City of Santa Fe, New Mexico

memo

DATE: October 5, 2015

TO: Finance Committee

FROM: Kate Noble, Acting Director, Housing & Community Development Dept. KN

ITEM & ISSUE

Budget Adjustment Request (BAR) for hiring a firm to provide Public Meeting Facilitation and Public Process Management services for the Community Health Care and Hospital Study Group (resolution 2014-19).

BACKGROUND & SUMMARY

The Housing and Community Development Department prepared a "Request for Qualifications" for public meeting facilitation and public process management services for the 30-member Community Health Care and Hospital Study Group (resolution 2014-19). Three proposals were received and the organization selected was the University of New Mexico Health Sciences Center (UNM-HSC) Family & Community Medicine Program (office of Community Health).

BUDGET ADJUSTMENT REQUEST

In order to develop a contract with UNM-HSC, a Budget Adjustment Request for $50,000 would be needed for transfer to Business Unit 12083.510340 (see attached BAR) from the General Fund ending balance.

15.009.006.CO
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City of Santa Fe, New Mexico

BUDGET ADJUSTMENT REQUEST (BAR)

DEPARTMENT / DIVISION / SECTION / UNIT NAME	DATE
Housing & Community Development	09/21/2015

ITEM DESCRIPTION	BU / LINE ITEM	<--(Finance Dept Use Only)--> SUBLEDGER / SUBSIDIARY	DR / (CR)	INCREASE	DECREASE
Other Consulting	12183.510340			50,000	
TOTAL				$ 50,000	$ -

JUSTIFICATION: *(use additional page if needed)*
--Attach supporting documentation/memo

Funding is requested to support facilitation services for the Hospital and Healthcare study group per resolution 2014-19.

Jessica Sandoval	09/21/2015	CITY COUNCIL APPROVAL		9/30/15
Prepared By	Date	*City Council Approval Required* ☐	Budget Officer	Date
		City Council Approval Date		9-30-2015
Division Director	Date		Finance Director	Date
	9-22-15	*Agenda Item #:*		
Department Director	Date		City Manager	Date

CITY OF SANTA FE, NEW MEXICO

RESOLUTION NO. 2014-19

INTRODUCED BY:

Councilor Peter Ives

Councilor Patti Bushee

A RESOLUTION

AUTHORIZING THE ESTABLISHMENT OF A COMMUNITY HOSPITAL AND HEALTH CARE STUDY GROUP TO EXAMINE THE EFFECTS OF THE AFFORDABLE CARE ACT AND OTHER CHANGING CONDITIONS ON THE EFFECTIVE AND EFFICIENT DELIVERY OF HEALTH CARE SERVICES TO THE SANTA FE COMMUNITY AND THE DELIVERY OF HEALTH CARE SERVICES TO THE INDIGENT; AND CALLING ON SANTA FE COUNTY AND OTHER HEALTH CARE PROVIDERS IN THE NORTHERN NEW MEXICO REGION TO JOIN THE CITY OF SANTA FE IN SUCH EFFORTS.

WHEREAS, Santa Fe County ("County"), the City of Santa Fe ("City"), CHRISTUS St. Vincent Regional Medical Center ("CHRISTUS St. Vincent") and other health care providers share a commitment and obligation to improving the health status of our community; and

WHEREAS, CHRISTUS St. Vincent is a community-based, private, not-for-profit hospital serving more than 300,000 people in seven counties in northern New Mexico; and

WHEREAS, CHRISTUS St. Vincent's is designated as a sole community provider by the centers for Medicare and Medicaid services and therefore is required to serve all residents regardless

of their ability to pay; and

WHEREAS, CHRISTUS St. Vincent is the community's only acute care hospital and essentially the only community hospital for area residents; and

WHEREAS, according to the "City of Santa Fe Economic and Industry Snapshot", the health care industry is the second largest employing industry in Santa Fe and one of the largest employing industries in most New Mexico counties; and

WHEREAS, recent news accounts report that CHRISTUS St. Vincent has recently eliminated positions and is laying off employees as part of a restructuring identified as necessary to meet the challenges of the federal Affordable Care Act; and

WHEREAS, the County, City, CHRISTUS St. Vincent, other health eare providers, employers and others have a vested interest in the health and wellness of the community; and

WHEREAS, health care for Santa Fe County residents should be affordable, accessible, and of high quality; and

WHEREAS, the New Mexico State Legislature, during its recent session, considered modifications to the means by which indigent services are funded and therefore provided by various health care providers within the State; and

WHEREAS, the provision of health care benefits by employers to their employees is a significant cost to such employers; and

WHEREAS, the County of Santa Fe and CHRISTUS St. Vincent in 2013 have taken a major step with Santa Fe County government in developing an extensive inventory of matters and demographic information which will inform the creation of a community health needs assessment in 2014 to further seek to understand the health needs of the community, which assessment is an IRS tax reporting requirement to demonstrate non-profit hospital understanding of the community's health; and

WHEREAS, CHRISTUS St. Vincent is a union workforce provider and the Governing Body

desires to respect the employer/employee collective bargaining relationship; and

WHEREAS, in an effort to bring the community and its related stakeholders of the services provided by our community hospital together to better understand the capability of CHRISTUS St. Vincent and other community health care providers to continue to provide safe, effective and efficient health care services in the context of recent and evolving regulation of the health care industry and other changing conditions affecting the delivery of health care services, the Governing Body desires to establish a study group to gather information on the changing face of healthcare delivery in our community and report to the community its findings and recommendations relating to the effective and efficient delivery of health care services.

