicable

Section D. General Narrative

1. Conflicts: Does this proposed bill/resolution duplicate/conflict with/companion to/relate to any City code, approved ordinance or resolution, other adopted policies or proposed legislation? Include details of city adopted laws/ordinance/resolutions and dates. Summarize the relationships, conflicts or overlaps.

None staff is aware of.

2. Consequences of Not Enacting This Bill/Resolution:

Are there consequences of not enacting this bill/resolution? If so, describe.

The proposed hospital study group would not be able to gather information and make recommendations regarding current state and projected future of CHRISTUS which could potentially impact the quality of care in our community.

3. Technical Issues:

Are there incorrect citations of law, drafting errors or other problems? Are there any amendments that should be considered? Are there any other alternatives which should be considered? If so, describe.

No.

4. Community Impact:

Briefly describe the major positive or negative effects the Bill/Resolution might have on the community including, but not limited to, businesses, neighborhoods, families, children and youth, social service providers and other institutions such as schools, churches, etc.

The purpose of the resolution would be to bring together the community and its related stakeholders of the services provided by our community hospital to gather input and make recommendations regarding the current general state and projected future of CHRISTUS, the Governing Body desires to establish a study group that would ultimately arrive at an understanding of the general state of CHRISTUS which would potentially impact the quality of care for the community.

Form adopted: 01/12/05; revised 8/24/05; revised 4/17/08

ACTION SHEET
CITY COUNCIL COMMITTEE MEETING OF 01/08/14
ITEM FROM FINANCE COMMITTEE MEETING OF 01/07/14

ISSUE:

20. Request for Approval of a Resolution Authorizing the Establishment of a Hospital Study Group for the Purpose of Gathering Information and Making Recommendations related to the current General State of CHRISTUS St. Vincent Regional Medical Center. (Councilor Bushee, Mayor Coss and Councilor Ives) (Kate Noble)

Committee Review:

City Council (scheduled)

01/08/14

Fiscal Impact – No

FINANCE COMMITTEE ACTION: NO ACTION TAKEN

SPECIAL CONDITIONS OR AMENDMENTS

Withdrawn by Councilor Bushee.

STAFF FOLLOW-UP:

VOTE	FOR	AGAINST	ABSTAIN
COUNCILOR BUSHEE	X		
COUNCILOR CALVERT	X		
COUNCILOR DIMAS	Excused		
COUNCILOR IVES	X		
CHAIRPERSON DOMINGUEZ			

3-19-12/FCMissue

20. REQUEST FOR APPROVAL OF A RESOLUTION AUTHORIZING THE ESTABLISHMENT OF A HOSPITAL STUDY GROUP FOR THE PURPOSE OF GATHERING INFORMATION AND MAKING RECOMMENDATIONS RELATED TO THE CURRENT GENERAL STATE OF CHRISTUS ST. VINCENT REGIONAL MEDICAL CENTER (COUNCILOR BUSHEE, MAYOR COSS AND COUNCILOR IVES). (KATE NOBLE) Committee Review: City Council (scheduled) 01/08/14. Fiscal Impact – No.

Councilor Ives said as he read the Resolution he had concerns, noting he thought it should be broader in a number of different issues in the community. He said he will be introducing a similar, but different Resolution which expands on this to engage in a broader discussion which considers anticipated changes in the Indigent Fund which is likely to happen at the Legislature. He thinks any changes would impact funding from the County to entities providing services to the indigent, in particular La Familia. He will be calling for the formation of a health working group to look at a slightly broader context.

Councilor Bushee said, "I actually have an action, and you don't need to discuss the bill. I have changes I am working on for this bill. I'm going to more than postpone it, I'm going to pull it at this time."

The Committee asked to comment on the Resolution.

Councilor Calvert said he saw the dates at the end of the Resolution, which seemed to be fairly aggressive and did not give enough time for the process to work itself out. He said in one of the studies given us to study, it indicated it is good to keep the working group in place during the implementation phase. He said the Resolution provided the group would go away after 3 months, which may be premature.

Councilor Bushee said this was modeled on a process happening in Taos with its hospital, and it is to bring attention to a variety of issues from economics to level of care offered. She said the Committee membership can be expanded and deadlines flexible. She has heard from constituents and she is starting to hear from the medical community once the issue was raised. She said she feels we need a thorough vetting of the issue, and she certainly is open to an ongoing committee. She said we can't ignore health care here in the City. She said the Affordable Health Care Act has brought this to the forefront, and it is important that we look at it collectively. She wants to see the Committee, if formed, to be a City/County committee, and she wants to involve members of the industry, citizens that use the service, and deal with the economic aspects.