NOW THEREFORE, BE IT RESOLVED BY THE GOVERNING BODY OF THE CITY OF SANTA FE that the Governing Body authorizes the establishment of a study group to examine the effects of the Affordable Care Act and other changing conditions on the safe, effective and efficient delivery of health care services to the Santa Fe community, including workforce considerations, such as workforce status and development and training needs and programs, the cost of health care in Santa Fe and delivery of health care services to the indigent.

Section 1. **NAME:** The study group shall be called the Community Hospital and Health Care Study Group ("Study Group").

Section 2. **SCOPE OF WORK:** The Study Group shall:

A. Plan and conduct four community forums to:

(1) Share information on the changing face of healthcare delivery in our community as impacted by the Affordable Care Act;

(2) Share the community health status per the community health needs assessment;

(3) Discuss the role of various health partners play in improving the health status of the community;

(4) Share information that helps the community to better understand the cost of health care delivery and how they can become better health care consumers;

(5) Gather information on the quality, effectiveness and efficiency of health care services at acute care and other health care institutions in the community to ensure patient safety;

(6) Evaluate any legislative changes to the funding of indigent care resulting from the actions of the New Mexico State Legislature;

(7) Gather information related to the CHRISTUS St. Vincent workforce as the largest health care provider in the region to be specifically presented in at least one forum dedicated to acute care facility related issues; and

(8) Gather input from the public and discuss gaps or strategies for improvement.

B. Hear from financial, policy, and health care industry experts on:

(1) The impact of health care reform nationally and locally; and

(2) The current business environment of hospitals including CHRISTUS St. Vincent.

C. Hear from CHRISTUS St. Vincent and other local community health care providers regarding their business planning, financing and future needs (both human and capital).

D. Hear from industry experts on health care professions, workforce needs, costs of services and trends including capacity within the community to "grow our own".

E. Based on the community forum findings, develop and present a report that:

(1) Addresses the capacity of our health care delivery system to respond to the changing demands and needs of our population;

(2) Plans for future update to the community health needs assessment; and

(3) Summarizes the information gathered at the four community forums and make recommendations to the Governing Body and the community.

Section 3. MEMBERSHIP:

A. The Mayor will appoint the members of the Study Group, with the approval of the City Council.

B. The Mayor will appoint the chairperson. The chairperson shall appoint a vice-chair person.

C. To the greatest extent possible, the Study Group will be comprised of the following participants:

- Two Santa Fe City Council representatives
- Two Santa Fe County Commission representatives
- One CHRISTUS St. Vincent Board representative
- One member of SVH Support
- Santa Fe County Director of Community Services
- City of Santa Fe Director of Community Services
- CHRISTUS St. Vincent Vice President of Community Health
- Chief Medical Officer or the Chief of Staff for CHRISTUS St. Vincent, as available
- One representative from La Familia Medical Center (or other similar provider should this named organization not participate)
- One representative from Southwest Care (or other similar provider should this named organization not participate)
- One representative from Presbyterian Medical Services (or other similar provider should this named organization not participate)
- One representative from Indian Health Services (or other similar provider should this named organization not participate)
- One representative of a mental health care provider
- Two Santa Fe Medical Doctors not considered employees of CHRISTUS St.

Vincent

- One community representative advocate for the care of the indigent
- Four representatives from District 1199 NM Hospital Workers Union
- Five knowledgeable consumer representatives
- One community-based dentist
- One community-based psychiatrist
- One community based nursing home/senior care facility representative

D. The members shall serve until they complete their duties and responsibilities as set forth above.

E. Members shall serve without compensation.

Section 4. VACANCIES: Vacancies on the Study Group shall be filled in the same manner as initial appointments.

Section 5. MEETINGS; DURATION; STRUCTURE: The Study Group shall:

A. Conduct at least two planning meetings to develop the format and agenda for the public forums, but which shall include the matters identified in the recitals and provisions above.

B. Identify and utilize a third party facilitator who in coordination with the chairperson shall lead the forums and study group planning sessions.

C. The meetings shall be held in accordance with the Open Meetings Act and adopted city policy and procedures.

D. Unless further extended by the Governing Body, the Study Group shall conclude their duties no later than eight months after the membership of the Study Group is appointed.

E. The final report of the Study Group shall be presented to the Governing Body and the community no later than one month after the conclusion of duties of the Study Group.

Section 6. STAFF LIAISON: The City Manager shall designate a staff person who shall serve as the liaison to the Study Group.

BE IT FURTHER RESOLVED that the Governing Body recognizes that CHRISTUS St. Vincent is a union workforce provider and desires to respect the employer/employee collective bargaining relationship, but in no way shall this prohibit the Study Group from addressing issues perceived to be in the public's interest and the care of patients.

BE IT FURTHER RESOLVED that the Governing Body calls upon the Santa Fe County Commissioners, CHRISTUS St. Vincent Regional Medical Center and other community stakeholders, to participate in the Community Health Care Study Group.

BE IT FURTHER RESOLVED that the City Clerk is directed to forward a copy of this resolution to the Board of County Commissioners of Santa Fe County and the CHRISTUS St. Vincent Board of Directors, and other area providers of health care and health care advocacy organizations which members of the Governing Body may identify for the City Clerk.

PASSED, APPROVED, and ADOPTED this 26th day of February, 2014.

DAVID COSS, MAYOR

ATTEST:

YOLANDA Y. VIGIL, CITY CLERK

APPROVED AS TO FORM:

KELLEY A. BRENNAN, INTERIM CITY ATTORNEY

/Melissa/2014 Resolutions/2014-19Health Care & Hospital Study Group