Councilor Bushee continued saying, "When I raised this I was very sincere in saying that this is not an attempt at any kind of confrontational vetting grievances. This is seriously an attempt to look at.... we've had the former CEO of St. Vincent's to come to us and tell us their concern about federal monies being withdrawn and matching funds and plights they felt they had financially. And it feels to me that we have a big investment by the fact that we have one acute care facility in this community. And we want to see it stay and deliver the best services possible. So how we can do that collectively as governing bodies, I hope that's going to be something we actually entertain, and soon. I don't think it can be put off, the discussion. So I'm hopeful that we will have a public hearing soon. I want to work on a few more sections.

If there other comments or additions, or potential new directions, please send them to me via email, and it will be back soon."

Councilor Bushee continued, "I brought it to this Committee because I serve on this Committee. It didn't really have a Committee that it needed to go to particularly. So at some point, I would like to see a hearing, and it's not always the practice of this Committee to have hearings, so maybe that happens at the Council level, and I'll talk to the Mayor who I think is still a cosponsor, so thank you."

Chair Dominguez said he thinks there is a need to have dialogue in the community, and he thinks the City could facilitate some of that dialogue just to make sure that our constituency understands their health care options and the complexities of what is happening in the health care industry. He said, of course, Christus St. Vincent and La Familia are important partners, and believes it is appropriate for the City to facilitate the dialogue and make sure that there is an effort from the bottom up to understand what the constituency wants to know or what they have to say about health care.

Councilor Dominguez said he has questions, such as what is the definition of a "health care industry expert." He said without getting into the details and nitpicking, he is glad we will have the opportunity to have that discussion.

Melissa Byers, Legislative Liaison, said, "I want to clarify with Councilor Bushee. This is on Council tomorrow, so are you withdrawing the Resolution altogether."

Councilor Bushee said, "Yes, I am. In fact, when I spoke with the Clerk earlier, she already had the packet ready. I had hoped we were going to have it as a public hearing in the evening. And so I will talk with the Mayor and her and see how we can facilitate this."

Ms. Byers said, "So you'll just withdraw it and introduce another one."

Councilor Bushee said, "Yes. At another time."

There was no action on this item

END OF CONSENT CALENDAR DISCUSSION

DISCUSSION

21. OTHER FINANCIAL INFORMATION

- A. UPDATE ON ITT DEPARTMENT (LISA MARTINEZ)**
- STRATEGIC PLAN
 - PROJECT PRIORITY LIST
 - MATRIX OF OUTSTANDING CONTRACTS

City of Santa Fe, New Mexico

LEGISLATIVE SUMMARY

RESOLUTION NO. 2014-__

Health Care Working Group

SPONSOR(S): Councilor Ives

SUMMARY: The attached resolution was introduced as a substitute to the Hospital Study Group resolution. The proposed substitute resolution calls for the formation of a Community Health Working Group to examine the effects of the Affordable Care Act on the delivery of health care services to the Santa Fe Community, the cost of health care in Santa Fe and delivery of health care services to the indigent.

PREPARED BY: Melissa Byers, Legislative Liaison

DATE: February 6, 2014

ATTACHMENTS: Resolution

CITY OF SANTA FE, NEW MEXICO

RESOLUTION NO. 2014-__

INTRODUCED BY:

Councilor Peter Ives

A RESOLUTION

CALLING FOR THE FORMATION OF A COMMUNITY HEALTH WORKING GROUP TO EXAMINE THE EFFECTS OF THE AFFORDABLE CARE ACT ON THE DELIVERY OF HEALTH CARE SERVICES TO THE SANTA FE COMMUNITY, THE COST OF HEALTH CARE IN SANTA FE AND DELIVERY OF HEALTH CARE SERVICES TO THE INDIGENT.

WHEREAS, improvement of a community’s health status is a desired outcome of the Affordable Care Act; and

WHEREAS, Santa Fe County (“County”), the City of Santa Fe (“City”), La Familia Medical Center (“La Familia”), CHRISTUS St. Vincent Regional Medical Center (“CHRISTUS St. Vincent”) and other health care providers share a commitment and obligation to improving the health status of our community; and

WHEREAS, the County, City, La Familia, CHRISTUS St. Vincent, other health care providers, employers and others have a vested interest in the health and wellness of the community; and

1 **WHEREAS**, health care for Santa Fe county residents should be affordable, accessible, and
2 of high quality; and

3 **WHEREAS**, according to the “City of Santa Fe Economic and Industry Snapshot”, the health
4 care industry is the second largest employing industry in Santa Fe and one of the largest employing
5 industries in most New Mexico counties; and

6 **WHEREAS**, CHRISTUS St. Vincent’s is designated as a sole community provider by the
7 centers for Medicare and Medicaid services and therefore is required to serve all residents regardless
8 of their ability to pay; and

9 **WHEREAS**, the New Mexico State Legislature in the upcoming session is likely to consider
10 modifications to the means by which indigent services are funded and therefore provided by various
11 health care providers within the State; and

12 **WHEREAS**, the provision of health care benefits by employers to their employees is a
13 significant cost to such employers; and

14 **WHEREAS**, the County of Santa Fe and CHRISTUS St. Vincent conducted a community
15 health needs assessment in 2013 to further seek to understand the health needs of the community,
16 which assessment is an IRS tax reporting requirement to demonstrate non-profit hospital
17 understanding of the community’s health; and

18 **WHEREAS**, CHRISTUS St. Vincent’s invests in local community health partners to address
19 key population needs; and

20 **WHEREAS**, the availability of health care services and the affordability of those services
21 within the community are a critical matter for the community to understand; and

22 **WHEREAS**, the community should come together to discuss, understand and determine how
23 the Affordable Care Act will impact the affordability and cost of providing health care within the
24 community; and

25 **WHEREAS**, given the implementation of the Affordable Care Act and in an effort to bring

1 together the community and its related stakeholders in the delivery of affordable health care services,
2 the Governing Body desires to establish a working group to report to the community its
3 recommendations regarding what the community can do to support the delivery of affordable health
4 care services to the community.

5 **NOW THEREFORE, BE IT RESOLVED BY THE GOVERNING BODY OF THE**
6 **CITY OF SANTA FE** that the governing body authorizes the establishment of a working group and
7 in doing so calls upon the County Commissioners, CHRISTUS St. Vincent, La Familia, and other
8 stakeholders, to invite them to participate in the following:

9 **Section 1. NAME:** The working group shall be called the Community Health Care
10 Working Group (“Working Group”).

11 **Section 2. SCOPE OF WORK:** The Working Group shall:

12 A. Hold at least four community forums to:

- 13 (1) Share information on the changing face of healthcare delivery in our
14 community as impacted by the Affordable Care Act;
- 15 (2) Share the community health status per the community health needs
16 assessment;
- 17 (3) Discuss the role of various health partners play in improving the health status
18 of the community;
- 19 (4) Gather information relating to the cost of health care services within the
20 community and how those costs are established;
- 21 (5) Gather information on the quality, effectiveness and efficiency of health care
22 services in the community
- 23 (6) Evaluate any legislative changes to the funding of indigent care resulting
24 from the actions of the New Mexico State Legislature;
- 25 (7) Gather input from the public, discuss gaps or strategies for improvement; and

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

(8) Make recommendations regarding the foregoing.

B. Based on the community forum findings, develop and present a report that:

(1) Addresses the capacity of our health care delivery system to respond to the changing demands and needs of our population;

(2) Plans for future update to the community health needs assessment; and

(3) Provides input on the matters discussed at the four community forums.

C. Hear from financial, policy, and health care industry experts on:

(1) The impact of health care reform nationally and locally; and

(2) The current business environment of hospitals including CHRISTUS St. Vincent.

D. Hear from CHRISTUS St. Vincent regarding its business planning, financing, future needs (both human and capital).

E. Hear from other local community health care providers regarding their business planning, financing, future needs (both human and capital).

F. Hear from industry experts on health care professions, workforce needs, costs of services and trends including capacity within the community to “grow our own”.

Section 3. MEMBERSHIP. Membership on the Working Group shall consist of the

following:

- One Santa Fe City Council representative
- One Santa Fe County Commission representative
- One CHRISTUS St. Vincent Board representative
- One member of SVH Support
- One member of the Santa Fe County Health Planning Commission
- Santa Fe County Director of Community Services
- City of Santa Fe Director of Community Services
- CHRISTUS St. Vincent Vice President of Community Health

- 1 • One La Familia representative
- 2 • One Santa Fe Medical Doctor not affiliated with CHRISTUS St. Vincent or La Familia
- 3 • One non-medical Community representative
- 4 • One community representative advocate for the care of the indigent
- 5 • One representative of the CHRISTUS nurse's union
- 6 • One representative of the CHRISTUS non-unionized nurses
- 7 • One non-medical community representative

8 **Section 4. MEETINGS; DURATION; STRUCTURE:** The Working Group shall:

- 9 A. Conduct at least two planning meetings to develop the format and agenda for the
- 10 public forums, but which shall include the matters identified in the recitals and
- 11 provisions above.
- 12 B. The meetings shall be held in accordance with the Open Meetings Act and adopted
- 13 city policy and procedures. The Working Group shall create sub-committees
- 14 comprised of their members as necessary to adequately conduct the charge of the
- 15 Working Group, and in doing so shall conduct all sub-committee meetings in
- 16 accordance with the Open Meetings Act and adopted city policy and procedures.
- 17 C. Unless further extended by the Governing Body, the Working Group shall conclude
- 18 no later than May 1, 2014.
- 19 D. The final report of the Working Group shall be presented to the Governing Body and
- 20 the community no later than June 30, 2014.

21 PASSED, APPROVED, and ADOPTED this ___ day of _____, 2014.

22 _____

23

24 DAVID COSS, MAYOR

25

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

ATTEST:

YOLANDA Y. VIGIL, CITY CLERK

APPROVED AS TO FORM:



KELLEY A. BRENNAN, INTERIM CITY ATTORNEY